

CITY OF UMATILLA, FLORIDA CITY COUNCIL AND OFFICIALS OCTOBER 1, 2024

Mayor	Chris Creech
Vice Mayor	Katherine Adams
City Council Seat #1	Brian Butler
City Council Seat #2	Chris Creech
City Council Seat #3	John Nichols
City Council Seat #4	Bear Crockett
City Council Seat #5	Katherine Adams
City Manager	Scott Blankenship
City Attorney	Kevin Stone
City Clerk	Jessica Burnham, FCRM
Finance & Administration Director	Regina Frazier, CGFO, CPM



CITY OF UMATILLA

FISCAL YEAR 2024-2025 BUDGET

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September 17, 2024

Mayor and City Council:

In accordance with State law and pursuant to the City Charter, I am pleased to present to you for consideration the Annual Operating Budget for Fiscal Year (FY) 2025.

To date we have accomplished significant objectives including:

Water

Tower read smart meter system is almost complete which allows for real time readings and leak detection. Set up for customer access is ongoing.

Airport

- Completion of the new 2,500 square foot General Aviation Terminal building.
- Construction bid has been awarded for 13 T-Hangar units and construction is scheduled to start by the end of the month.

Roads & Streets

> Awarded RIF grant and Jobs Growth grant for infrastructure at Lake Fern area Industrial Park.

In FY 2025, we have again budgeted for improvements within our CRA boundaries that include road and parking improvements and grants to businesses that want to enhance their properties. We also plan to continue lighting improvements and have budgeted funds for potential land acquisition.

These plans will be included in our Five-Year Capital improvement Plan.

Fund Balance for the General Fund is projected to end the current FY 2024 with a balance of \$2.6 million which is \$1.6 million more than originally budgeted. Part of this is due to not transferring the funding from the Phillips property sale to Capital Projects as well as a significant increase in building permit revenue. The City was able to reduce the budgeted use of General Fund Reserves for FY 2024, which will provide funding for unknown emergencies in Fiscal Year 2025.

Property values in Lake County have increased this year with City of Umatilla taxable values increasing by 18.42% or \$43.8 million. Of this total, just over \$6.9 million is attributable to new construction. We are presenting our budget with a millage rate of 7.1089, unchanged from FY

2024, generating property tax revenue of \$1,360,850 for General Fund and \$542,837 for Community Redevelopment Agency (CRA).

The remainder of this message is intended to highlight some of the more substantial areas of the overall operating budget for fiscal year 2025.

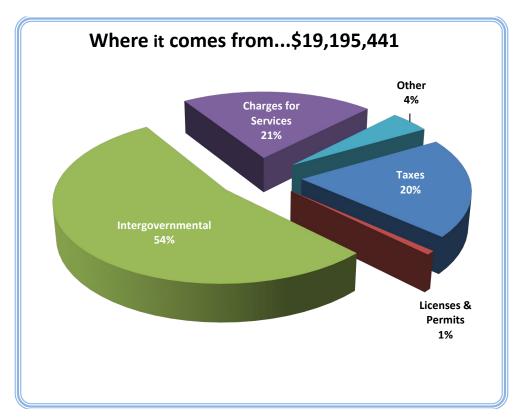
Budget Document

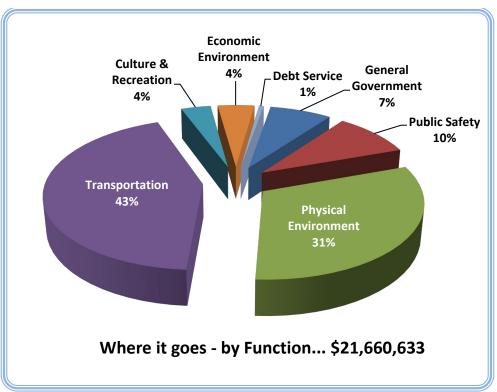
The budget is designed to provide the reader with a comprehensive and informative document that includes the policy directives of the Council. The budget is a plan that provides management with the necessary tools to analyze, diagnose, and evaluate how well appropriated funds are converted into the services desired by our citizens.

