

BUDGET OVERVIEW





August 25, 2021

Mayor and City Council:

In accordance with State law and pursuant to the City Charter, I am pleased to present to you for consideration the Tentative Annual Operating Budget for Fiscal Year (FY) 2022.

To date we have accomplished significant objectives including:

Sewer

➤ Completed the bidding and contract award for the Construction Phase of the sewer interconnect with Eustis. The construction permit was issued and funding was secured. SJRWMD is funding \$1,500,000, a Legislative Appropriation in the amount of \$500,000 is part of the state's budget and the balance of the project is being funded through Florida's SRF (State Revolving Fund) with 80% forgiveness (grant funds) and a 0% interest rate on the loan balance.

Airport

- ➤ The Hangar Infrastructure Development project is complete. This project brings airside and landside access to the 27 acres on the west side of the airfield. A 4,500 SF storage hangar is being constructed in the newly opened area on a ground lease.
- > The fuel farm rehabilitation was completed and reimbursement was received from FDOT
- The Runway 1-19 Extension and Rehabilitation project bids were received and the FAA application has been submitted. The construction is scheduled to begin in late in 2021
- The Airport Master Plan has progressed through the alternatives stage and the Airport Layout Plan set is being developed.
- The design is underway for a new General Aviation Terminal building located south of the fuel facility. The new terminal is the anchor project for our 27-acre hangar development area

Cadwell Park and Larkin Park

- Awarded \$50,000 in FRDAP funding for Cadwell Park Phase II
- Awarded \$50,000 in FRDAP funding for Larkin Park Phase II

Roads & Streets

Repaying of streets indicated for this fiscal year have also been completed as well as the repaying of the swimming pool parking lot.

City Hall & Fire Department Renovations

➤ Both projects have been completed along with numerous additional projects that were funded through the CARES Act including upgraded audio-visual equipment in Council Chambers; new offices for Planning, Permitting and Building; a new generator at the Police Department; new payment kiosks at City Hall and the Library; and upgraded WiFi and other computer infrastructure throughout the City.

This year's budget is focused on improving our infrastructure that will provide superior service to our residents for many years to come. While the economy was strong until the COVID-19 Pandemic in early calendar year 2020, there are yet unrealized negative financial impacts to the City in this Fiscal Year. This unfortunate worldwide event will not keep the City from focusing on addressing our fiscal infrastructure needs to meet the needs of our citizens.

In FY 2022, we have again budgeted for improvements within our CRA boundaries that include road improvements and grants to businesses that want to enhance their properties.

These plans will be included in our Five-Year Capital improvement Plan.

Fund Balance for the General Fund is projected to end the current FY 2021 with a balance of \$1,126,490 which is \$339,745 more than originally budgeted. The City was able to reduce the budgeted use of General Fund Reserves for FY 2021, which will provide funding for unknown emergencies in Fiscal Year 2022.

Property values in Lake County have increased this year with City of Umatilla taxable values increasing by 11.84% or \$18.9 million. Of this total, \$10.9 million is attributable to new construction. We are presenting our budget with a millage rate of 7.1089, unchanged from FY 2021, generating property tax revenue of \$1,011,942 for General Fund and \$199,021 for Community Redevelopment Agency (CRA).

The remainder of this message is intended to highlight some of the more substantial areas of the overall operating budget for fiscal year 2022.

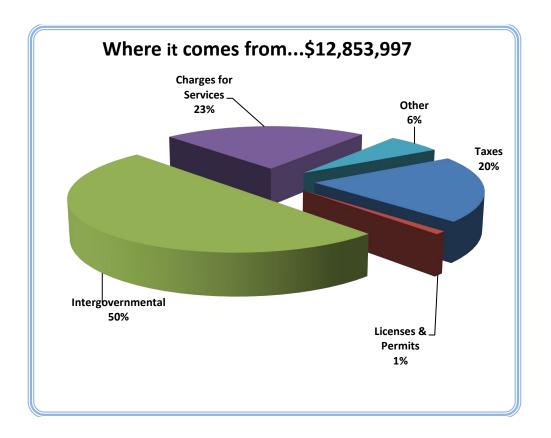
Budget Document

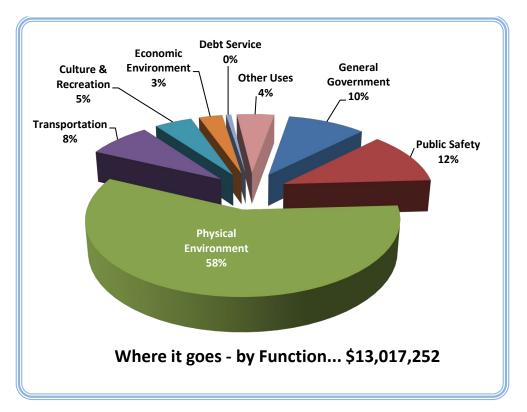
The budget is designed to provide the reader with a comprehensive and informative document that includes the policy directives of the Council. The budget is a plan that provides management with the necessary tools to analyze, diagnose, and evaluate how well appropriated funds are converted into the services desired by our citizens.

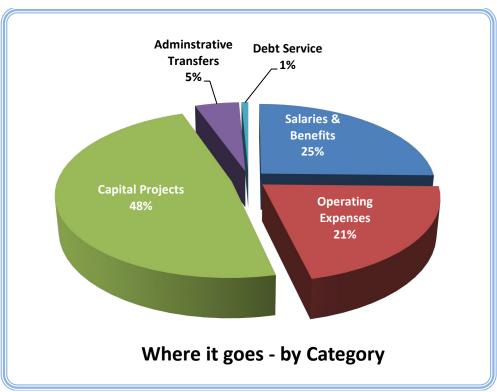
Budget Highlights

The proposed total expenditure budget for FY 2022 is \$13,017,252 compared to the FY 2021 adopted budget of \$13,830,376, which represents an overall decrease of \$813,124. This decrease is due to the timing of grant-funded projects that began during FY 2021 including airport projects and the Sewer Interconnect Project with the City of Eustis. City management continues to work with grantor agencies to seek funding for future capital projects.

- The proposed ad valorem millage rate is 7.1089, which is the same as adopted last year. Total
 ad valorem tax revenues projected are \$1,210,963, which is \$124,389 more than last year's
 budget. The FY 2022 General Fund property tax revenues are estimated at \$1,011,942, not
 including the City portion of the CRA property tax of \$199,021.
- The CRA also receives property tax revenue collected for properties within the district by the County and other taxing bodies. These revenues are included as Ad Valorem Taxes for reporting purposes, but are in addition to the City millage collections. The total anticipated revenues from other agencies is budgeted at \$156,922. This amount may change based on the adopted millage rates of the other taxing authorities.
- Major funding for capital projects continues in FY 2022 with the City taking advantage of our REDI status for project funding.







Roadway and Sidewalk Infrastructure

Our roadway improvements continue to be a high priority in FY 2022 with over \$150,000 budgeted to complete resurfacing projects.

Employee Salaries and Benefits

For FY 2022, the City health insurance costs increased 9.4% due to several large claims during last year. The increase in these costs have been reflected in the employees' premiums for next year. The City will be offering 2 new plan options including a high deductible HSA eligible plan with lower premiums beginning October 1, 2021 to help alleviate the burden of the increased rates. The City will continue its non-tobacco use and annual physical incentive program in FY 2022. We will again be increasing the amount paid by those that choose not to participate. Worker's compensation is expecting a slight increase in rates as well for next year. The City has again applied to receive a 3% credit for workplace safety and a 5% credit for a drug free workplace. Pension contribution rates have increased slightly by 0.83% for FRS-covered employees, while the City's Police Pension plan contributions were eliminated for one year due to the health of the plan.

Salary increases will be performance-based from 0.0% - 4.0% and will be determined by Department Head evaluations and approval by the City Manager. The contribution will not exceed the overall budgeted amount allocated in total.

Property and Casualty Insurance

Property and casualty insurance rates also saw an overall increase of 13.26% mainly due to additional property coverage and increases in insured values for FY 2022.

More detailed information and discussion will be provided through the workshop process including a visual presentation of issues and initiatives.

Sincerely,

R. Scott Blankenship

City Manager





CITY OF UMATILLA

FISCAL YEAR 2021-2022 BUDGET

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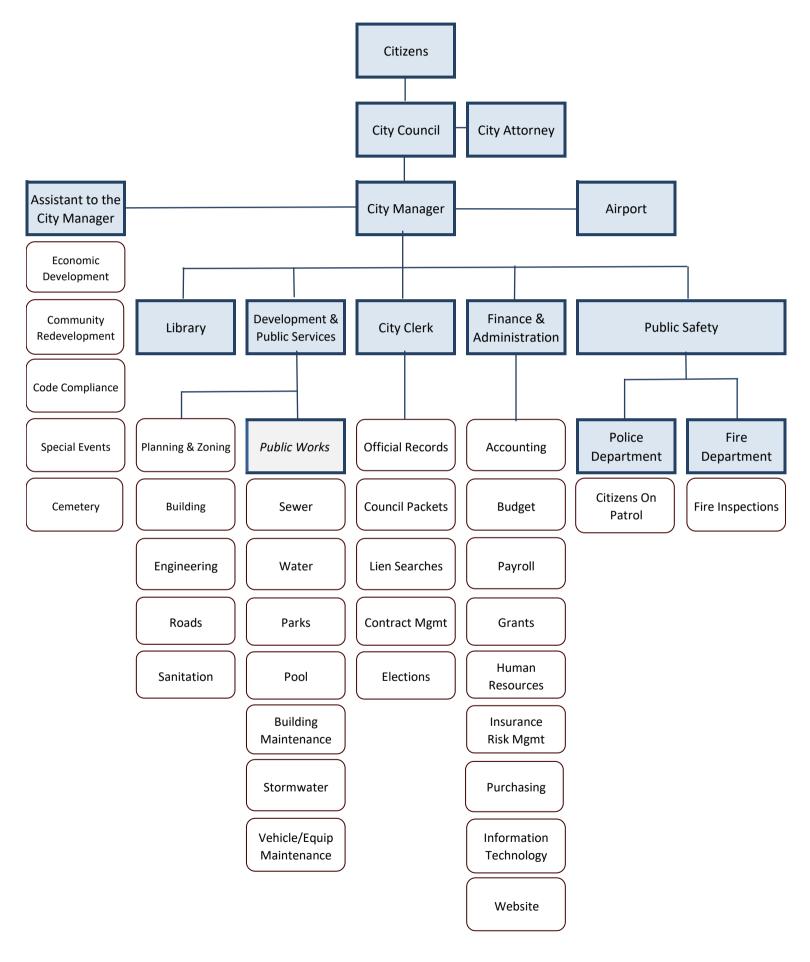


CITY OF UMATILLA BUDGET CALENDAR FISCAL YEAR 2021-2022

DATE	TASKS
06/01/21	Preliminary estimate of property tax value due from Property Appraiser
06/01/21	Departments begin budget preparation
06/10/21	Finance reviews budgets with departments
06/21/21	City Manager reviews budgets
06/28/21	Certification of Taxable Value by Property Appraiser
07/06/21	Budget workshop with City Council
07/06/21	Budget workshop with CRA Board
07/20/21	City Council sets Proposed Millage Rate and Fire Assessment
08/02/21	Deadline to submit Fire Assessment Roll to Property Appraiser for inclusion on TRIM notice
08/02/21	Statutory deadline to notify Property Appraiser of proposed millage rate and the date, time and place of the first public budget hearing
08/03/21	Budget workshop with City Council
08/16/21	Deadline for Property Appraiser to mail TRIM notices
09/07/21	Public Hearing to adopt tentative budget and millage rates, set final public hearing date, time and place.
09/07/21	Adopt Final Fire Assessment Resolution
09/15/21	Certify Fire Assessment Roll to Tax Collector
09/21/21	CRA Meeting to adopt CRA budget (held prior to Final Public Hearing)
09/21/21	Final Public Hearing to adopt FY 2021 millage rates and budget
09/24/21	Deadline to send adopted Millage Resolution to Property Appraiser, Tax Collector and the Florida Department of Revenue (3 days after final hearing



Organizational Chart





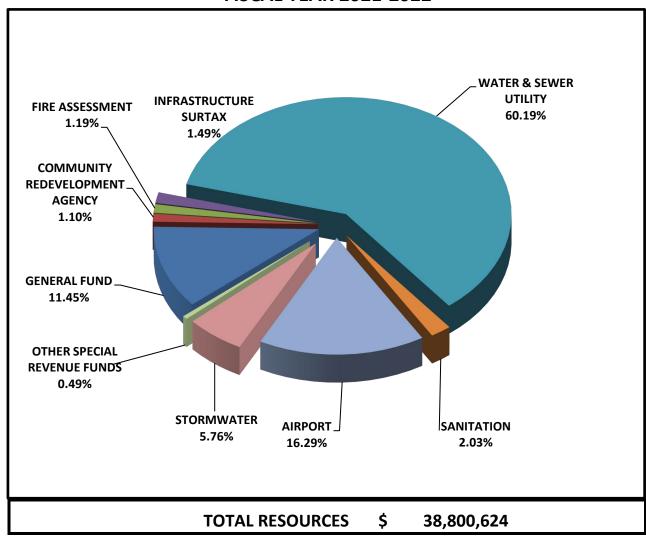
FISCAL YEAR 2021-2022

BUDGET SUMMARY

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUND	ENTERPRISE FUNDS	TOTAL
CASH BALANCES BROUGHT FORWARD	\$1,126,490	\$319,576	\$161,502	\$24,339,059	\$25,946,627
ESTIMATED REVENUES:					
Ad Valorem Taxes - Millage 7.1089	1,011,942	355,943	-	-	1,367,885
Sales and Use Taxes	74,382	-	386,047	-	460,429
Franchise Fees	287,000	-	-	-	287,000
Utility Service Taxes	372,000	-	-	-	372,000
Communications Services Tax	127,898	-	-	-	127,898
Licenses and Permits	126,000	-	-	-	126,000
Intergovernmental	529,449	-	32,200	5,860,840	6,422,489
Charges for Services	22,700	396,967	-	2,495,400	2,915,067
Fines and Forfeitures	11,700	500	-	-	12,200
Miscellaneous	41,500	6,250	-	3,700	51,450
Other Financing Sources	711,579	-	-	-	711,579
•	3,316,150	759,660	418,247	8,359,940	12,853,997
Total Estimated Revenues and					
Cash Balances Brought Forward	4,442,640	1,079,236	\$579,749	\$32,698,999	38,800,624
ESTIMATED EXPENDITURES/EXPENSES:					
General Government	1,260,428	_	_	_	1,260,428
Public Safety	1,107,590	384,119	_	_	1,491,709
Physical Environment	51,525	-	_	7,487,755	7,539,280
Transportation	536,710	_	242,000	249,800	1,028,510
Culture & Recreation	607,350	_	-	-	607,350
Economic Environment	-	379,165		_	379,165
Debt Service	_	10,404	65,405	17,556	93,365
Other Uses	2,445	15,000	-	600,000	617,445
- The state of the	2,	13,000			017)1.13
Total Expenditures / Expenses	3,566,048	788,688	307,405	8,355,111	13,017,252
Reserves	876,592	290,548	272,344	24,343,888	25,783,372
Total Appropriated Expenditures/					
Expenses and Reserves	\$4,442,640	\$1,079,236	\$579,749	\$32,698,999	\$38,800,624



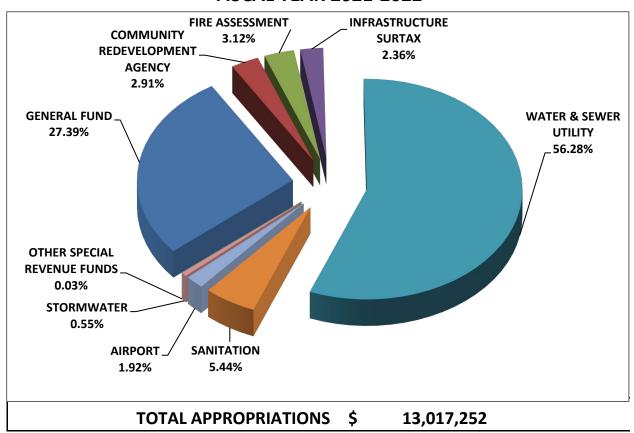
TOTAL BUDGET RESOURCES FISCAL YEAR 2021-2022