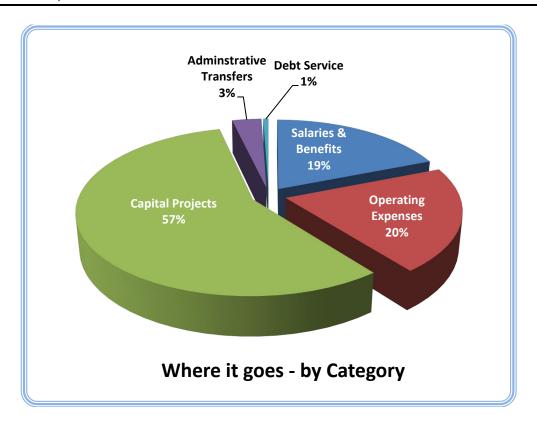
Budget Highlights

The proposed total expenditure budget for FY 2025 is \$21,660,633 compared to the FY 2024 adopted budget of \$11,100,458, which represents an overall increase of \$10,560,175. This increase is due to grant-funded projects that have recently been awarded. City management continues to work with grantor agencies to seek funding for additional capital projects.

- The proposed ad valorem millage rate is 7.1089, which is the same as adopted last year. Total
 ad valorem tax revenues projected are \$1,903,687, which is \$322,676 more than last year's
 budget. The FY 2025 General Fund property tax revenues are estimated at \$1,360,850, not
 including the City portion of the CRA property tax of \$542,837.
- The CRA also receives property tax revenue collected for properties within the district by the
 County and other taxing bodies. These revenues are included as Ad Valorem Taxes for
 reporting purposes, but are in addition to the City millage collections. The total anticipated
 revenues from other agencies is budgeted at \$435,641. This amount may change based on
 the adopted millage rates of the other taxing authorities.
- Major funding for capital projects continues in FY 2025 with the City taking advantage of our REDI status for project funding.







Roadway and Other Infrastructure

Our roadway improvements continue to be a high priority in FY 2025 with over \$250,000 budgeted to complete resurfacing projects.

Lake Fern Road construction and utility infrastructure is included in this budget and is primarily funded through grants.

FDOT grant funding for T-hangar construction and beacon rehabilitation at the airport is also included in this budget.

Employee Salaries and Benefits

For FY 2025, the City health insurance costs had a nominal 2.9% increase due to continued savings in claim costs as a result of prior plan changes. The City will once again be contributing to the HSA for those employees on the high deductible plan to encourage participation in this plan. The City will continue its non-tobacco use and annual physical incentive program in FY 2025. Worker's compensation also remained relatively flat as well. The City has again applied to receive a 3% credit for workplace safety and a 5% credit for a drug free workplace. Pension contribution rates have increased slightly for FRS-covered employees, while the City's Police Pension plan contributions were eliminated again due to the health of the plan.

Salary increases are budgeted from 0.0% - 5.0% and will be determined by Department Heads with approval by the City Manager. The increases will not exceed the overall budgeted amount for each department.

Property and Casualty Insurance

Property and casualty insurance rates also saw only a nominal increase mainly due to the property value increases.

Conclusion

The Annual Budget for Fiscal Year 2025 provides a sound financial plan for the City and enables staff to maintain a high level of service to our residents. I would like to take this opportunity to thank the Council Members and Directors, especially the Finance and Administration Director, for all their hard work and dedication in preparing this budget.

Sincerely,

R. Scott Blankenship

City Manager

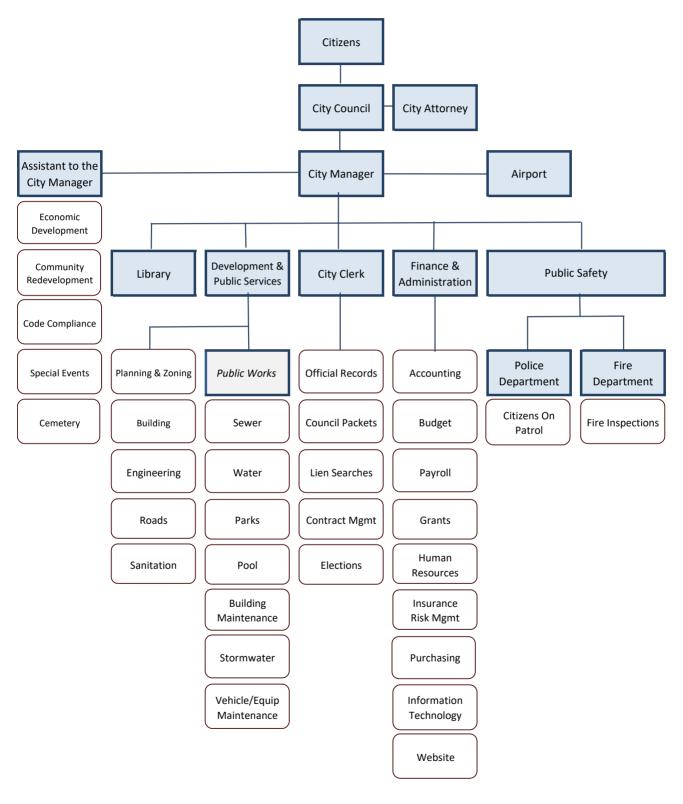


CITY OF UMATILLA BUDGET CALENDAR FISCAL YEAR 2024-2025

DATE	TASKS
06/01/24	Preliminary estimate of property tax value due from Property Appraiser
06/01/24	Departments begin budget preparation
06/05/24	Finance reviews budgets with departments
06/10/24	City Manager reviews budgets
06/28/24	Certification of Taxable Value by Property Appraiser
07/16/24	Budget workshop with City Council
07/16/24	Budget workshop with CRA Board
07/16/24	City Council sets Proposed Millage Rate and Non Ad Valorem Assessments
08/01/24	Deadline to submit Non Ad Valorem Assessment Rolls to Property Appraiser for inclusion on TRIM notice
08/01/24	Statutory deadline to notify Property Appraiser of proposed millage rate and the date, time and place of the first public budget hearing
08/15/24	Budget workshop with City Council (optional)
08/16/24	Deadline for Property Appraiser to mail TRIM notices
09/03/24	Public Hearing to adopt tentative budget and millage rates, set final public hearing date, time and place.
09/12/24	Adopt Final Non Ad Valorem Assessment Resolutions
09/14/24	Certify Non Ad Valorem Assessment Rolls to Tax Collector
09/17/24	CRA Meeting to adopt CRA budget (held prior to Final Public Hearing)
09/17/24	Final Public Hearing to adopt FY 2024 millage rates and budget
09/20/24	Deadline to send adopted Millage Resolution to Property Appraiser, Tax Collector and the Florida Department of Revenue (3 days after final hearing)