		PERCENT OF BUDGET	
GENERAL FUND	\$	4,442,640	11.45%
COMMUNITY REDEVELOPMENT AGENCY		426,137	1.10%
FIRE ASSESSMENT		461,696	1.19%
INFRASTRUCTURE SURTAX		579,749	1.49%
WATER & SEWER UTILITY		23,354,891	60.19%
SANITATION		788,045	2.03%
AIRPORT		6,321,483	16.29%
STORMWATER		2,234,580	5.76%
OTHER SPECIAL REVENUE FUNDS		191,403	0.49%
TOTAL RESOURCES	\$	38,800,624	100.00%



TOTAL BUDGET APPROPRIATIONS FISCAL YEAR 2021-2022



	TOTALS	PERCENT OF BUDGET
GENERAL FUND	\$ 3,566,048	27.39%
COMMUNITY REDEVELOPMENT AGENCY	379,165	2.91%
FIRE ASSESSMENT	405,933	3.12%
INFRASTRUCTURE SURTAX	307,405	2.36%
WATER & SEWER UTILITY	7,325,476	56.28%
SANITATION	707,930	5.44%
AIRPORT	249,800	1.92%
STORMWATER	71,905	0.55%
OTHER SPECIAL REVENUE FUNDS	3,590	0.03%
TOTAL EXPENDITURES	\$ 13,017,252	100.00%





GENERAL FUND SUMMARY

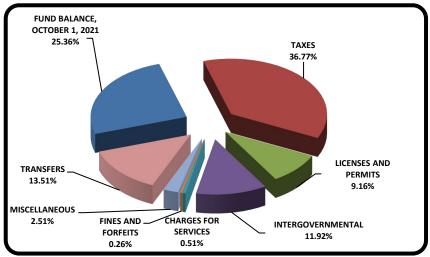




PERCENT

REVENUES

GENERAL FUND

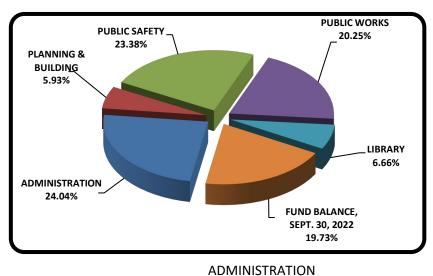


\$ 1,126,490	25.36%
1,633,722	36.77%
407,000	9.16%
529,449	11.92%
22,700	0.51%
11,700	0.26%
111,579	2.51%
600,000	13.51%
	1,633,722 407,000 529,449 22,700 11,700 111,579

TOTAL AVAILABLE RESOURCES

\$4,442,640 100.00%

BUDGET



	PERCENT
BUDGET	EXPENSES
\$ 1,068,028	24.04%
263,670	5.93%
1,038,765	23.38%
899,755	20.25%
295,830	6.66%
876,592	19.73%

TOTAL USE OF RESOURCES

FUND BALANCE, SEPT. 30, 2022

PLANNING & BUILDING

PUBLIC SAFETY PUBLIC WORKS

LIBRARY

\$4,442,640 100.00%



GENERAL FUND BUDGET SUMMARY

	2020 20		2021	2021 2021			2022		
			ACTUAL		BUDGET		ESTIMATE		BUDGET
FUND BALANCE	E, OCTOBER 1	\$	885,893	\$	909,387	\$	1,101,027	\$	1,126,490
ADD REVENUES	S:								
TAXES:									
001-311-100	Ad Valorem Taxes @ 7.1089		843,278		920,128		891,773		1,011,942
001-311-200	Ad Valorem Tax Delinq.		40,313		41,500		40,768		41,500
001-312-100	\$.06 Local Option Gas Tax		75,357		72,058		69,235		74,382
001-314-100	Excise - Electric		337,610		310,000		303,060		310,000
001-314-300	Excise - Water		61,426		52,000		52,677		52,000
001-314-400	Excise - Gas		8,842		10,000		9,420		10,000
001-315-100	Communications Svcs Tax		123,428		112,830		123,235		127,898
001-316-100	Local Business Tax		5,393		6,500		5,275		6,000
TOTAL			1,495,647		1,525,016		1,495,443		1,633,722
LICENSES AND I	PERMITS:								
001-322-100	Building Permits		36,299		-		-		-
001-322-200	City Permits		189,739		120,000		124,995		120,000
001-323-100	Franchise Fees-Electric		257,173		240,000		247,895		245,000
001-323-400	Franchise Fees-Gas		4,546		5,000		4,790		5,000
001-323-700	Franchise Fees-Garbage		37,381		35,000		37,850		37,000
TOTAL			525,138		400,000		415,530		407,000
INTERGOVERNI	MENTAL REVENUES:								
001-331-200	Federal Justice Grants		441		-		_		-
001-334-201	State Pension Contribution		37,470		-		_		-
001-335-120	State Revenue Sharing		145,868		128,838		139,607		172,721
001-335-140	Mobile Home Licenses		4,086		4,100		3,770		4,000
001-335-150	Alcoholic Bev Licenses		1,458		2,500		1,500		1,500
001-335-180	1/2 Cent Sales Tax		245,404		199,438		259,050		255,530
001-335-490	Reb On Muni. Gas Tax		3,880		3,500		3,765		3,500
001-337-710	County Grants-Library		64,157		62,198		62,198		62,198
001-337-720	Library Grant		36,622		-		4,789		-
001-338-200	County Occup. Licenses		1,658		-		-		-
001-338-300	\$.01 County Gas Tax		30,151		30,000		30,960		30,000
TOTAL			571,195		430,574		505,639		529,449



GENERAL FUND BUDGET SUMMARY

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
Revenues Conti					
CHARGES FOR S					
001-341-300	Zoning Fees	9,193	10,000	9,875	10,000
001-342-100	Police Services	1,334	2,000	1,195	1,500
001-347-240	Swimming Pool	1,251	-	-	1,200
001-347-500	Community Building Rent	3,470	10,000	1,500	10,000
TOTAL		15,248	22,000	12,570	22,700
FINES AND FOR	FEITS:				
001-351-100	Court Fines	4,388	7,500	3,235	5,000
001-351-500	Parking Fines	-	200	-	-
001-352-100	Library Fines	1,403	6,000	1,495	3,000
001-354-210	False Alarm Fees - Police	75	500	-	100
001-354-220	False Alarm Fees - Fire	75	100	-	100
001-354-300	Code Violations	-	5,000	2,109	3,000
001-354-400	Abandoned Property Reg	900	1,000	300	500
TOTAL	. , -	6,841	20,300	7,139	11,700
MUCCELLANICOL	IC DEVENUES.				
MISCELLANEOU		10 220	15.000	12 500	15.000
001-361-100	Interest Earned	19,330	15,000	12,590	15,000
001-361-310	Interest-Property Taxes	2,625	2,500	2,540	2,500
001-362-100	Cell Tower Rental	21,262	21,000	22,005	22,000
001-364-100	Cemetery Lots	15,275	8,000	7,450	8,000
001-364-200	Cemetery Mgmt Fee	3,850	2,500	1,900	2,500
001-364-300	Auction Proceeds	4,000	-	-	-
001-364-500	Insurance Proceeds	3,094	7 000	4,173	7 000
001-366-400	Library Endowment	-	7,000	7,000	7,000
001-369-900	Reimbursed Expenses	5,566	7 200	14.400	14.400
001-369-901	Library e-Rate Revenue	14,400	7,200	14,400	14,400
001-369-910	Refund Prior Year Expend. Other Misc. Revenues	5,582	20.000	2,701	15 000
001-369-920	Fire Transfer	11,000	30,000	9,775	15,000
001-381-110 001-381-402	Sanitation Transfer	15,000	15,000	15,000	15,000
	Water & Sewer Transfer	250,000	250,000	250,000	250,000
001-381-410		350,000	350,000	350,000	350,000
001-381-411	FDOT Traffic Signal Maint	10,179	10,179	10,179	10,179
001-381-412	PD Criminal Justice Grant	2,632		700 712	711 570
TOTAL		733,795	718,379	709,713	711,579
TOTAL REVENU	ES	3,347,864	3,116,269	3,146,034	3,316,150
TOTAL AVAILABLE RESOURCES		4,233,757	4,025,656	4,247,061	4,442,640



GENERAL FUND BUDGET SUMMARY

	2020	2021	2021	2022
	ACTUAL	BUDGET	ESTIMATE	BUDGET
DEDUCT EXPENDITURES:				
CITY COUNCIL	67,458	81,816	70,163	83,578
CODE COMPLIANCE	64,116	70,935	69,517	50,110
GENERAL GOVERNMENT	41,421	19,345	27,490	19,945
FINANCE & ADMINISTRATION	640,914	735,365	818,321	964,505
DEVELOPMENT & PUBLIC SERVICES	135,028	126,180	133,693	194,845
BUILDING	143,246	68,075	66,021	68,825
LIBRARY	297,847	296,530	281,692	295,830
CEMETERY	41,364	50,290	15,617	51,525
ROADS & STREETS	464,421	545,130	486,668	536,710
PARKS & RECREATION	355,784	300,745	304,619	311,520
POLICE	881,131	944,500	846,770	988,655
TOTAL EXPENDITURES	3,132,730	3,238,911	3,120,571	3,566,048
FUND BALANCE, SEPTEMBER 30	\$ 1,101,027	\$ 786,745	\$ 1,126,490	\$ 876,592



GENERAL GOVERNMENT





CITY COUNCIL

GOALS:

Build and develop partnerships with Lake County municipal, county government and educational agencies for shared benefits and returns to our citizens. Maintain open relations with community business groups, media and residents. Seek economic development opportunities to provide commercial growth within our City. Identify opportunities to beautify the City and its gateways. Improve the City's infrastructure and facilities. Actively participate in events within our community. Be good stewards of our taxpayer's dollars.

PERSONAL SERVICES	
OPERATING EXPENDITURES	

2020		2021		2021		2022
 ACTUAL BUDGET		ESTIMATE		BUDGET		
\$ 26,841	\$	27,288	\$	26,841	\$	27,288
40,617		54,528		43,322		56,290
\$ 67,458	\$	81,816	\$	70,163	\$	83,578

OBJECTIVES:

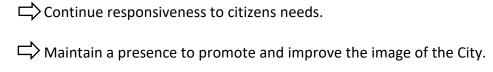
$\stackrel{\wedge}{\sim}$	Preserve the	character a	and improv	e the quality	of life in	"Nature's H	lometown".

Provide a safe community for our citizens.

Deliver desirable levels of municipal services.

Continue to seek grant funding to improve City infrastructure.

RESULTS:



Maintain a viable and balanced tax base in the City.



CITY COUNCIL

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
DEDCOMAL CER	N.4.050				
PERSONAL SER	RVICES:				
001-511-110	REGULAR SALARIES & WAGES	24,800	25,200	24,800	25,200
001-511-210	FICA TAXES	1,897	1,928	1,897	1,928
001-511-240	WORKERS COMPENSATION	144	160	144	160
PERSONAL SER	VICES TOTAL	26,841	27,288	26,841	27,288
OPERATING EX	(PENDITURES:				
001-511-310	ATTORNEY SERVICES	28,760	32,000	25,000	32,000
001-511-400	TRAVEL AND PER DIEM	259	3,438	2,500	7,335
001-511-420	POSTAGE	29	50	30	50
001-511-450	INSURANCE	1,487	1,615	1,637	1,885
001-511-480	PROMOTIONAL ACTIVITIES	-	-	-	-
001-511-490	OTHER CURRENT CHARGES	835	600	852	600
001-511-491	ADVERTISING	3,792	3,000	2,950	3,000
001-511-510	OFFICE SUPPLIES	353	100	80	1,000
001-511-520	OPERATING SUPPLIES	3,835	8,900	7,173	6,000
001-511-540	DUES AND SUBSCRIPTIONS	677	1,125	600	720
001-511-550	TRAINING	590	3,700	2,500	3,700
OPERATING EX	(PENDITURES TOTAL	40,617	54,528	43,322	56,290
TOTAL CITY COUNCIL		67,458	81,816	70,163	83,578





MANPOWER ANALYSIS

POSITION	2020	2021	2022
MAYOR	1.0	1.0	1.0
COUNCIL MEMBERS	4.0	4.0	4.0
TOTAL	5.0	5.0	5.0



CODE COMPLIANCE

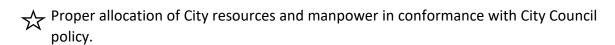
GOALS:

To provide enforcement of City Codes and efficiently and effectively implement and administer the policies, programs and services approved by the City Council.

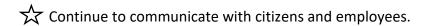
PERSONAL SERVICES
OPERATING EXPENDITURES
CAPITAL OUTLAY

2020		2021		2021		2022	
 ACTUAL	В	BUDGET	ES	ESTIMATE BUD		BUDGET	
\$ 59,750	\$	62,550	\$	63,185	\$	41,510	
4,366		8,385		6,332		8,600	
 -		-		-		-	
\$ 64,116	\$	70,935	\$	69,517	\$	50,110	

OBJECTIVES:







RESULTS:

- Effective execution of City Council policy.
- □ Visible organization and enforcement.
- □ Informed citizenry.



CODE COMPLIANCE

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SERV	VICES:				
001-524-120	REGULAR SALARIES & WAGES	34,877	35,880	36,725	24,340
001-524-210	FICA TAXES	2,431	2,730	2,600	1,865
001-524-220	RETIREMENT CONTRIBUTION	3,052	3,565	3,675	2,635
001-524-230	LIFE & HEALTH INSURANCE	17,655	18,475	18,450	11,670
001-524-240	WORKERS COMPENSATION	1,735	1,900	1,735	1,000
PERSONAL SER	RVICES TOTAL	59,750	62,550	63,185	41,510
OPERATING EXI					
001-524-311	ATTORNEY SERVICES	1,910	3,500	3,110	3,500
001-524-410	COMMUNICATION SERVICES	190	455	455	485
001-524-420	POSTAGE	103	400	125	400
001-524-450	INSURANCE	1,036	1,125	1,140	1,310
001-524-462	R&M - EQUIPMENT	-	150	50	150
001-524-463	R&M - VEHICLES	48	500	125	500
001-524-490	OTHER CURRENT CHARGES	67	450	59	450
001-524-491	ADVERTISING	12	50	25	50
001-524-510	OFFICE SUPPLIES	143	550	415	550
001-524-520	OPERATING SUPPLIES	114	500	215	500
001-524-521	UNIFORMS	200	200	175	200
001-524-521	FUEL AND OIL	294	450	388	450
001-524-540	DUES & SUBSCRIPTIONS	50	55	50	55
001-524-550	TRAINING	199			
OPERATING EX	(PENDITURES TOTAL	4,366	8,385	6,332	8,600
TOTAL CODE	ENFORCEMENT	64,116	70 025	60 517	EO 110
TOTAL CODE	EINFORCEIVIEINI	04,110	70,935	69,517	50,110



CODE COMPLIANCE

MANPOWER ANALYSIS

POSITION	2020	2021	2022
COMPLIANCE OFFICER ASSISTANT TO THE CITY MANAGER (SPLIT W/CRA)	1.0	0.5	- 0.5
TOTAL	1.0	0.5	0.5



GENERAL GOVERNMENT SERVICES

GOALS:

To provide for non-department-specific general fund programs.

		2020		2021		2021		2022
	Α	CTUAL	E	BUDGET	ES	TIMATE	E	BUDGET
OPERATING EXPENDITURES		41,020		-		27,095		17,500
OTHER USES		401		19,345		395		2,445
	\$	41,421	\$	19,345	\$	27,490	\$	19,945

OBJECTIVES:

To provide funding for civic function support, aids to other governmental agencies.

To provide funding for election services.

RESULTS:

Funding needs of the Community.