Organizational Chart





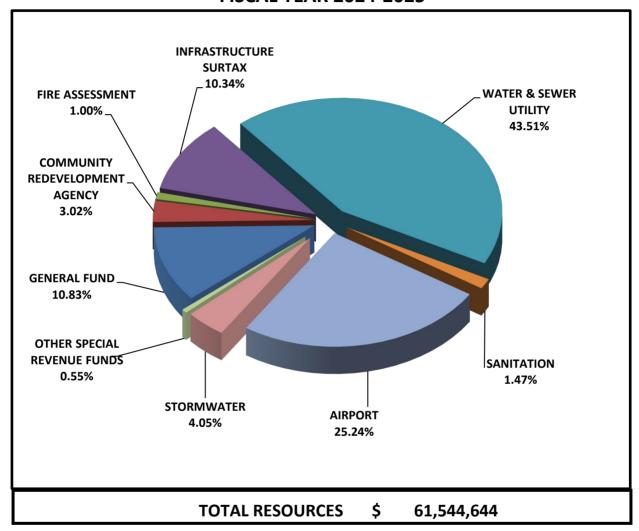
FISCAL YEAR 2024-2025

BUDGET SUMMARY

		SPECIAL	CAPITAL		
	GENERAL	REVENUE	PROJECTS	ENTERPRISE	
	FUND	FUNDS	FUND	FUNDS	TOTAL
CASH BALANCES BROUGHT FORWARD	\$2,676,146	\$1,175,784	\$1,027,277	\$37,469,996	\$42,349,203
ESTIMATED REVENUES:					
Ad Valorem Taxes - Millage 7.1089	1,360,850	978,478	_	_	2,339,328
Sales and Use Taxes	76,933	570,470	459,887	_	536,820
Franchise Fees	332,000	_		_	332,000
Utility Service Taxes	482,500	_	_	_	482,500
Communications Services Tax	139,800	_	_	_	139,800
Licenses and Permits	150,000	_	_	_	150,000
Intergovernmental	574,770	_	4,873,788	4,847,073	10,295,631
Charges for Services	58,500	634,517	-	3,379,820	4,072,837
Fines and Forfeitures	7,150	500	_	-	7,650
Miscellaneous	139,100	7,325	-	10,000	156,425
Other Financing Sources	665,950	16,500	-		682,450
3 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	3,987,553	1,637,320	5,333,675	8,236,893	19,195,441
Total Estimated Revenues and	, ,		, ,	, ,	, ,
Cash Balances Brought Forward	6,663,699	2,813,104	\$6,360,952	\$45,706,889	61,544,644
ESTIMATED EXPENDITURES/EXPENSES:					
General Government	1,539,892	-	-	-	1,539,892
Public Safety	1,437,015	550,038	-	-	1,987,053
Physical Environment	85,205	-	-	6,504,063	6,589,268
Transportation	633,846	-	5,911,863	2,543,695	9,089,404
Culture & Recreation	739,606	-	-	-	739,606
Economic Environment	-	913,201		-	913,201
Debt Service	-	10,078	65,504	44,177	119,759
Other Uses	16,500	105,010		560,940	682,450
					_
Total Expenditures / Expenses	4,452,064	1,578,327	5,977,367	9,652,875	21,660,633
Reserves	2,211,635	1,234,777	383,585	36,054,014	39,884,011
Total Appropriated Expenditures/					
Expenses and Reserves	\$6,663,699	\$2,813,104	\$6,360,952	\$45,706,889	\$61,544,644
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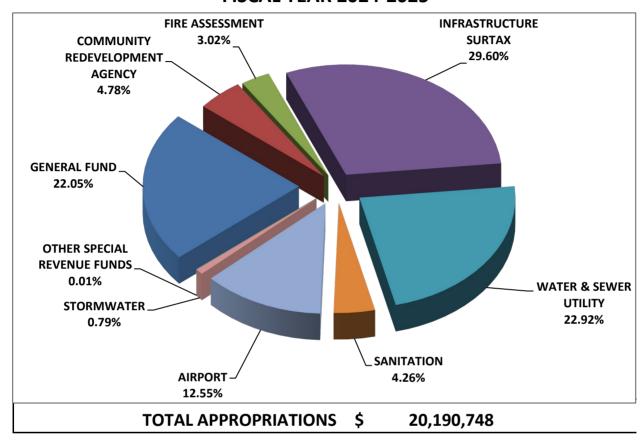
TOTAL BUDGET RESOURCES FISCAL YEAR 2024-2025



	 TOTALS	PERCENT OF BUDGET
GENERAL FUND	\$ 6,663,699	10.83%
COMMUNITY REDEVELOPMENT AGENCY	1,858,371	3.02%
FIRE ASSESSMENT	613,967	1.00%
INFRASTRUCTURE SURTAX	6,360,952	10.34%
WATER & SEWER UTILITY	26,777,217	43.51%
SANITATION	902,140	1.47%
AIRPORT	15,533,999	25.24%
STORMWATER	2,493,533	4.05%
OTHER SPECIAL REVENUE FUNDS	 340,766	0.55%
TOTAL RESOURCES	\$ 61,544,644	100.00%



TOTAL BUDGET APPROPRIATIONS FISCAL YEAR 2024-2025



	TOTALS	PERCENT OF BUDGET
GENERAL FUND	\$ 4,452,064	22.05%
COMMUNITY REDEVELOPMENT AGENCY	965,641	4.78%
FIRE ASSESSMENT	610,436	3.02%
INFRASTRUCTURE SURTAX	5,977,367	29.60%
WATER & SEWER UTILITY	4,626,840	22.92%
SANITATION	860,967	4.26%
AIRPORT	2,534,679	12.55%
STORMWATER	160,505	0.79%
OTHER SPECIAL REVENUE FUNDS	2,250	0.01%
TOTAL EXPENDITURES	\$ 20,190,748	100.00%

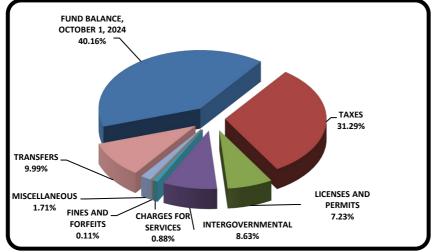




PERCENT

REVENUES

GENERAL FUND

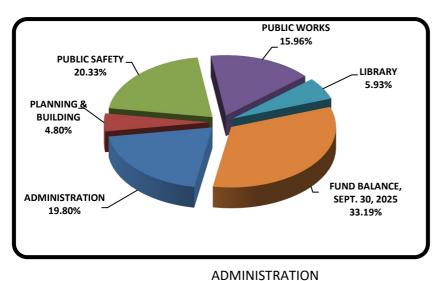


FUND BALANCE, OCTOBER 1, 2024	\$ 2,676,146	40.16%
TAXES	2,085,083	31.29%
LICENSES AND PERMITS	482,000	7.23%
INTERGOVERNMENTAL	574,770	8.63%
CHARGES FOR SERVICES	58,500	0.88%
FINES AND FORFEITS	7,150	0.11%
MISCELLANEOUS	114,100	1.71%
TRANSFERS	665,950	9.99%

BUDGET

TOTAL AVAILABLE RESOURCES

> \$6,663,699 100.00%



BUDGET	EXPENSES
\$ 1,319,228	19.80%
319,544	4.80%
1,354,635	20.33%
1,063,287	15.96%
395,370	5.93%
2,211,635	33.19%

TOTAL USE OF RESOURCES

FUND BALANCE, SEPT. 30, 2025

PLANNING & BUILDING

PUBLIC SAFETY PUBLIC WORKS

LIBRARY

\$6,663,699 100.00%

PERCENT



GENERAL FUND BUDGET SUMMARY

		2023	2023 2024		2024		2025	
		ACTUAL	BUDGET			STIMATE	BUDGET	
FUND BALANCE	, OCTOBER 1	\$ 2,009,445	\$	2,236,997	\$	2,564,914	\$	2,676,146
ADD REVENUES	:							
TAXES:								
001-311-100	Ad Valorem Taxes	1,092,404		1,168,762		1,212,570		1,360,850
001-311-200	Ad Valorem Tax Delinq.	26,475		25,000		406		25,000
001-312-100	\$.06 Local Option Gas Tax	75,357		74,152		81,189		76,933
001-314-100	Excise - Electric	414,624		350,000		380,721		395,000
001-314-300	Excise - Water	80,601		59,565		65,819		68,000
001-314-400	Excise - Gas	14,243		15,000		25,820		19,500
001-315-100	Communications Svcs Tax	135,375		137,703		138,502		139,800
TOTAL		1,839,079		1,830,182		1,905,027		2,085,083
LICENSES AND F	PERMITS:							
001-322-200	City Permits	323,207		150,000		289,260		150,000
001-323-100	Franchise Fees-Electric	326,273		285,000		284,729		285,000
001-323-400	Franchise Fees-Gas	4,469		5,000		5,287		5,000
001-323-700	Franchise Fees-Garbage	44,948		36,000		48,565		42,000
001-329-100	Inspection Fees	80,646		-		-		-
TOTAL		779,543		476,000		627,841		482,000
INTERGOVERNI	MENTAL REVENUES:							
001-331-200	Federal Justice Grants	-		-		697		-
001-331-220	ARPA	35,000		-		-		-
001-334-201	State Pension Contribution	51,582		-		51,582		-
001-335-120	State Revenue Sharing	199,359		185,003		165,335		184,383
001-335-140	Mobile Home Licenses	4,378		3,500		4,505		4,500
001-335-150	Alcoholic Bev Licenses	930		1,400		930		1,000
001-335-180	1/2 Cent Sales Tax	282,048		271,777		263,931		266,821
001-335-490	Reb On Muni. Gas Tax	3,293		3,000		4,076		3,950
001-337-710	County Grants-Library	62,170		67,198		66,444		67,198
001-337-720	Library Grant	-		-		12,915		16,918
001-338-300	\$.01 County Gas Tax	35,032		30,000		30,156		30,000
TOTAL		673,792		561,878		600,571		574,770