GENERAL GOVERNMENT SERVICES

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
OPERATING EX	PENDITURES:				
001-519-250	UNEMPLOYMENT COMP	-	-	9,500	-
001-519-340	CONTRACTUAL SERVICES	295	-	295	300
001-519-342	ELECTION SERVICES	120	-	-	300
001-519-821	CIVIC FUNCTION SUPPORT	17,477	16,900	17,300	16,900
001-519-910	INTERFUND TRANSFERS	23,128	-	-	-
001-519-990	OTHER USES	401	2,445	395	2,445
TOTAL GENERAL GOVERNMENT SERVICES		41,421	19,345	27,490	19,945

SELECTED LINE ITEM DETAIL

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
001-519-821	CIVIC FUNCTION SUPPORT				
	EVENT SPONSORSHIP	1,525	5,400	5,000	5,400
	HISTORICAL SOCIETY	4,000	4,000	4,000	4,000
	CHAMBER COMMUNITY PARTNER	3,000	3,000	3,000	3,000
	CHRISTMAS PARADE	1,500	1,500	-	1,500
	WILDLIFE FESTIVAL	5,952	1,500	1,500	1,500
	PROJECT GRADUATION	500	500	500	500
	HIGH SCHOOL SCHOLARSHIP	500	500	500	500
	BREAKFAST FOR EDUCATORS	500	500	500	500
		17 477	16 900	15 000	16 900

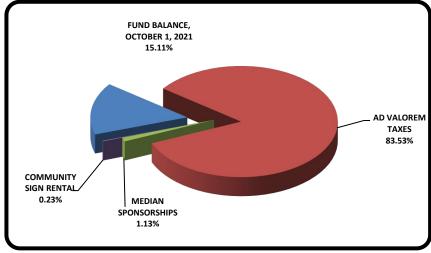


COMMUNITY REDEVELOPMENT AGENCY

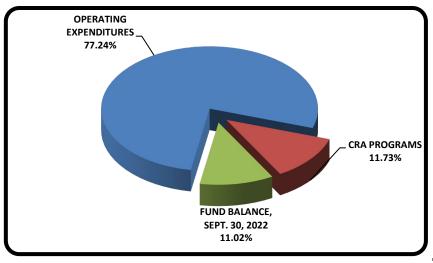




COMMUNITY REDEVELOPMENT AGENCY



	BUDGET	PERCENT REVENUES
FUND BALANCE, OCTOBER 1, 2021	\$ 64,394	15.11%
AD VALOREM TAXES	355,943	83.53%
MEDIAN SPONSORSHIPS	4,800	1.13%
COMMUNITY SIGN RENTAL	1,000	0.23%
TOTAL AVAILABLE RESOURCES	\$ 426,137	100.00%



SEPT. 30, 2022 11.02%	BUDGET	PERCENT EXPENSES
OPERATING EXPENDITURES	\$ 329,165	77.24%
CRA PROGRAMS	50,000	11.73%
FUND BALANCE, SEPT. 30, 2022	46,972	11.02%
TOTAL USE OF RESOURCES	\$ 426,137	100.00%



COMMUNITY REDEVELOPMENT AGENCY

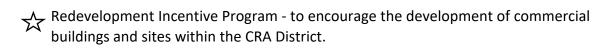
GOALS:

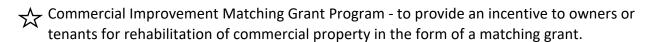
Redevelopment Incentive Program, Commercial Improvement Matching Grant Program, Streetscape Program, and Public Property Program.

PERSONAL SERVICES
OPERATING EXPENDITURES
CAPITAL OLITLAY

2020		2021		2021		2022	
ACTUAL		BUDGET		ESTIMATE		BUDGET	
\$	-	\$	-	\$	-	\$	41,510
	82,360		207,065		101,361		162,655
	146,802		531,500		407,308		175,000
\$	229,162	\$	738,565	\$	508,669	\$	379,165

OBJECTIVES:





Streetscape Program - to promote community events, outdoor activities, quality of life and economic prosperity by improving pedestrian access within the CRA. Improve Safety and traffic conditions within the CRA by calming and slowing traffic. Assist local businesses by improving parking conditions and drawing attention to the City's commercial areas.

Public Property Program - City to acquire property, maintain and/or improve within the CRA for other programs.

RESULTS:

Creation of an improved business environment for citizens within the community.



COMMUNITY REDEVELOPMENT AGENCY

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
FUND BALANCE	, OCTOBER 1	290,107	306,249	274,506	64,394
ADD REVENUE	S:				
104-311-100	AD VALOREM TAXES	205,942	299,235	294,807	355,943
104-337-403	LCWA GRANT	-	200,000	-	-
104-361-200	COMMUNITY SIGN RENTAL	659	1,000	150	1,000
104-366-100	CRA MEDIAN SPONSORSHIP	6,960	4,800	3,600	4,800
TOTAL REVENU	JES	213,561	505,035	298,557	361,743
TOTAL AVAILA	BLE RESOURCES	503,668	811,284	573,063	426,137
DEDUCT EXPEN	IDITURES:				
PERSONAL SER					
001-524-120	REGULAR SALARIES & WAGES	-	-	-	24,340
001-524-210	FICA TAXES	-	-	-	1,865
001-524-220	RETIREMENT CONTRIBUTION	-	-	-	2,635
001-524-230	LIFE & HEALTH INSURANCE	-	-	-	11,670
001-524-240	WORKERS COMPENSATION	-	-	-	1,000
PERSONAL SE	RVICES TOTAL	-	-	-	41,510
OPERATING EX	(PENDITURES:				
104-559-310	PROFESSIONAL SERVICES	9,310	10,000	-	10,000
104-559-311	ATTORNEY SERVICES	360	1,500	2,265	1,500
104-559-312	ENGINEERING SERVICES	4,639	-	-	5,000
104-559-320	AUDITING & ACCOUNTING	-	5,000	5,000	5,000
104-559-340	CONTRACTUAL SERVICES	27,000	42,020	37,075	42,020
104-559-400	TRAVEL AND PER DIEM	-	800	-	800
104-559-420	POSTAGE	-	50	15	50
104-559-450	INSURANCE - P&C	3,153	3,425	3,472	3,995
104-559-460	REPAIRS & MAINTENANCE	5,251	7,375	7,250	7,375
104-559-490	OTHER CURRENT CHARGES	-	100	75	100
104-559-491	LEGAL ADVERTISING	44	150	59	150
104-559-492	SPECIAL DISTRICT FEE	795	175	175	175
104-559-499	CRA PROGRAMS	9,628	100,000	10,000	50,000
104-559-520	OPERATING SUPPLIES	-	350	250	350
104-559-540	DUES & SUBSCRIPTIONS	-	725	745	745
104-559-550	TRAINING	-	395	-	395
104-559-560	URBAN FORESTRY	22,180	35,000	34,980	35,000
OPERATING EXPENDITURES TOTAL		82,360	207,065	101,361	162,655



COMMUNITY REDEVELOPMENT AGENCY

	2020	2021	2021	2022
	ACTUAL	BUDGET	ESTIMATE	BUDGET
CAPITAL OUTLAY:				
104-559-610 LAND	-	250,000	180,000	-
104-559-630 INFRASTRUCTURE	146,802	281,500	227,308	175,000
CAPITAL OUTLAY TOTAL	146,802	531,500	407,308	175,000
TOTAL EXPENDITURES	229,162	738,565	508,669	379,165
FUND BALANCE, SEPTEMBER 30	274,506	72,719	64,394	46,972

CAPITAL OUTLAY DETAILS

104-559-630 Infrastructure Street resurfacing Parking

150,000 25,000 \$ 175,000



COMMUNITY REDEVELOPMENT AGENCY

MANPOWER ANALYSIS

POSITION	2020	2021	2022
ASSISTANT TO THE CITY MANAGER (SPLIT W/CODE)		0.5	0.5
TOTAL	-	0.5	0.5





FINANCE AND ADMINISTRATION





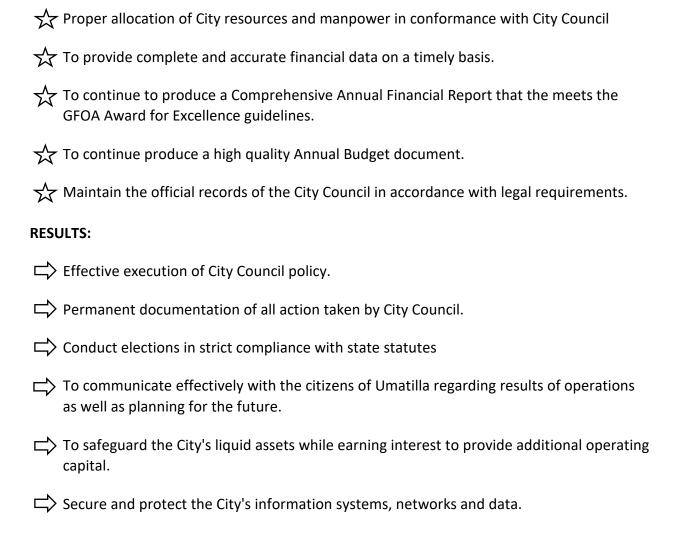
FINANCE & ADMINISTRATION

GOALS:

To efficiently and effectively implement and administer the policies, programs and services approved by the City Council. To provide administrative, city clerk and fiscal programs to meet all legal, professional and management requirements.

		2020		2021		2021		2022
	ACTUAL		BUDGET		ESTIMATE		BUDGET	
PERSONAL SERVICES	\$	502,755	\$	570,900	\$	620,605	\$	706,100
OPERATING EXPENDITURES		138,159		160,865		160,556		205,065
CAPITAL OUTLAY		-		3,600		37,160		53,340
	\$	640,914	\$	735,365	\$	818,321	\$	964,505

OBJECTIVES:





FINANCE & ADMINISTRATION

		2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET
		ACTUAL	DODGLI	LSTIIVIATE	DODGET
PERSONAL SERVICES:					
001-513-120	REGULAR SALARIES & WAGES	350,141	387,120	425,595	466,610
001-513-140	OVERTIME	1,358	5,000	3,490	5,000
001-513-210	FICA TAXES	25,738	29,615	31,345	38,050
001-513-220	RETIREMENT CONTRIBUTION	47,127	59,515	60,315	78,850
001-513-221	OTHER RET CONTRIBUTION	6,444	17,600	19,210	19,670
001-513-230	LIFE & HEALTH INSURANCE	71,216	71,150	79,890	96,720
001-513-240	WORKERS COMPENSATION	731	900	760	1,200
PERSONAL SER	RVICES TOTAL	502,755	570,900	620,605	706,100
OPERATING EXP	PENDITURES:				
001-513-311	ATTORNEY SERVICES	2,395	2,000	4,100	5,000
001-513-320	ACCOUNTING & AUDITING	17,000	18,500	20,000	20,000
001-513-321	CONTRACT ACCOUNTING	-	450	-	-
001-513-340	CONTRACTUAL SERVICES	29,364	41,630	42,980	49,875
001-513-400	TRAVEL AND PER DIEM	1,622	9,100	3,800	10,600
001-513-410	COMMUNICATION SERVICES	6,339	5,725	6,723	6,725
001-513-420	POSTAGE	864	1,500	1,485	1,500
001-513-430	UTILITY SERVICES	13,321	14,450	14,890	14,450
001-513-440	RENTALS & LEASES	4,074	5,000	4,975	5,000
001-513-450	INSURANCE	5,155	5,600	5,677	6,530
001-513-460	REPAIRS & MAINTENANCE	27,804	27,000	27,760	54,560
001-513-461	R&M - BUILDINGS	437	500	490	500
001-513-462	R&M - EQUIPMENT	190	750	1,241	750
001-513-463	R&M - VEHICLE	-	500	125	500
001-513-470	PRINTING & BINDING	-	500	695	700
001-513-490	OTHER CURRENT CHARGES	1,001	545	510	545
001-513-491	LEGAL ADVERTISING	27	1,360	1,190	1,360
001-513-510	OFFICE SUPPLIES	17,775	16,800	15,900	16,800
001-513-520	OPERATING SUPPLIES	5,723	3,500	4,700	3,500
001-513-522	FUEL & OIL	64	150	65	150
001-513-540	DUES & SUBSCRIPTIONS	3,235	1,865	2,225	2,420
001-513-550	TRAINING	1,769	3,440	1,025	3,600
OPERATING EX	(PENDITURES TOTAL	138,159	160,865	160,556	205,065
CAPITAL OUTLAY	γ:				
001-513-680	INTANGIBLE ASSETS		3,600	37,160	53,340
CAPITAL OUTLA	Y TOTAL	-	3,600	37,160	53,340
TOTAL FINAN	CE & ADMINSTRATION	640,914	735,365	818,321	964,505



FINANCE & ADMINISTRATION

MANPOWER ANALYSIS

POSITION	2020	2021	2022
CITY MANAGER	1.0	1.0	1.0
CITY CLERK	1.0	1.0	1.0
FINANCE & ADMIN SERVICES DIRECTOR	1.0	1.0	1.0
STAFF ACCOUNTANT	-	1.0	1.0
ACCOUNTING CLERK II	1.0	-	-
ACCOUNTING CLERK II (split with Utilities)	0.5	0.5	0.5
ACCOUNTING CLERK I	1.0	1.0	1.0
EMPLOYEE SERVICES SPECIALIST	-	1.0	1.0
UTILITIES ACCOUNT CLERK	1.0	1.0	1.0
TOTAL	6.5	7.5	7.5





LIBRARY





LIBRARY

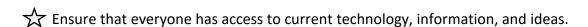
GOALS:

Foster a lifelong love of reading, learning and commitment to literacy. Offer books using all formats, technology, and resources that ensure free, reliable access to information and ideas. To provide programs that promote creativity and love of reading through the continuation of the summer reading program as well as adult and teen programs. To provide training, guidance, and instruction to help library users navigate the information environment. To provide a place for our community to collaborate and explore ideas.

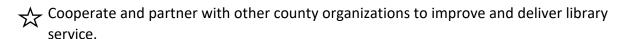
PERSONAL SERVICES
OPERATING EXPENDITURES
CAPITAL OUTLAY

2020	2021		2021		2022	
 ACTUAL BUDGET		ESTIMATE		BUDGET		
\$ 228,034	\$	238,845	\$	220,527	\$	237,130
42,478		44,185		43,340		45,200
 27,335		13,500		17,825		13,500
\$ 297,847	\$	296,530	\$	281,692	\$	295,830

Objectives:







RESULTS:



- Promote community ownership of the library as a personal resource.
- Improve user access to Library print and computer-based holdings in order to promote greater use of collections.



LIBRARY

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER					
001-571-120	REGULAR SALARIES & WAGES	149,465	153,530	157,350	160,930
001-571-210	FICA TAXES	10,894	11,745	11,615	12,310
001-571-220	RETIREMENT CONTRIBUTION	12,320	15,355	14,930	17,410
001-571-230	LIFE & HEALTH INSURANCE	54,670	57,465	36,010	45,730
001-571-240	WORKERS COMPENSATION	685	750	622	750
PERSONAL SE	RVICES TOTAL	228,034	238,845	220,527	237,130
OPERATING EX	PENDITURES:				
001-571-340	CONTRACTUAL SERVICES	1,520	1,680	1,486	1,680
001-571-400	TRAVEL AND PER DIEM	6	200	50	200
001-571-410	COMMUNICATION SERVICES	21,802	21,910	21,652	21,910
001-571-430	UTILITY SERVICES	9,649	11,400	11,795	11,400
001-571-440	RENTALS & LEASES	1,669	1,060	1,205	1,200
001-571-450	INSURANCE	796	850	864	1,000
001-571-460	REPAIR & MAINTENANCE	377	1,585	1,350	2,000
001-571-461	R&M - BUILDINGS	1,118	1,500	852	1,000
001-571-462	R&M - EQUIPMENT	-	-	289	300
001-571-470	PRINTING	-	-	350	350
001-571-490	OTHER CURRENT CHARGES	-	-	47	-
001-571-510	OFFICE SUPPLIES	2,703	2,500	2,010	2,500
001-571-520	OPERATING SUPPLIES	2,682	1,500	1,390	1,500
001-571-540	DUES & SUBSCRIPTIONS	156			160
OPERATING E	XPENDITURES TOTAL	42,478	44,185	43,340	45,200
CADITA: 0::=:	A .V.				
CAPITAL OUTL		47.022		4.040	
001-571-640	MACHINERY & EQUIPMENT	17,930	-	4,840	-
001-571-660	BOOK COLLECTION	9,405	13,500	12,985	13,500
CAPITAL OUTL	AY TOTAL	27,335	13,500	17,825	13,500
TOTAL LIBRARY		297,847	296,530	281,692	295,830



Endowment Allocation



7,000

MANPOWER ANALYSIS

POSITION	2020	2021	2022
Library Director Librarians - Full Time	1.0 4.0	1.0 4.0	1.0 4.0
Librarians - Part Time	3.0	3.0	3.0
TOTAL	8.0	8.0	8.0
CAPITAL	. OUTLAY		
001-571-660 - Library Materials Annual Allocation			\$ 6,500





POLICE DEPARTMENT





LAW ENFORCEMENT

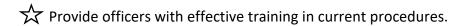
GOALS:

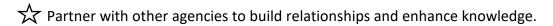
Provide a high caliber police force capable of maintaining law and order through the enforcement of laws and city codes thus ensuring a safe environment for our citizens. To provide timely and professional response to calls for service.

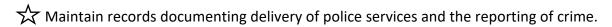
PERSONAL SERVICES
OPERATING EXPENDITURES
CAPITAL OUTLAY

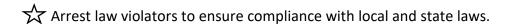
	2020	2021		2021		2022	
 A	ACTUAL	BUDGET		BUDGET ESTIMATE		BUDGET	
\$	782,741	\$	832,895	\$	708,725	\$	848,555
	98,390		111,605		138,045		140,100
	-		-		-		-
\$	881,131	\$	944,500	\$	846,770	\$	988,655

OBJECTIVES:









RESULTS:



- Provide effective Code Enforcement within the City.
- Conduct highly visible preventative crime patrols.
- Participation in local events to interact with the public in social settings.



LAW ENFORCEMENT

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SERV	VICES:				
001-521-120	REGULAR SALARIES & WAGES	483,824	549,670	477,775	570,275
001-521-125	INCENTIVE	10,209	11,550	9,815	11,550
001-521-140	OVERTIME	4,878	8,000	8,000	8,000
001-521-150	SPECIAL PAY	789	-	805	-
001-521-210	FICA TAXES	36,824	43,545	36,915	45,125
001-521-220	RETIREMENT CONTRIBUTION	62,019	23,005	20,475	9,025
001-521-230	LIFE & HEALTH INSURANCE	166,847	178,125	139,190	185,580
001-521-240	WORKERS COMPENSATION	17,351	19,000	15,750	19,000
PERSONAL SEF	RVICES TOTAL	782,741	832,895	708,725	848,555
OPERATING EX	PENDITURES:				
001-521-310	PROFESSIONAL SERVICES	1,875	2,830	3,500	3,630
001-521-311	ATTORNEY SERVICES	240	2,000	1,500	2,000
001-521-340	CONTRACTUAL SERVICES	3,467	6,040	23,500	20,100
001-521-400	TRAVEL & PER DIEM	311	150	556	150
001-521-410	COMMUNICATION SERVICES	8,642	7,365	7,350	7,365
001-521-420	POSTAGE	335	300	349	350
001-521-430	UTILITY SERVICES	4,732	7,000	5,275	7,000
001-521-440	RENTALS & LEASES	4,294	4,335	4,280	16,235
001-521-450	INSURANCE	15,981	16,360	16,585	19,100
001-521-451	INSURANCE - PENSION BOARD	-	100	100	100
001-521-460	REPAIRS & MAINTENANCE	8,156	8,825	14,300	6,120
001-521-461	R&M - BUILDINGS	24	500	207	500
001-521-462	R&M - EQUIPMENT	3,771	5,435	5,320	5,435
001-521-463	R&M - VEHICLES	12,281	8,000	7,385	8,000
001-521-470	PRINTING & BINDING	76	500	296	500
001-521-480	PROMOTIONAL ACTIVITIES	896	-	-	-
001-521-490	OTHER CURRENT CHARGES	10	-	119	-
001-521-510	OFFICE SUPPLIES	3,209	2,025	15,386	2,025
001-521-520	OPERATING SUPPLIES	5,157	9,595	8,325	9,595
001-521-521	UNIFORMS	6,954	5,000	5,312	5,000
001-521-522	FUEL AND OIL	17,924	25,000	18,190	25,000
001-521-540	DUES & SUBSCRIPTIONS	55	245	210	1,895
OPERATING EX	(PENDITURES TOTAL	98,390	111,605	138,045	140,100
TOTAL LAW E	NFORCEMENT	881,131	944,500	846,770	988,655
	-		- 1,223		



LAW ENFORCEMENT

MANPOWER ANALYSIS

POSITION	2020	2021	2022
POLICE CHIEF	1.0	1.0	1.0
POLICE OFFICERS	8.0	8.0	8.0
POLICE OFFICERS (PT)	2.0	2.0	2.0
CROSSING GUARDS (PT)	2.0	2.0	2.0
ADMINISTRATIVE ASSISTANT	1.0	1.0	1.0
TOTAL	14.0	14.0	14.0

CAPITAL OUTLAY

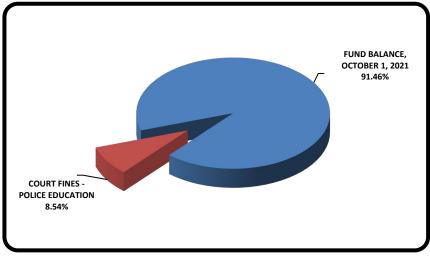
Infrastructure Surtax Fund

301-521-640 - Machinery and Equipment Police Vehicles (2) (applying for USDA 35% grant match)

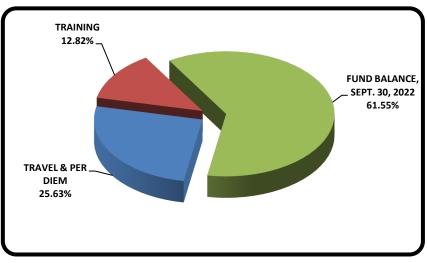
\$ 92,000



PERCENT



	В	UDGET	REVENUES
FUND BALANCE, OCTOBER 1, 2021 COURT FINES - POLICE EDUCATION	\$	5,352 500	91.46% 8.54%
TOTAL AVAILABLE RESOURCES	\$	5,852	100.00%



	В	UDGET	EXPENSES
TRAVEL & PER DIEM	\$	1,500	25.63%
TRAINING		750	12.82%
FUND BALANCE, SEPT. 30, 2022		3,602	61.55%
TOTAL LIST OF DESCRIPTION	_	F 050	400.000/
TOTAL USE OF RESOURCES	<u>\$</u>	5,852	100.00%

PERCENT



POLICE EDUCATION FUND

GOALS:

To provide job specific state mandated training, and provide for individual and organizational development while reducing potential liabilities.

2020 2021 2021 2022 **ACTUAL BUDGET ESTIMATE BUDGET OPERATING EXPENDITURES** 1,500 4,750 2,250 856 \$ 1,500 4,750 \$ 856 \$ 2,250

OBJECTIVES:

To complete the following core courses within the recommended time frames.

RESULTS:

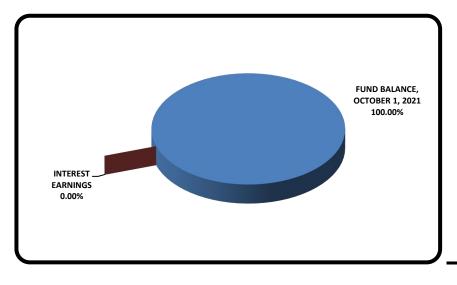
To ensure that police personnel are similarly trained and educated, providing a base from which they will each be able to identify specific training related direction and needs, during the course of their career.



POLICE EDUCATION FUND

		2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET
FUND BALANCI	E, OCTOBER 1	7,151	6,991	6,003	5,352
ADD REVENUES	S:				
106-351-300	COURT FINES - POLICE ED	352	500	205	500
TOTAL REVENU	IES AVAILABLE	7,503	7,491	6,208	5,852
DEDUCT EXPEN	IDITURES:				
106-521-400 106-521-550	TRAVEL AND PER DIEM TRAINING	510 990	4,000 750	556 300	1,500 750
TOTAL EXPEND	ITURES	1,500	4,750	856	2,250
FUND BALANCI	E, SEPTEMBER 30	6,003	2,741	5,352	3,602





PERCENT BUDGET REVENUES

FUND BALANCE, OCTOBER 1, 2021 INTEREST EARNINGS

\$ 1,340

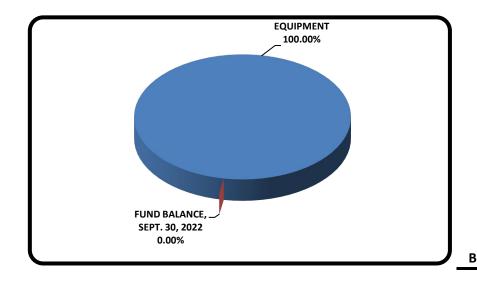
100.00%

- 0.00%

TOTAL AVAILABLE RESOURCES

\$ 1,340

100.00%



PERCENT BUDGET EXPENSES

EQUIPMENT FUND BALANCE, SEPT. 30, 2022 \$ 1,340

100.00%

TOTAL USE OF RESOURCES

\$ 1,340

100.00%



POLICE AUTOMATION FUND

GOALS:

To provide funding for upgrades of electronic devices to enable improvements of crime fighting equipment and services. The funding for this was eliminated by the County in 2012 to use it for the new 800 MHz radio system. The remaining funds are being rolled over until depleted.

2	2020		2021	20	021		2022
A	CTUAL	E	BUDGET	ESTI	MATE	Bl	JDGET
	3,865		3,955		-		1,340
\$	3,865	\$	3,955	\$	-	\$	1,340
	_		ACTUAL E 3,865	ACTUAL BUDGET 3,865 3,955	ACTUAL BUDGET ESTI 3,865 3,955	ACTUAL BUDGET ESTIMATE 3,865 3,955 -	ACTUAL BUDGET ESTIMATE BU

OBJECTIVES:

To fund the police mission in areas where there are no budgeted provisions.

RESULTS:

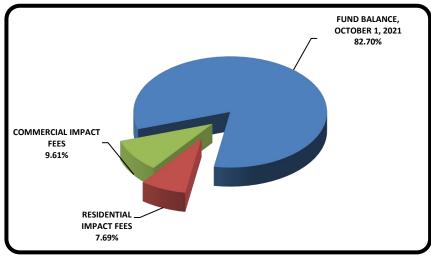
To enhance the working environment of the Criminal Investigation Unit with more efficient equipment without using tax dollars.



POLICE AUTOMATION FUND

	2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET
FUND BALANCE, OCTOBER 1	5,205	3,955	1,340	1,340
ADD REVENUES:				
107-361-100 INTEREST EARNINGS				
TOTAL REVENUES AVAILABLE	5,205	3,955	1,340	1,340
DEDUCT EXPENDITURES:				
107-521-640 EQUIPMENT	3,865	3,955		1,340
TOTAL EXPENDITURES	3,865	3,955	-	1,340
FUND BALANCE, SEPTEMBER 30	1,340		1,340	



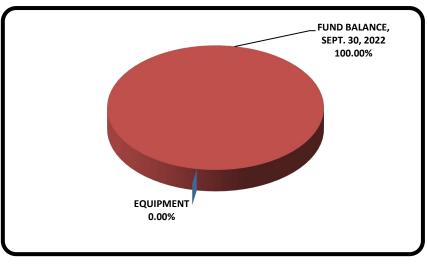


FUND BALANCE, OCTOBER 1, 2021

RESIDENTIAL IMPACT FEES
COMMERCIAL IMPACT FEES

TOTAL AVAILABLE RESOURCES

iET	PERCENT REVENUES
047	82.70%
000	7.69%
000	9.61%
047	100.00%
	047 000 000



	BUDGET	EXPENSES
EQUIPMENT	\$ -	0.00%
FUND BALANCE, SEPT. 30, 2022	104,047	100.00%
TOTAL LIST OF DESCUIPERS	ć 104 047	100.00%
TOTAL USE OF RESOURCES	\$ 104,047	100.00%

PERCENT



POLICE IMPACT FEE FUND

GOALS:

To provide funding to ensure the police department is able to continue to meet the needs of all if it's citizens as the City grows. Increased growth requires increased demand on the department, the impact fees are used when additional capital is needed to expand the existing resources of the department.

	2	020	2	021	2	021	2	2022
	AC	TUAL	BU	DGET	EST	IMATE	BU	DGET
CAPITAL OUTLAY		-		-		-		-
	\$	-	\$	=	\$	-	\$	-

OBJECTIVES:

To provide resources in order to maintain a consistent level of service for all citizens.

RESULTS:

To ensure the police functions are able to remaing stable as the City grows without using tax dollars.



POLICE IMPACT FEE FUND

		2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET
FUND BALANCE	, OCTOBER 1	20,035	59,913	61,464	86,047
ADD REVENUES	:				
114-324-110 114-324-120	RESIDENTIAL IMPACT FEES COMMERCIAL IMPACT FEES	23,312 18,117	5,000 10,000	10,912 13,671	8,000 10,000
TOTAL REVENUE	ES AVAILABLE	61,464	74,913	86,047	104,047
DEDUCT EXPEN	DITURES:				
114-521-640 TOTAL EXPENDI	EQUIPMENT TURES	<u>-</u>		-	-
FUND BALANC	E, SEPTEMBER 30	61,464	74,913	86,047	104,047



FIRE DEPARTMENT

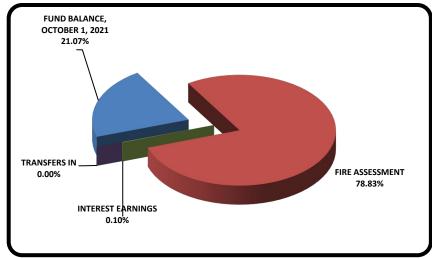




PERCENT

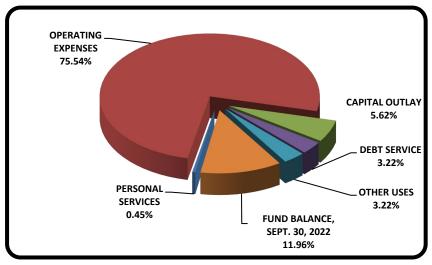
REVENUES

FIRE ASSESSMENT FUND



TOTAL AVAILABLE RESOURCES	\$ 461,696	100.00%
TRANSFERS IN		0.00%
INTEREST EARNINGS	450	0.10%
FIRE ASSESSMENT	363,967	78.83%
FUND BALANCE, OCTOBER 1, 2021	\$ 97,279	21.07%

BUDGET



FUND BALANCE, SEPT. 30, 2022 11.96%	BUDGET	PERCENT EXPENSES	
PERSONAL SERVICES	\$ 2,100	0.45%	
OPERATING EXPENSES	352,229	75.54%	
CAPITAL OUTLAY	26,200	5.62%	
DEBT SERVICE	15,000	3.22%	
OTHER USES	15,000	3.22%	
FUND BALANCE, SEPT. 30, 2022	55,763	11.96%	
TOTAL USE OF RESOURCES	\$ 466,292	100.00%	



FIRE ASSESSMENT FUND

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
FUND BALANCE	, OCTOBER 1	66,955	72,783	88,672	97,279
ADD REVENUES	:				
110-325-200	FIRE ASSESSMENT	331,751	347,854	352,830	363,967
110-331-100	FEDERAL GRANTS	-	12,222	12,222	-
110-361-100	INTEREST EARNINGS	-	450	710	450
110-369-900	MISCELLANEOUS REVENUE	2,379	-	617	-
110-369-910	REFUND PRIOR YEAR EXPEND	-	-	627	-
110-381-001	TRANSFERS IN	23,128	-		-
TOTAL REVENUES AVAILABLE		424,213	433,309	455,678	461,696
DEDUCT EXPENDITURES:					
	PERSONAL SERVICES	1,445	1,900	1,879	2,100
	OPERATING EXPENSES	308,693	334,345	331,116	352,229
	CAPITAL OUTLAY	-	51,200	-	26,200
	DEBT SERVICES	10,403	10,404	10,404	10,404
	OTHER USES	15,000	15,000	15,000	15,000
TOTAL EXPENDITURES		335,541	412,849	358,399	405,933
FUND BALANCE, SEPTEMBER 30		88,672	20,460	97,279	55,763



FIRE RESCUE DEPARTMENT

GOALS:

To provide comprehensive services for the protection of citizens from the damages of fire and medical emergencies and to provide prevention and education services that are responsive to the needs of the community.