GENERAL FUND BUDGET SUMMARY

		2023	2024	2024	2025
	_	ACTUAL	BUDGET	ESTIMATE	BUDGET
Revenues Conti					
CHARGES FOR S					
001-341-300	Zoning Fees	8,120	8,000	18,070	8,000
001-341-900	Lien Search Fees	5,490	10,000	9,870	10,000
001-342-100	Police Services	22,777	10,000	29,887	10,000
001-347-240	Swimming Pool	3,523	2,500	5,257	3,500
001-347-500	Rental Income	16,375	20,000	21,853	22,000
001-347-600	Recording Fees	-	-	5,000	5,000
TOTAL		56,285	50,500	89,937	58,500
FINES AND FOR	FEITS:				
001-351-100	Court Fines	2,912	3,000	3,279	3,000
001-351-500	Parking Fines	, -	, -	151	-
001-352-100	Library Fines	2,902	3,000	2,776	3,000
001-354-210	False Alarm Fees - Police	-,	-	75	-
001-354-300	Code Violations	_	1,000	752	1,000
001-354-400	Abandoned Property Reg	450	150	-	150
TOTAL		6,264	7,150	7,033	7,150
		,	,	,	,
MISCELLANEOU	JS REVENUES:				
001-361-100	Interest Earned	50,436	20,000	54,046	50,000
001-361-310	Interest-Property Taxes	12,068	5,000	3,327	5,000
001-362-100	Cell Tower Rental	23,572	24,000	24,399	24,400
001-364-100	Cemetery Lots	17,650	12,000	14,200	12,000
001-364-200	Cemetery Mgmt Fee	3,025	5,000	6,125	5,000
001-364-300	Auction Proceeds	21,234	-	437	-
001-364-500	Insurance Proceeds	27,227	-	37,019	-
001-366-400	Library Endowment	-	7,000	7,000	2,700
001-369-900	Reimbursed Expenses	10,341	-	11,709	-
001-369-901	Library e-Rate Revenue	16,200	16,200	16,200	-
001-369-910	Refund Prior Year Expend.	4,182	-	4,182	-
001-369-920	Other Misc. Revenues	37,205	15,000	17,799	15,000
001-381-104	CRA Administration	-	56,680	56,680	52,440
001-381-110	Fire Administration	15,000	54,540	18,405	52,570
001-381-402	Sanitation Administration	250,000	202,070	202,070	185,620
001-381-403	Airport Administration	-	27,980	27,980	35,010
001-381-404	Stormwater Administration	-	12,320	12,320	25,850
001-381-410	Water & Sewer Administration	350,000	302,090	302,090	314,460
001-381-413	Insurance Reimb Non Emp	8,603	, -	-	-
TOTAL		846,743	759,880	815,988	780,050
TOTAL DEVENUE		4 201 700	2 605 500	4.046.307	2 007 553
TOTAL REVENU		4,201,706	3,685,590	4,046,397	3,987,553
TOTAL AVAILA	BLE RESOURCES	6,211,151	5,922,587	6,611,311	6,663,699