	2020		2021		2021		2022	
	ACTUAL		BUDGET		ESTIMATE		BUDGET	
PERSONAL SERVICES	\$	1,445	\$	1,900	\$	1,879	\$	2,100
OPERATING EXPENDITURES		308,693		334,345		331,116		352,229
CAPITAL OUTLAY		-		51,200		-		26,200
DEBT SERVICES		10,403		10,404		10,404		10,404
OTHER USES		15,000		15,000		15,000		15,000
	\$	335,541	\$	412,849	\$	358,399	\$	405,933

OBJECTIVES:

- Provide fire protection and prevention and related services commensurate with community expectations through effective administration.
- Increase postive contact with the businesses and keep up to date with any changes to the City so as to ensure the protection of our citizen's lives and property.
- Mark Improve commercial pre-fire planning process and documentation.

RESULTS:

- A trained volunteer staff capable of providing a wide range of information and services responsive to the community's needs.
- Encourage quality improvement through a continuous self assessment process.
- Increase positive contact with the businesses and keep up to date with any changes to the interior of buildings.



FIRE RESCUE DEPARTMENT

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
110-522-240	WORKERS COMPENSATION	1,445	1,900	1,879	2,100
PERSONAL SEI	RVICES TOTAL	1,445	1,900	1,879	2,100
OPERATING EX	PENDITURES:				
110-522-310	PROFESSIONAL SERVICES	27,836	24,600	23,200	26,650
110-522-311	ATTORNEY SERVICES	160	500	480	500
110-522-340	CONTRACTUAL SERVICES	9,288	9,100	8,580	8,100
110-522-341	VOLUNTEER FIREFIGHTERS	166,745	164,500	168,470	195,624
110-522-400	TRAVEL & PER DIEM	5	50	10	50
110-522-410	COMMUNICATION SERVICES	5,619	5,465	5,230	7,255
110-522-420	POSTAGE	-	100	70	100
110-522-430	UTILITY SERVICES	6,529	5,800	5,375	5,800
110-522-450	INSURANCE	16,561	16,990	17,222	20,000
110-522-460	REPAIRS & MAINTENANCE	942	2,790	2,430	15,850
110-522-461	R&M - BUILDINGS	815	30,000	30,300	-
110-522-462	R&M - EQUIPMENT	5,188	8,930	8,974	8,830
110-522-463	R&M - VEHICLES	23,821	15,200	15,701	16,200
110-522-490	OTHER CURRENT CHARGES	6,771	6,000	6,038	7,600
110-522-510	OFFICE SUPPLIES	2,715	-	400	-
110-522-520	OPERATING SUPPLIES	28,103	27,800	26,350	23,650
110-522-521	UNIFORMS	1,421	5,000	3,775	2,500
110-522-522	FUEL AND OIL	5,599	7,500	6,690	8,000
110-522-540	DUES & SUBSCRIPTIONS	575	2,020	1,521	520
110-522-550	TRAINING	-	2,000	300	5,000
OPERATING E	XPENDITURES TOTAL	308,693	334,345	331,116	352,229
CAPITAL OUTLA	AY:				
110-522-640	MACHINERY & EQUIPMENT		51,200		26,200
CAPITAL OUTLA	AY TOTAL	-	51,200	-	26,200
DEBT SERVICES	:				
110-522-710	PRINCIPAL	7,835	7,973	7,973	8,249
110-522-720	INTEREST	2,568	2,431	2,431	2,155
DEBT SERVICES		10,403	10,404	10,404	10,404
: 3	- 	=3,.00	_2,	_5,	_3,
110-522-910	ADMINISTRATIVE SERVICES	15,000	15,000	15,000	15,000
TOTAL FIRE R	ESCUE DEPARTMENT	335,541	412,849	358,399	405,933

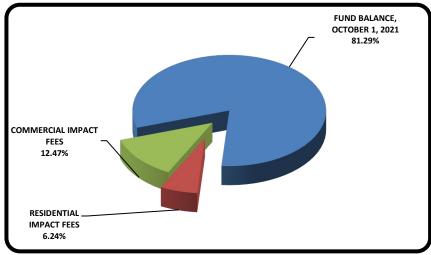


FIRE RESCUE DEPARTMENT

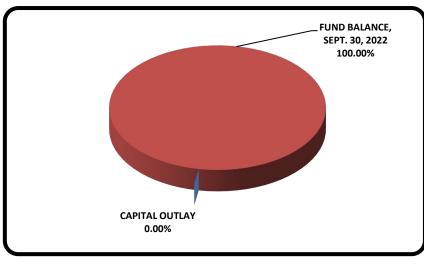
MANPOWER ANALYSIS

POSITION	2020	2021	2022				
CONTRACT FIRE CHIEF VOLUNTEER FIREFIGHTERS (FTE) FIRE INSPECTOR (FTE)	1.00 1.50 1.00	1.00 1.75 1.00	1.00 2.00 1.00				
TOTAL	3.5	3.75	4.00				
CAPITAL OUTLAY							
110-522-640 - Machinery and Equipment Back-up camera for E17 (rollover from FY 2020) New shed for bunker gear storage per NFPA requirements							





	BUDGET	PERCENT REVENUES
FUND BALANCE, OCTOBER 1, 2021 RESIDENTIAL IMPACT FEES COMMERCIAL IMPACT FEES	\$ 65,164 5,000 10,000	81.29% 6.24% 12.47%
TOTAL AVAILABLE RESOURCES	\$ 80,164	100.00%



	BUDGET	EXPENSES
CAPITAL OUTLAY	\$ -	0.00%
FUND BALANCE, SEPT. 30, 2022	80,164	100.00%
TOTAL USE OF RESOURCES	\$ 80,164	100.00%

PERCENT



FIRE IMPACT FEE FUND

GOALS:

To provide funding to ensure the fire department is able to continue to meet the needs of all if it's citizens as the City grows. Increased growth requires increased demand on the department, the impact fees are used when additional capital is needed to expand the existing resources of the department.

	2	020	2	021	2	021	2	2022
	AC	TUAL	BU	DGET	EST	IMATE	BU	DGET
CAPITAL OUTLAY		-		-		-		-
	\$	-	\$	=	\$	-	\$	-

OBJECTIVES:

To provide resources in order to maintain a consistent level of service for all citizens.

RESULTS:

To ensure fire protection services are able to remaing stable as the City grows without using tax dollars.



FIRE IMPACT FEE FUND

		2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET
FUND BALANCE	, OCTOBER 1	13,003	43,358	44,295	65,164
ADD REVENUES	:				
112-324-110	RESIDENTIAL IMPACT FEES	13,724	5,000	6,716	5,000
112-324-120	COMMERCIAL IMPACT FEES	17,568	10,000	14,153	10,000
TOTAL REVENUES AVAILABLE		44,295	58,358	65,164	80,164
DEDUCT EXPENDITURES:					
112-522-640	EQUIPMENT				
TOTAL EXPENDITURES		-	-	-	-
FUND BALANC	E, SEPTEMBER 30	44,295	58,358	65,164	80,164



DEVELOPMENT AND PUBLIC SERVICES





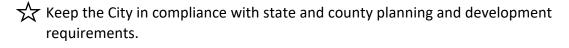
COMMUNITY DEVELOPMENT - PLANNING & PERMITTING

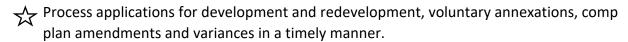
GOALS:

To promote the physical and economic development/redevelopment of property within the City in a manner consistent with adopted plans, regulations and policies. To provide the planning, organization, direction and supervisory services necessary to implement the functions managed under the jurisdiction of the program.

	2020		2021		2021		2022	
	 ACTUAL		BUDGET		ESTIMATE		BUDGET	
PERSONAL SERVICES	\$ 90,166	\$	92,660	\$	92,980	\$	128,925	
OPERATING EXPENDITURES	44,862		33,520		40,713		65,920	
	\$ 135,028	\$	126,180	\$	133,693	\$	194,845	

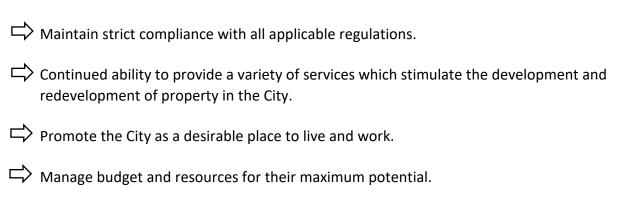
OBJECTIVES:





- Protect and preserve the City's natural environment.
- Aid and advise citizens, organizations and City staff in engineering and other matters requiring engineering expertise.

RESULTS:





COMMUNITY DEVELOPMENT - PLANNING & PERMITTING

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
001-515-120	REGULAR SALARIES & WAGES	57,202	58,610	58,230	82,200
001-515-140	OVERTIME	4,445	1,000	1,075	1,500
001-515-210	FICA TAXES	4,455	4,485	4,485	6,405
001-515-220	RETIREMENT CONTRIBUTION	5,232	5,860	5,860	9,060
001-515-221	OTHER RET CONTRIBUTION	-	-	-	1,170
001-515-230	LIFE & HEALTH INSURANCE	18,622	22,475	23,120	27,390
001-515-240	WORKERS COMPENSATION	210	230	210	1,200
PERSONAL SEF	RVICES TOTAL	90,166	92,660	92,980	128,925
OPERATING EX	PENDITURES:				
001-515-311	ATTORNEY SERVICES	16,468	9,000	16,840	16,000
001-515-313	COMMUNITY PLANNING	17,420	15,000	18,260	25,000
001-515-340	CONTRACTUAL SERVICES	1,551	2,000	-	1,500
001-515-400	TRAVEL & PER DIEM	28	400	815	1,000
001-515-420	POSTAGE	165	150	125	150
001-515-450	INSURANCE	875	1,000	1,014	1,150
001-515-460	REPAIR & MAINTENANCE	-	-	490	13,950
001-515-490	OTHER CURRENT CHARGES	-	100	90	100
001-515-491	LEGAL ADVERTISING	3,830	3,000	1,075	3,000
001-515-510	OFFICE SUPPLIES	3,990	2,000	1,235	1,800
001-515-520	OPERATING SUPPLIES	-	-	144	200
001-515-540	DUES & SUBSCRIPTIONS	-	420	-	420
001-515-550	TRAINING	535	450	625	1,650
OPERATING EX	(PENDITURES TOTAL	44,862	33,520	40,713	65,920
TOTAL PLANN	IING & COMMUNITY DEVELOP	135,028	126,180	133,693	194,845



COMMUNITY DEVELOPMENT - PLANNING & PERMITTING

MANPOWER ANALYSIS

POSITION	2020	2021	2022
PERMIT CLERK	1.0	1.0	1.0
PLANNING & ZONING CLERK DEV & PUBLIC SVCS DIRECTOR (split with Utilities)	1.0	1.0	1.0 0.5
TOTAL	2.0	2.0	2.5



COMMUNITY DEVELOPMENT - BUILDING

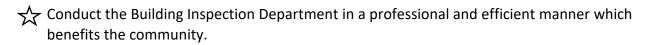
GOALS:

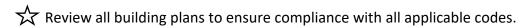
To organize the services necessary to implement the functions managed under the jurisdiction of the Building Division. To ensure that all construction within the City conforms to all applicable state and local codes and improve the image, reputation and attractiveness of the City to its current and potential residents.

PERSONAL SERVICES
OPERATING EXPENDITURES
CAPITAL OUTLAY

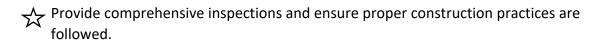
	2020		2021			2021	2022		
ACTUAL			BUDGET		ESTIMATE		BUDGET		
	\$	47,144	\$	62,325	\$	61,523	\$	62,925	
		96,102		5,750		4,498		5,900	
		=		=		=		=	
	\$	143,246	\$	68,075	\$	66,021	\$	68,825	

OBJECTIVES:

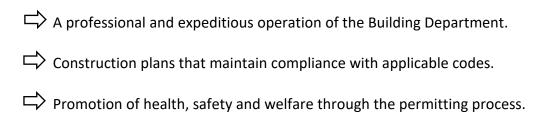








RESULTS:



To provide inspections to ensure safe and proper installations.



COMMUNITY DEVELOPMENT - BUILDING

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
001-529-120	REGULAR SALARIES & WAGES	40,640	52,000	51,260	52,000
001-529-210	FICA TAXES	3,003	3,980	4,030	3,980
001-529-220	PENSION CONTRIBUTION	3,501	5,200	5,135	5,625
001-529-240	WORKERS COMPENSATION	-	1,145	1,098	1,320
PERSONAL SE	RVICES TOTAL	47,144	62,325	61,523	62,925
OPERATING EX	(PENDITURES:				
001-529-340	CONTRACT BLDG INSPECTIONS	92,465	-	-	-
001-529-410	COMMUNICATIONS	720	455	1,270	455
001-529-450	INSURANCE	-	1,000	1,014	1,150
001-529-460	REPAIR & MAINT-VEHICLES	-	400	-	400
001-529-510	OFFICE SUPPLIES	1,179	500	-	500
001-529-520	OPERATING SUPPLIES	571	1,000	575	1,000
001-529-522	FUEL & OIL	23	800	495	800
001-529-540	DUES & SUBSCRIPTIONS	1,144	1,145	1,144	1,145
001-529-550	TRAINING	-	450	-	450
OPERATING E	XPENDITURES TOTAL	96,102	5,750	4,498	5,900
TOTAL BUILDING DEPARTMENT		143,246	68,075	66,021	68,825



COMMUNITY DEVELOPMENT - BUILDING

MANPOWER ANALYSIS

POSITION	2020	2021	2022
BUILDING INSPECTOR - PT	0.5	0.5	0.5
TOTAL	0.5	0.5	0.5



PUBLIC WORKS - CEMETERY

GOALS:

To provide quality service to the public in making final resting place arrangements along with the highest standards of maintenance possible for existing and future cemetery facilities and preservation of all burial and historical records.

		2020		2021		2021		2022
	ACTUAL		BUDGET		ESTIMATE		BUDGET	
PERSONAL SERVICES	\$	35,945	\$	41,415	\$	7,670	\$	42,175
OPERATING EXPENDITURES		5,419		8,875		7,947		9,350
	\$	41,364	\$	50,290	\$	15,617	\$	51,525

OBJECTIVES:

৵	Provide attractive and	safe grounds	which individuals	and families can	vicit
\sim	Provide attractive and	sale grounus	WITICIT IIIUIVIUUAIS	and rannings can	VISIL.

Maintain official records of the cemetery in accordance with legal requirements.

RESULTS:

Grounds that are suitable for paying respects to loved ones.

Continued records retention/retreival system for accessibility of data for staff and public inquiries.



PUBLIC WORKS - CEMETERY

		2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET
PERSONAL SER	VICES:				
001-539-120	REGULAR SALARIES & WAGES	17,515	24,215	4,035	24,370
001-539-120	OVERTIME	341	500	-	500
001-539-210	FICA TAXES	1,263	1,890	315	1,900
001-539-220	RETIREMENT CONTRIBUTION	1,552	2,470	440	2,690
001-539-230	LIFE & HEALTH INSURANCE	14,269	11,240	1,875	11,560
001-539-240	WORKERS COMPENSATION	1,005	1,100	1,005	1,155
PERSONAL SE	RVICES TOTAL	35,945	41,415	7,670	42,175
OPERATING EX	(PENDITURES:				
001-539-311	ATTORNEY SERVICES	1,060	-	-	-
001-539-340	CONTRACTUAL SERVICES	598	-	1,834	2,000
001-539-430	UTILITY SERVICES	978	1,100	1,090	1,100
001-539-450	INSURANCE	414	450	456	525
001-539-460	REPAIRS & MAINTENANCE	923	5,200	2,500	3,000
001-539-462	R&M - EQUIPMENT	-	200	75	200
001-539-463	R&M - VEHICLES	58	250	261	250
001-539-520	OPERATING SUPPLIES	230	200	1,001	1,000
001-539-521	UNIFORMS	329	475	240	475
001-539-522	FUEL AND OIL	764	1,000	490	800
001-539-550	TRAINING	65	-		
OPERATING E	XPENDITURES TOTAL	5,419	8,875	7,947	9,350
TOTAL CEME	TERY	41,364	50,290	15,617	51,525



PUBLIC WORKS - CEMETERY

MANPOWER ANALYSIS

POSITION	2020	2021	2022
MAINTENANCE SPECIALIST	1.0	1.0	1.0
TOTAL	1.0	1.0	1.0



PUBLIC WORKS - ROADS & STREETS

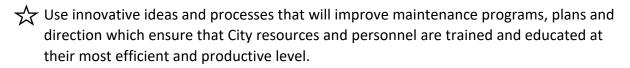
GOALS:

To maintain the City's streets, sidewalks, stormwater systems and rights of way efficiently within the allotted financial and labor resources. To provide management and administration for all Public Works operations including Water & Wastewater, Sanitation, Cemetery, Parks & Recreation, Stormwater and public facilities.

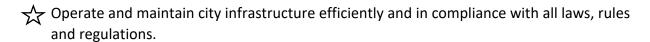
PERSONAL SERVICES
OPERATING EXPENDITURES
CAPITAL OUTLAY

	2020	2021		2021		2022	
/	ACTUAL	E	BUDGET ESTIMATE		BUDGET		
\$	250,197	\$	313,560	\$	266,370	\$	297,040
	214,224		231,570		220,298		239,670
	=		=		=		=
\$	464,421	\$	545,130	\$	486,668	\$	536,710

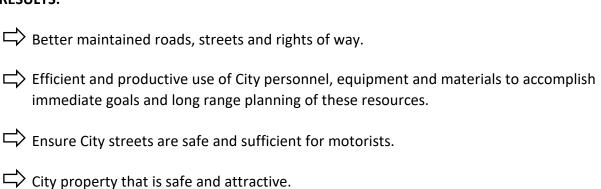
OBJECTIVES:







RESULTS:





PUBLIC WORKS - ROADS & STREETS

		2020	2021	2021	2022
25222111		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER		4.40.202	476 405	465 470	472.050
	REGULAR SALARIES & WAGES	149,393	176,185	165,170	173,850
001-541-140	OVERTIME	1,381	2,500	1,600	2,500
001-541-210		10,899	13,670	12,570	13,490
	RETIREMENT CONTRIBUTION	13,174	17,495	17,860	19,080
	OTHER RET CONTRIBUTION	2,075	935	1,550	-
	LIFE & HEALTH INSURANCE	59,577	87,775	55,185	73,120
	WORKERS COMPENSATION	13,698	15,000	12,435	15,000
PERSONAL SE	RVICES TOTAL	250,197	313,560	266,370	297,040
OPERATING EX	(PENDITURES:				
001-541-310	PROFESSIONAL SERVICES	50	-	664	-
001-541-311	ATTORNEY SERVICES	240	500	927	1,000
001-541-312	ENGINEERING		-	1,065	-
001-541-340	CONTRACTUAL SERVICES	185	10,970	9,800	10,970
001-541-400	TRAVEL AND PER DIEM	703	480	593	480
001-541-410	COMMUNICATION SERVICES	999	2,390	1,600	2,390
001-541-420	POSTAGE	-	50	15	50
001-541-430	UTILITY SERVICES	79,099	74,800	70,280	74,800
001-541-440	RENTALS & LEASES	75	650	500	650
001-541-450	INSURANCE	4,927	5,350	5,423	6,500
001-541-460	REPAIRS & MAINTENANCE	5,797	50,610	15,330	53,710
001-541-461	R&M - BUILDINGS	2,961	-	-	-
001-541-462	R&M - EQUIPMENT	20,752	13,650	32,307	13,650
001-541-463	R&M - VEHICLES	5,573	5,150	14,454	5,150
001-541-490	OTHER CURRENT CHARGES	118	-	82	-
001-541-510	OFFICE SUPPLIES	1,178	1,650	2,075	5,000
001-541-520	OPERATING SUPPLIES	21,719	12,000	17,770	12,000
001-541-521	UNIFORMS	2,444	2,750	2,215	2,750
001-541-522	FUEL AND OIL	15,289	18,000	15,300	18,000
001-541-530	ROAD MATERIALS	9,281	5,000	3,980	5,000
001-541-540	DUES & SUBSCRIPTIONS	168	200	168	200
001-541-550	TRAINING	466	2,370	800	2,370
001-541-560	URBAN FORESTRY	42,200	25,000	24,950	25,000
OPERATING E	EXPENDITURES TOTAL	214,224	231,570	220,298	239,670
TOTAL ROAD	OS & STREETS	464,421	545,130	486,668	536,710
	-				



PUBLIC WORKS - ROADS & STREETS

MANPOWER ANALYSIS

POSITION	2020	2021	2022
PUBLIC WORKS MAINTENANCE WORKER	6.0	6.0	6.0
PUBLIC WORKS DIRECTOR (split with Utilities)	0.5	-	_
DEV & PUBLIC SVCS DIRECTOR (split with Utilities)		0.5	
TOTAL	6.5	6.5	6.0



PUBLIC WORKS - PARKS & RECREATION

GOALS:

To promote the public welfare by providing opportunities for wholesome and affordable recreation, and offer the citizens active/passive leisure activities that are essential to their well-being.

		2020		2021		2021		2022	
	ACTUAL		BUDGET		ES	ESTIMATE		BUDGET	
PERSONAL SERVICES	\$	272,819	\$	217,305	\$	211,870	\$	214,480	
OPERATING EXPENDITURES		82,965		83,440		92,749		97,040	
CAPITAL OUTLAY		-		-		=		-	
	\$	355,784	\$	300,745	\$	304,619	\$	311,520	

OBJECTIVES:

Provide an environment that encourages educational, recreational and cultural opportunities through cost efficient programming and facilities.

RESULTS:

- To provide programs, resources and facilities which are relevant, attractive and affordably accessible to the public.
- To update all existing facilities in the parks.



PUBLIC WORKS - PARKS & RECREATION

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
001-572-120	REGULAR SALARIES & WAGES	173,811	126,210	122,100	124,580
001-572-140	OVERTIME	302	1,500	620	1,500
001-572-210	FICA TAXES	12,425	9,770	9,160	9,645
001-572-220	RETIREMENT CONTRIBUTION	15,663	14,050	14,100	14,675
001-572-230	LIFE & HEALTH INSURANCE	68,518	63,475	63,980	61,880
001-572-240	WORKERS COMPENSATION	2,100	2,300	1,910	2,200
PERSONAL SE	RVICES TOTAL	272,819	217,305	211,870	214,480
OPERATING EX	PENDITURES:				
001-572-311	ATTORNEY SERVICES	960	-	400	500
001-572-340	CONTRACTUAL SERVICES	8,660	7,060	9,050	7,060
001-572-400	TRAVEL AND PER DIEM	237	135	110	135
001-572-410	COMMUNICATION SERVICES	2,787	2,015	1,985	2,015
001-572-420	POSTAGE	-	50	-	-
001-572-430	UTILITY SERVICES	27,366	22,900	26,500	22,900
001-572-440	RENTALS & LEASES	-	500	350	500
001-572-450	INSURANCE	3,222	3,500	3,222	3,750
001-572-460	REPAIRS & MAINTENANCE	7,749	9,830	8,585	11,430
001-572-461	R&M - BUILDINGS	3,512	-	5,980	6,000
001-572-462	R&M - EQUIPMENT	9,314	2,700	6,910	8,000
001-572-463	R&M - VEHICLES	824	3,100	980	3,100
001-572-490	OTHER CURRENT CHARGES	350	350	350	350
001-572-491	ADVERTISING	82	400	82	400
001-572-510	OFFICE SUPPLIES	433	100	418	100
001-572-520	OPERATING SUPPLIES	15,258	28,300	25,460	28,300
001-572-521	UNIFORMS	619	1,000	975	1,000
001-572-522	FUEL AND OIL	696	800	695	800
001-572-540	DUES & SUBSCRIPTIONS	199	200	-	200
001-572-550	TRAINING	697	500	697	500
OPERATING E	XPENDITURES TOTAL	82,965	83,440	92,749	97,040
TOTAL 545:	C O DECDEATION	255 724	200 745	204 542	244 -22
TOTAL PARKS	S & RECREATION	355,784	300,745	304,619	311,520



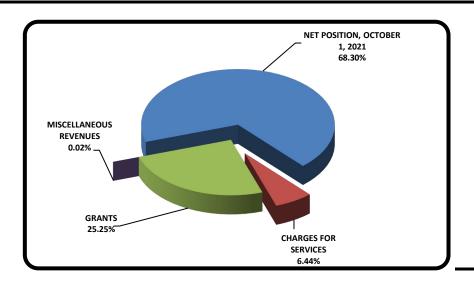
PUBLIC WORKS - PARKS & RECREATION

MANPOWER ANALYSIS

POSITION	2020	2021	2022
PUBLIC WORKS DIRECTOR (split with Utilities)	-	0.5	0.5
ASSISTANT PW DIRECTOR (split with Utilities)	0.5	-	-
PARKS SUPERINTENDENT	0.5	-	-
PARKS MAINTENANCE WORKERS	2.0	2.0	2.0
SWIM INSTRUCTOR (PT) (SEASONAL)	1.0	1.0	1.0
LIFEGUARDS (PT) (SEASONAL)	1.0	1.0	1.0
TOTAL	5.0	4.5	4.5





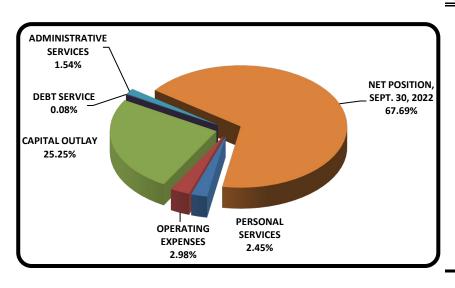


	PERCENT
BUDGET	REVENUES

NET POSITION, OCTOBER 1, 2021	\$ 15,487,032	68.30%
CHARGES FOR SERVICES	1,459,500	6.44%
GRANTS	5,725,000	25.25%
MISCELLANEOUS REVENUES	3,500	0.02%

TOTAL AVAILABLE RESOURCES

\$22,675,032 100.00%



	PERCENT
BUDGET	EXPENSES

TOTAL USE OF RESOURCES	\$22,675,032	100.00%
NET POSITION, SEPT. 30, 2022	15,349,556	67.69%
ADMINISTRATIVE SERVICES	350,000	1.54%
DEBT SERVICE	17,556	0.08%
CAPITAL OUTLAY	5,725,000	25.25%
OPERATING EXPENSES	676,640	2.98%
PERSONAL SERVICES	\$ 556,280	2.45%

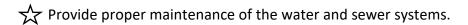


GOALS:

To provide the planning, organization, coordination and supervisory services which are necessary to implement and control the functional programs which are the responsibility of the Water & Sewer Department of Public Works.

	2020	2021	2021	2022
	ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SERVICES	\$ 475,657	\$ 564,420	\$ 446,120	\$ 556,280
OPERATING EXPENDITURES	1,076,093	669,130	542,463	676,640
CAPITAL OUTLAY	793,627	6,000,000	995,030	5,725,000
DEBT SERVICE	-	16,518	16,518	17,556
TRANSFERS	350,000	350,000	350,000	350,000
	\$2,695,377	\$ 7,600,068	\$ 2,350,131	\$ 7,325,476

OBJECTIVES:



- Inspect, test, certify and document backflow devices annually in accordance with F.A.C.
- Design and plan grant and legislative funded major capital projects for existing water and sewer infrastructure improvements and repairs, secure funding and manage implementation of projects.
- Continue to install water and wastewater infrastructure in the commercial and industrial areas of the City as well as develop expansion planning.

RESULTS:

- Ensure the health, safety and welfare of the public.
- Ensure continuation of water and sewer utility services to the public.
- Ensure water quality through the installation and maintenance of backflow prevention devices.



	2020	2021	2021	2022
	ACTUAL	BUDGET	ESTIMATE	BUDGET
NET POSITION, OCTOBER 1	15,368,194	15,841,483	15,319,589	15,487,032
ADD REVENUES FROM OPERATIONS:				
CHARGES FOR SERVICES:				
401-343-310 WATER SALES	794,043	680,000	705,325	700,000
401-343-320 WATER CONNECTIONS	10,400	8,000	8,900	9,500
401-343-330 NEW METER SALES	10,969	10,000	10,100	10,000
401-343-360 RECONNECT CHARGES	5,350	6,000	5,410	6,000
401-343-370 PENALTIES	31,452	25,000	23,390	24,000
401-343-500 SEWER CHARGES	737,795	700,000	706,460	710,000
TOTAL	1,590,009	1,429,000	1,459,585	1,459,500
MISCELLANEOUS REVENUES:				
401-361-100 INTEREST EARNED	87	500	300	500
401-369-900 NSF CHARGES	1,750	500	500	500
401-369-910 MISCELLANEOUS REVENUES	9,085	2,500	2,684	2,500
	10,922	3,500	3,484	3,500
TOTAL OPERATING REVENUES	1,600,931	1,432,500	1,463,069	1,463,000
WATER OPERATING EXPENSES	1,141,035	728,410	561,097	712,830
SEWER OPERATING EXPENSES	421,564	505,140	435,486	520,090
TOTAL OPERATING EXPENSES	1,562,599	1,233,550	996,583	1,232,920
NET OPERATING INCOME	38,332	198,950	466,486	230,080
NON-OPERATING REVENUE (EXPENSES):				
WATER DEBT SERVICE	_	_	(16,518)	(17,556)
IMPACT FEE REVENUE	72,104	_	67,475	(17,550)
GRANTS	194,291	_	-	_
INTEREST EXPENSE	(3,332)	_	_	_
LOSS ON DISPOSAL OF FIXED ASSETS	(3,332)	_	_	_
ADMINISTRATIVE TRANSFERS	(350,000)	(350,000)	(350,000)	(350,000)
ADMINISTRATIVE TRANSPERS	(330,000)	(330,000)	(330,000)	(330,000)
CHANGE IN UNRESTRICTED NET POSITION	(48,605)	(151,050)	167,443	(137,476)
NET POSITION, SEPTEMBER 30	15,319,589	15,690,433	15,487,032	15,349,556



RECAP OF GRANTS AND LEGISLATIVE APPROPRIATION ACTIVITY - WATER & SEWER 2020 2021 2021 2022 **ACTUAL BUDGET ESTIMATE PROPOSED GRANT REVENUES RECEIVED/BUDGETED** 401-334-360 LEG APPROPRIATION-SEWER 500,000 500,000 401-334-362 GRANT 194,291 401-334-363 SJRWMD GRANT 1,500,000 1,500,000 401-334-364 FDEP SRF 3,725,000 4,000,000 775,000 194,291 6,000,000 775,000 5,725,000 **GRANT EXPENDITURES/BUDGETED** 401-533-630 WATER INFRASTRUCTURE 401-535-630 SEWER INFRASTRUCTURE 6,000,000 775,000 5,725,000 6.000.000 775,000 5,725,000 **NET GRANT ACTIVITY** 194,291 **TOTAL WATER & SEWER ACTIVITY TOTAL RESOURCES - WATER** 820,762 704,000 729,735 725,500 **TOTAL RESOURCES - SEWER** 737,795 6,700,000 1,481,460 710,000 15,676,963 **TOTAL RESOURCES - OTHER** 15,514,532 15,869,983 15,413,938 16,950,032 **TOTAL RESOURCES** 17,235,520 23,273,983 17,625,133 **TOTAL EXPENDITURES - WATER** 1,144,367 728,410 577,615 730,386 **TOTAL EXPENDITURES - SEWER** 520,090 421,564 6,505,140 1,210,486 **TOTAL ADMINISTRATION** 350.000 350.000 350.000 350,000 **TOTAL USES** 1,915,931 7,583,550 2,138,101 1,600,476 **NET ACTIVITY** 15,319,589 15,690,433 15,487,032 15,349,556



WATER DIVIS	ION				_
		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
401-533-120	REGULAR SALARIES & WAGES	231,608	239,750	192,450	243,270
401-533-140	OVERTIME	7,480	5,000	8,260	5,000
401-533-210	FICA TAXES	17,749	18,720	15,445	18,995
401-533-220	RETIREMENT CONTRIBUTION	40,701	24,100	22,365	26,865
401-533-221	OTHER RET CONTRIBUTION	1,351	1,870	1,980	2,340
401-533-230	LIFE & HEALTH INSURANCE	54,088	95,090	38,585	89,240
401-533-240	WORKERS COMPENSATION	8,219	9,000	7,460	8,580
PERSONAL SE	RVICES TOTAL	361,196	393,530	286,545	394,290
OPERATING EX	(PENSES:				
401-533-311	ATTORNEY SERVICES	2,360	500	1,785	2,000
401-533-312	ENGINEERING FEES	2,775	65,000	345	65,000
401-533-320	ACCOUNTING & AUDITING	13,000	8,000	8,000	8,000
401-533-340	CONTRACTUAL SERVICES	24,211	57,000	25,280	17,500
401-533-400	TRAVEL AND PER DIEM	-	960	-	960
401-533-410	COMMUNICATION SERVICES	9,297	8,080	9,500	10,250
401-533-420	POSTAGE	4,483	4,950	4,790	4,950
401-533-430	UTILITY SERVICES	30,506	26,630	27,980	26,630
401-533-440	RENTALS & LEASES	-	500	-	500
401-533-450	INSURANCE	36,829	40,000	47,573	54,710
401-533-460	REPAIRS & MAINTENANCE	10,249	34,000	38,685	41,980
401-533-462	R&M - EQUIPMENT	33,062	20,000	27,905	20,000
401-533-463	R&M - VEHICLES	2,267	6,000	4,655	6,000
401-533-470	PRINTING	570	5,500	2,310	2,300
401-533-490	OTHER CURRENT CHARGES	-	2,000	645	2,000
401-533-491	ADVERTISING	-	600	1,535	600
401-533-510	OFFICE SUPPLIES	563	1,000	330	1,000
401-533-520	OPERATING SUPPLIES	48,038	37,000	51,800	37,000
401-533-521	UNIFORMS	1,847	1,850	1,790	1,850
401-533-522	FUEL AND OIL	5,953	11,000	10,790	11,000
401-533-540	DUES & SUBSCRIPTIONS	429	670	635	670
401-533-550	TRAINING	140	3,640	219	3,640
401-533-590	DEPRECIATION	556,900			
TOTAL OPERA	ATING EXPENSES	783,479	334,880	266,552	318,540



WATER DIVIS	ION				_
		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
CAPITAL OUTL	AY:				
401-533-630	INFRASTRUCTURE	68,314	-	212,030	-
401-533-640	MACHINERY & EQUIPMENT	8,072		8,000	
TOTAL CAPITA	L OUTLAY	76,386		220,030	-
DEBT SERVICE:	:				
401-533-710	PRINCIPAL	12,266	12,731	12,731	13,214
401-533-720	INTEREST	1,417	3,787	3,787	3,304
TOTAL DEBT S	ERVICE	13,683	16,518	16,518	16,518
401-533-910	ADMINISTRATIVE SERVICES	175,000	175,000	175,000	175,000
TOTAL WATER	DIVISION	1,409,744	919,928	964,645	904,348



SEWER DIVISI	ON				
		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
401-535-120	REGULAR SALARIES & WAGES	57,972	99,030	99,950	100,480
401-535-140	OVERTIME	4,650	5,000	3,010	5,000
401-535-210	FICA TAXES	4,406	7,960	7,755	8,070
401-535-220	RETIREMENT CONTRIBUTION	14,799	10,405	10,325	11,415
401-535-230	LIFE & HEALTH INSURANCE	30,173	45,800	36,300	34,455
401-535-240	WORKERS COMPENSATION	2,461	2,695	2,235	2,570
PERSONAL SE	RVICES TOTAL	114,461	170,890	159,575	161,990
OPERATING EX	PENSES:				
401-535-310	PROFESSIONAL SERVICES	-	60,000	14,467	60,000
401-535-311	ATTORNEY SERVICES	2,920	2,500	2,260	2,500
401-535-312	ENGINEERING FEES	3,509	50,000	-	50,000
401-535-320	ACCOUNTING & AUDITING	7,000	8,000	8,000	8,000
401-535-340	CONTRACTUAL SERVICES	28,303	26,000	37,975	26,000
401-535-400	TRAVEL AND PER DIEM	12	270	25	270
401-535-410	COMMUNICATION SERVICES	11,143	4,640	9,865	10,895
401-535-420	POSTAGE	1,688	4,300	3,820	4,300
401-535-430	UTILITY SERVICES	49,371	48,650	47,500	48,650
401-535-440	RENTALS & LEASES	400	4,000	1,400	4,000
401-535-450	INSURANCE	34,192	29,885	37,319	42,920
401-535-460	REPAIRS & MAINTENANCE	26,179	18,685	12,980	21,745
401-535-462	R&M - EQUIPMENT	84,713	38,890	49,975	38,890
401-535-463	R&M - VEHICLES	7,711	5,100	11,185	5,100
401-535-470	PRINTING	-	500	1,810	2,000
401-535-490	OTHER CURRENT CHARGES	-	100	25	100
401-535-510	OFFICE SUPPLIES	122	1,000	750	1,000
401-535-520	OPERATING SUPPLIES	27,539	21,500	29,320	21,500
401-535-521	UNIFORMS	531	1,400	1,250	1,400
401-535-522	FUEL AND OIL	7,046	5,750	5,675	5,750
401-535-540	DUES & SUBSCRIPTIONS	-	290	75	290
401-535-550	TRAINING	235	2,790	235	2,790
TOTAL OPERA	TING EXPENSES	292,614	334,250	275,911	358,100



SEWER DIVISI	ON				
		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
CAPITAL OUTL	AY:				
401-535-630	INFRASTRUCTURE	702,752	6,000,000	775,000	5,725,000
401-535-640	MACHINERY & EQUIPMENT	14,489	-		-
TOTAL CAPITA	L OUTLAY	717,241	6,000,000	775,000	5,725,000
DEBT SERVICE:					
401-535-710	PRINCIPAL	-	3,902	3,902	834
401-535-720	INTEREST	1,915	27	27	204
401-535-730	OTHER DEBT SERVICE COSTS		104	104	-
TOTAL DEBT SI	ERVICE	1,915	4,033	4,033	1,038
401-535-910	ADMINISTRATIVE SERVICES	175,000	175,000	175,000	175,000
TOTAL SEWER	DIVISION	1,299,316	6,680,140	1,385,486	6,421,128



MANPOWER ANALYSIS

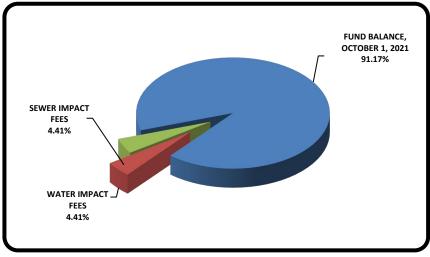
POSITION	2020	2021	2022
UTILITIES SUPERVISOR	1.00	1.00	1.00
WATER SUPERVISOR	1.00	1.00	1.00
PLANT OPERATOR - WATER	1.00	1.00	1.00
UTILITIES MAINTENANCE WORKER	2.00	2.00	2.00
SEWER OPERATOR	1.00	1.00	1.00
DEV & PUBLIC SVCS DIR (split with Dev & San)	-	0.25	0.25
PUBLIC WORKS DIRECTOR (split with Parks)	0.25	0.50	0.50
ASSISTANT PW DIRECTOR (split with Parks)	0.50	-	-
ACCOUNTING CLERK II (split with Finance)	0.50	0.50	0.50
TOTAL	7.25	7.25	7.25

Capital Outlay

Sewer	
401-535-630 Infrastructure	
Wastewater Interconnection Project (estimated rollover)	\$ 5,725,000



WATER & SEWER IMPACT FEE FUND

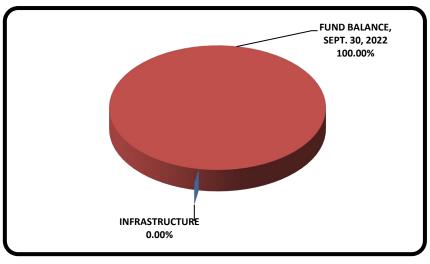


FUND BALANCE, OCTOBER 1, 2021

TOTAL AVAILABLE RESOURCES

WATER IMPACT FEES SEWER IMPACT FEES

J	BUDGET	PERCENT REVENUES
	\$ 619,859	91.17%
	30,000	4.41%
	30,000	4.41%
	\$ 679,859	100.00%



	BUDGET	PERCENT EXPENSES			
INFRASTRUCTURE FUND BALANCE, SEPT. 30, 2022	\$ - 679,859	0.00% 100.00%			
TOTAL USE OF RESOURCES	\$ 679,859	100.00%			



WATER & SEWER IMPACT FEE FUND

GOALS:

To provide funding to ensure the utilities department is able to continue to meet the needs of all if it's citizens as the City grows. Increased growth requires increased demand on the department, the impact fees are used when additional capital is needed to expand the existing resources of the department.

2020		2021		2021		2022	
ACTUAL		BUDGET		ESTIMATE		BUDGET	
	-		-		-		-
\$	-	\$	-	\$	-	\$	-
		ACTUAL -	ACTUAL BU	ACTUAL BUDGET	ACTUAL BUDGET EST	ACTUAL BUDGET ESTIMATE	ACTUAL BUDGET ESTIMATE BU

OBJECTIVES:

To provide resources in order to maintain a consistent level of service for all citizens.

RESULTS:

To ensure there is sufficient water and sewer infrastructure in place for new growth in order to not use existing customer user fees for expansion.

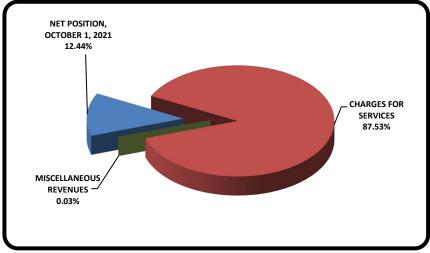


WATER & SEWER IMPACT FEE FUND

		2020 2021		2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
FUND BALANCE, OCTOBER 1		466,690	443,394	521,894	619,859
ADD REVENUES	: :				
411-343-350	WATER IMPACT FEES	42,388	30,000	46,090	30,000
411-343-530	SEWER IMPACT FEES	12,816	30,000	51,875	30,000
TOTAL REVENUES AVAILABLE		521,894	503,394	619,859	679,859
DEDUCT EXPEN	DITURES:				
411-535-630	SEWER INFRASTRUCTURE				
TOTAL EXPENDITURES		-	-	-	-
FUND BALANC	CE, SEPTEMBER 30	521,894	503,394	619,859	679,859





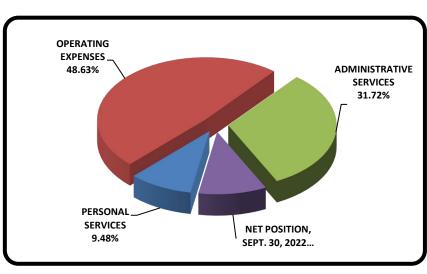


NET POSITION, OCTOBER 1, 2021

TOTAL AVAILABLE RESOURCES

CHARGES FOR SERVICES
MISCELLANEOUS REVENUES

			PERCENT
J		BUDGET	REVENUES
	\$	98,045	12.44%
		689,800	87.53%
		200	0.03%
	¢	788 045	100 00%



NET POSITION, SEPT. 30, 2022	BUDGET	PERCENT EXPENSES		
PERSONAL SERVICES	\$ 74,735	9.48%		
OPERATING EXPENSES	383,195	48.63%		
ADMINISTRATIVE SERVICES	250,000	31.72%		
NET POSITION, SEPT. 30, 2022	80,115	10.17%		
TOTAL USE OF RESOURCES	\$ 788,045	100.00%		



PUBLIC WORKS - SANITATION FUND

GOALS:

To provide reliable quality garbage and recycling service to the residents of the City at a reasonable price.

	2020		2021		2021		2022	
	ACTUAL		BUDGET		ESTIMATE		BUDGET	
PERSONAL SERVICES	\$	86,822	\$	83,450	\$	43,625	\$	74,735
OPERATING EXPENDITURES		360,761		343,195		370,412		383,195
TRANSFERS		250,000		250,000		250,000		250,000
	\$	697,583	\$	676,645	\$	664,037	\$	707,930

OBJECTIVES:

 $\stackrel{\wedge}{\searrow}$ Improve service while reducing costs.

RESULTS:

ightharpoonup Customer satisfaction and a clean city.



PUBLIC WORKS - SANITATION FUND

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
NET POSITION,	OCTOBER 1	30,250	66,930	38,882	98,045
ADD REVENUES	:				
402-343-400	GARBAGE REVENUE	706,215	689,800	723,200	689,800
402-361-000	INTEREST EARNED		200		200
TOTAL REVENU	ES AVAILABLE	706,215	756,930	762,082	788,045
DEDUCT EXPEN	SES:				
PERSONAL SER					
402-534-120	REGULAR SALARIES & WAGES	55,911	50,140	29,150	47,770
402-534-140	OVERTIME	277	400	230	400
402-534-210	FICA TAXES	4,233	3,865	2,185	3,685
402-534-220	RETIREMENT CONTRIBUTION	3,392	5,935	3,630	5,170
402-534-221	OTHER RET CONTRIBUTION	173	-	-	1,170
402-534-230	LIFE & HEALTH INSURANCE	22,197	22,410	7,850	15,840
402-534-240	WORKERS COMPENSATION	639	700	580	700
PERSONAL SE	RVICES TOTAL	86,822	83,450	43,625	74,735
OPERATING EX	(PENSES:				
402-534-311	ATTORNEY SERVICES	-	500	-	500
402-534-344	GARBAGE HAULING FEES	358,209	325,000	363,300	365,000
402-534-410	COMMUNICATION SERVICES	24	120	120	120
402-534-420	FREIGHT & POSTAGE	1,650	7,750	3,450	7,750
402-534-460	REPAIR & MAINTENANCE	-	2,000	-	2,000
402-534-463	R&M - VEHICLES	241	4,500	740	4,500
402-534-470	PRINTING	-	1,900	1,790	1,900
402-534-520	OPERATING SUPPLIES	465	1,000	840	1,000
402-534-521	UNIFORMS	172	175	172	175
402-534-522	FUEL AND OIL		250		250
TOTAL OPERA	TING EXPENSES:	360,761	343,195	370,412	383,195
402-534-910	ADMINISTRATIVE SERVICES	250,000	250,000	250,000	250,000
TOTAL EXPENSE	ES .	697,583	676,645	664,037	707,930
NET POSITION,	SEPTEMBER 30	38,882	80,285	98,045	80,115



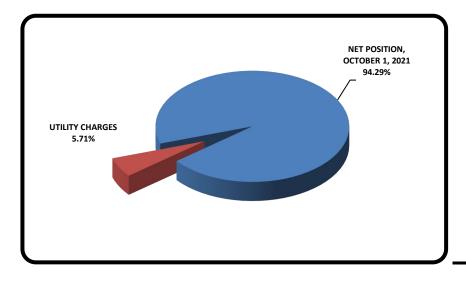
PUBLIC WORKS - SANITATION

MANPOWER ANALYSIS

POSITION	2020	2021	2022
DEV & PS DIRECTOR (split with Dev & Water)	-	0.25	0.25
PW DIRECTOR (split with Roads & Water)	0.25	-	-
MAINTENANCE TECHNICIAN	1.00	1.00	1.00
TOTAL	1.25	1.25	1.25



PUBLIC WORKS - STORMWATER FUND

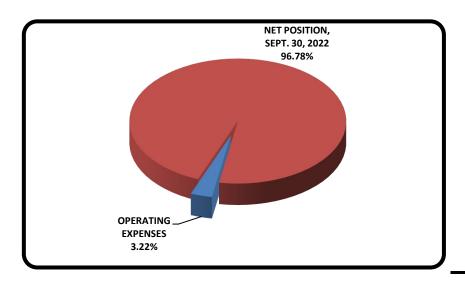


PERCENT BUDGET REVENUES

NET POSITION, OCTOBER 1, 2021 UTILITY CHARGES \$ 2,107,080 94.29% 127,500 5.71%

TOTAL AVAILABLE RESOURCES

\$2,234,580 100.00%



PERCENT BUDGET EXPENSES

OPERATING EXPENSES
NET POSITION, SEPT. 30, 2022

71,905 3.22% 2,162,675 96.78%

TOTAL USE OF RESOURCES

\$2,234,580

100.00%



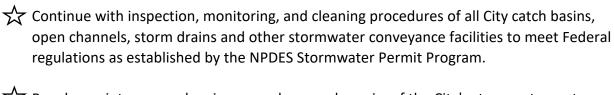
PUBLIC WORKS - STORMWATER FUND

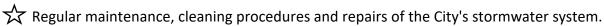
GOALS: To provide for the health, safety and welfare of residents by regular maintenance programs to insure the proper functioning of drainage systems and facilities.

Obtain grant and loan funding to improve drainage systems located in low or impaired areas of the City.

	2020		2021		2021	2022
	 ACTUAL	-	BUDGET	E:	STIMATE	BUDGET
OPERATING EXPENDITURES	127,606		43,060		19,169	33,005
CAPITAL OUTLAY	-		150,000		184,430	-
DEBT SERVICE	6,019		38,900		38,356	38,900
	\$ 133,625	\$	231,960	\$	241,955	\$ 71,905

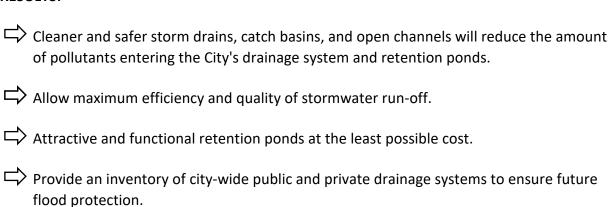
OBJECTIVES:





- Inspect underground facilities for leaks and repairs as needed.
- Utilize private contractors to maintain retention ponds.
- Continue the development of a city wide drainage infrastructure map.

RESULTS:





PUBLIC WORKS - STORMWATER FUND

		2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET
NET POSITION,	OCTOBER 1	2,065,969	2,101,949	2,052,849	2,107,080
ADD REVENUES	: :				
404-337-403	LCWA GRANT	-	150,000	184,430	-
404-343-700	STORMWATER UTILITY CHGS	120,505	105,000	111,756	127,500
404-361-100	INTEREST EARNED	-	100	-	-
TOTAL REVENU	ES AVAILABLE	120,505	255,100	296,186	127,500
DEDUCT EXPEN	DITURES:				
404-538-314	ENGINEERING FEES	4,300	18,390	-	15,000
404-538-340	CONTRACTUAL SERVICES	21,000	21,500	15,500	15,500
404-538-400	TRAVEL & PER DIEM	-	980	-	980
404-538-420	POSTAGE	-	50	-	50
404-538-460	REPAIR & MAINTENANCE	3,480	-	50	-
404-538-490	OTHER CURRENT CHARGES	1,652	-	-	-
404-538-491	ADVERTISING	506	665	-	-
404-538-540	DUES & SUBSCRIPTIONS	500	500	400	500
404-538-550	TRAINING	400	975	219	975
404-538-590	DEPRECIATION	95,768	-	-	-
404-538-610	LAND	-	-	3,000	-
404-538-630	INFRASTRUCTURE	-	150,000	184,430	-
404-538-710	PRINCIPAL - SRF LOAN	-	31,000	30,873	31,000
404-538-720	INTEREST - SRF LOAN	6,019	7,900	7,483	7,900
TOTAL EXPENDITURES		133,625	231,960	241,955	71,905
NET POSITION, SEPTEMBER 30		2,052,849	2,125,089	2,107,080	2,162,675

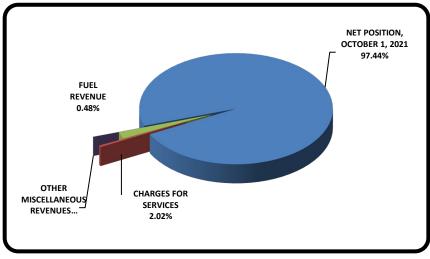




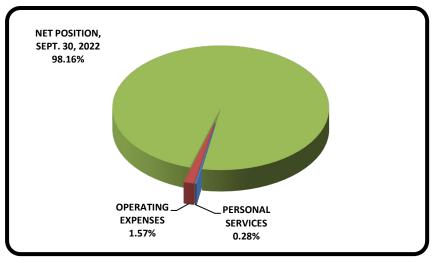
AIRPORT







	BUDGET	PERCENT REVENUES
NET POSITION, OCTOBER 1, 2021	\$ 6,027,043	95.34%
FUEL REVENUE	30,000	0.47%
CHARGES FOR SERVICES	124,950	1.98%
OTHER MISCELLANEOUS REVENUES	3,650	0.06%
TOTAL AVAILABLE RESOURCES	\$6,321,483	100.00%



0.28%	BUDGET	PERCENT EXPENSES
PERSONAL SERVICES	\$ 17,140	0.27%
OPERATING EXPENSES	96,820	1.53%
NET POSITION, SEPT. 30, 2022	6,071,683	96.05%
TOTAL USE OF RESOURCES	\$6,321,483	100.00%



GOALS: To develop a first class local airport serving Umatilla and surrounding area.

	2020		2021		2021		2022	
	ACTUAL		BUDGET		ESTIMATE		BUDGET	
PERSONAL SERVICES	\$	12,999	\$	15,085	\$	16,840	\$	17,140
OPERATING EXPENDITURES		506,045		89,375		71,089		96,820
CAPITAL OUTLAY		814,655		282,980	1	,356,981		135,840
	\$1	,333,699	\$	387,440	\$ 1	,444,910	\$	249,800

OBJECTIVES:

$\stackrel{\wedge}{\sim}$	Continue to ol	btain grants to	assist in developing	airport infrastructure.
---------------------------	----------------	-----------------	----------------------	-------------------------

Keep airport hangars leased at maximum capacity.

Maintain airport property and provide services and fuel.

RESULTS:

Continue to be an impressive small local airport facility.



		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
NET POSITION, O	OCTOBER 1	5,485,642	5,076,145	5,963,039	6,027,043
ADD REVENUES:					
403-344-100	OFF SITE ACCESS FEES	2,250	2,000	2,250	2,250
403-344-101	FUEL REVENUES	2,230	35,000	25,000	30,000
403-344-200	TIE DOWN FEES	600	900	23,000 710	700
403-344-300	APARTMENT RENTAL				12,000
403-344-400	HANGAR RENTAL	12,291	12,000	12,000	•
	LAND LEASE	91,067	85,000	106,100	110,000
		1 210	-	1,380	2.050
403-369-900	OTHER MISC REVENUES	1,210	3,650	4,493	3,650
TOTAL REVENUE	S AVAILABLE	135,153	138,550	151,933	158,600
DEDUCT EXPENS	ES:				
403-542-100	PERSONAL SERVICES	12,999	15,085	16,840	17,140
403-542-300	OPERATING EXPENSES	506,045	89,375	71,089	96,820
TOTAL EXPENSES		519,044	104,460	87,929	113,960
		•	·	•	<u> </u>
NET OPERATING	INCOME	(383,891)	34,090	64,004	44,640
NON-OPERATIN	G INCOME:				
403-389-200	FAA GRANT	82,341	181,771	62,822	_
403-389-301	FDOT GRANT	778,947	1,461,040	1,294,159	135,840
+03 303 301	TECT GIVILL	861,288	1,642,811	1,356,981	135,840
NON-OPERATING	G EXPENSES:				
403-542-600	CAPITAL PROJECTS		282,980	1,356,981	135,840
			_		_
NET POSITION, S	SEPTEMBER 30	5,963,039	6,470,066	6,027,043	6,071,683



		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
403-542-120	REGULAR SALARIES & WAGES	10,636	12,480	13,990	14,130
403-524-210	FICA TAXES	800	955	1,105	1,080
403-542-220	RETIREMENT CONTRIBUTION	1,243	1,250	1,405	1,530
403-542-240	WORKERS COMPENSATION	320	400	340	400
PERSONAL SE	RVICES TOTAL	12,999	15,085	16,840	17,140
OPERATING EX					
	ATTORNEY SERVICES	6,885	5,000	5,825	6,000
403-542-340		2,425	2,300	1,820	2,300
	TRAVEL & PER DIEM	-	600	-	600
403-542-410		3,062	2,475	2,415	3,000
403-542-421		32	50	50	50
403-542-431	UTILITY SERVICES	22,785	20,000	18,560	20,000
403-542-450	INSURANCE	16,571	18,000	20,596	23,690
403-542-460	REPAIRS & MAINTENANCE	3,586	18,715	5,575	18,945
403-542-461		1,041	11,500	1,190	11,500
	R&M - EQUIPMENT	131,330	2,100	11,260	2,100
403-542-463	R&M - VEHICLES	549	1,250	865	1,250
403-542-480	PROMOTIONAL ACTIVITIES	-	700	-	700
403-542-490	OTHER CURRENT CHARGES	1,028	750	1,028	750
403-542-510		-	200	-	200
403-542-520	OPERATING SUPPLIES	1,479	2,600	275	2,600
403-542-522		995	2,000	995	2,000
403-542-540	DUES AND SUBSCRIPTIONS	675	635	635	635
403-542-550	TRAINING	-	500	-	500
403-542-590	DEPRECIATION	313,602			
TOTAL OPERA	ATING EXPENSES	506,045	89,375	71,089	96,820
CAPITAL OUTL	AY:				
403-542-610	LAND	141,482	-	_	-
403-542-620	BUILDINGS	399,068	_	1,154,806	135,840
403-542-630	INFRASTRUCTURE	189,505	282,980	122,275	-33,040
403-542-680	INTANGIBLE ASSET	84,600	-	79,900	_
TOTAL CAPITA		814,655	282,980	1,356,981	135,840
		·	•		•
TOTAL EXPENS	ES	1,333,699	387,440	1,444,910	249,800



MANPOWER ANALYSIS

POSITION	2020	2021	2022
AIRPORT TECH	0.5	0.5	0.5
TOTAL	0.5	0.5	0.5

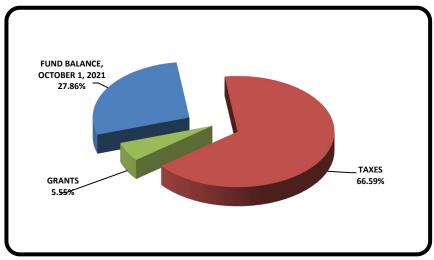




CAPITAL PROJECTS





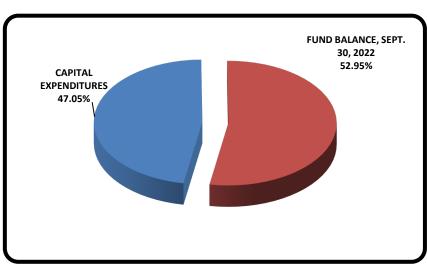


TAXES GRANTS

FUND BALANCE, OCTOBER 1, 2021

TOTAL AVAILABLE RESOURCES

J	E	BUDGET	PERCENT REVENUES
	\$	161,502	27.86%
		386,047	66.59%
		32,200	5.55%
	Ś	579.749	100.00%



	BUDGET	PERCENT EXPENSES
CAPITAL EXPENDITURES FUND BALANCE, SEPT. 30, 2022	242,000 272,344	41.74% 46.98%
TOTAL USE OF RESOURCES	\$ 579,749	100.00%



CAPITAL PROJECTS FUND

GOALS:

Optimum utilization of Infrastructure Surtax funding in compliance with specific purposes as required and in accordance with Interlocal Agreement.

	2020	2021	2021	2022
	ACTUAL	BUDGET	ESTIMATE	BUDGET
CAPITAL OUTLAY	294,799	485,510	907,579	242,000
DEBT SERVICE	65,308	65,087	65,356	65,405
	\$ 360,107	\$ 550,597	\$ 972,935	\$ 307,405

OBJECTIVES:

Purchase major capital equipment as needed, primarily through utilization of multi-year capital lease programs.

Provide for major Capital Projects as may be undertaken.

RESULTS:

Major equipment purchases are financed over 3-5 year programs with debt service paid from Infrastructure Surtax Revenues.



CAPITAL PROJECTS FUND

		2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET
FUND BALANCE	e, OCTOBER 1	288,254	255,762	755,663	161,502
ADD REVENUES:					
301-312-600	INFRASTRUCTURE SURTAX	379,600	317,451	347,155	386,047
301-331-200	FEDERAL GRANTS	7,300	-	31,619	32,200
301-331-210	FEDERAL-CARES ACT	440,616	-	-	-
301-361-100	INTEREST EARNED		100	-	-
TOTAL REVENU	ES AVAILABLE	1,115,770	573,313	1,134,437	579,749
DEDUCT EXPENDITURES:					
301-XXX-600	CAPITAL PROJECTS	294,799	485,510	907,579	242,000
301-519-700	DEBT SERVICE	65,308	65,087	65,356	65,405
TOTAL EXPEND	ITURES	360,107	550,597	972,935	307,405
FUND BALANCE	E, SEPTEMBER 30	755,663	22,716	161,502	272,344



CAPITAL PROJECTS FUND

		2020	2021	2021	2022
		ACTUAL	BUDGET	ESTIMATE	BUDGET
CADITAL DDOL	FCTC.				
CAPITAL PROJ	ECTS: MINISTRATION				
301-513-620	BUILDINGS	39,332	_	41,884	_
301-513-640	MACHINERY & EQUIPMENT	2,798	_	440,616	_
POLICE	WACHINERY & EQUITIVELY	2,730		440,010	
301-521-640	MACHINERY & EQUIPMENT	93,573	85,510	90,339	92,000
FIRE					
301-522-640	MACHINERY & EQUIPMENT	6,197	-	-	-
ROADS & STRE	ETS				
301-541-630	INFRASTRUCTURE	116,012	-	-	-
301-541-640	MACHINERY & EQUIPMENT	7,914	-	-	-
PARKS					
301-572-620	BUILDINGS	1,200	-	5,820	-
301-572-630	INFRASTRUCTURE	24,253	400,000	327,000	150,000
301-572-640	MACHINERY & EQUIPMENT	3,520		1,920	
TOTAL		294,799	485,510	907,579	242,000
DEBT SERVICE	:				
301-519-710	PD RADIO LEASE PRINCIPAL	6,953	7,076	7,076	7,320
301-519-714	CHASE LOAN - PRINCIPAL	42,970	44,033	44,302	45,676
301-519-720	PD RADIO LEASE INTEREST	2,279	2,157	2,157	1,913
301-519-724	CHASE LOAN - INTEREST	13,106	11,821	11,821	10,496
TOTAL		65,308	65,087	65,356	65,405
TOTAL COST		360,107	550,597	972,935	307,405
CAPITAL OUTLAY DETAILS					
CAFITAL GUILAT DETAILS					
301-521-640 2 Police Cars (35% funding from USDA grant)			92,000		
301-572-630 Upgrades to swimming pool restrooms			150,000		
					242,000