GENERAL FUND BUDGET SUMMARY

	2023	2024	2024	2025
	ACTUAL	BUDGET	ESTIMATE	BUDGET
DEDUCT EXPENDITURES:				
CITY COUNCIL	74,636	91,160	81,240	92,872
CODE COMPLIANCE	24,418	34,809	30,491	34,386
GENERAL GOVERNMENT	38,270	759,945	12,583	34,500
FINANCE & ADMINISTRATION	1,001,747	1,083,365	1,008,102	1,191,856
DEVELOPMENT & PUBLIC SERVICES	169,587	240,451	180,473	237,164
BUILDING	75,818	75,907	115,575	82,380
LIBRARY	397,571	373,259	422,681	395,370
CEMETERY	71,801	63,205	79,302	85,205
ROADS & STREETS	534,918	605,293	499,478	633,846
PARKS & RECREATION	270,360	375,720	326,908	344,236
POLICE	987,111	1,193,803	1,178,332	1,320,249
TOTAL EXPENDITURES	3,646,237	4,896,917	3,935,165	4,452,064
FUND BALANCE, SEPTEMBER 30	\$ 2,564,914	\$ 1,025,670	\$ 2,676,146	\$ 2,211,635



CITY COUNCIL

GOALS:

Build and develop partnerships with Lake County municipal, county government and educational agencies for shared benefits and returns to our citizens. Maintain open relations with community business groups, media and residents. Seek economic development opportunities to provide commercial growth within our City. Identify opportunities to beautify the City and its gateways. Improve the City's infrastructure and facilities. Actively participate in events within our community. Be good stewards of our taxpayer's dollars.

PERSONAL SERVICES
OPERATING EXPENDITURES

2023		2024		2024		2025
 ACTUAL		BUDGET		ESTIMATE		UDGET
\$ 27,204	\$	27,178	\$	27,178	\$	27,163
47,432		63,982		54,062		65,709
\$ 74,636	\$	91,160	\$	81,240	\$	92,872

OBJECTIVES:

Preserve the character and improve the quality of life in "Nature's Hometown"
Provide a safe community for our citizens.

Deliver desirable levels of municipal services.

Continue to seek grant funding to improve City infrastructure.

RESULTS:

Continue responsiveness to citizens needs.
Maintain a presence to promote and improve the image of the City.
Maintain a viable and balanced tax base in the City.



CITY COUNCIL

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
001-511-110	REGULAR SALARIES & WAGES	25,200	25,200	25,200	25,200
001-511-210	FICA TAXES	1,928	1,928	1,928	1,928
001-511-240	WORKERS COMPENSATION	76	50	50	35
PERSONAL SER	VICES TOTAL	27,204	27,178	27,178	27,163
OPERATING EX	(PENDITURES:				
001-511-311	ATTORNEY SERVICES	27,875	32,000	26,417	32,000
001-511-400	TRAVEL AND PER DIEM	1,977	7,335	7,000	7,335
001-511-420	POSTAGE	20	50	20	50
001-511-450	INSURANCE	5,548	9,547	9,547	9,725
001-511-460	REPAIR & MAINTENANCE	105	-	-	-
001-511-480	PROMOTIONAL ACTIVITIES	547	-	247	250
001-511-490	OTHER CURRENT CHARGES	3	600	500	600
001-511-491	ADVERTISING	236	3,000	238	2,000
001-511-510	OFFICE SUPPLIES	1,100	1,000	500	2,549
001-511-520	OPERATING SUPPLIES	6,530	6,000	6,500	6,750
001-511-540	DUES AND SUBSCRIPTIONS	1,191	750	593	750
001-511-550	TRAINING	2,300	3,700	2,500	3,700
OPERATING EXPENDITURES TOTAL		47,432	63,982	54,062	65,709
TOTAL CITY COUNCIL		74,636	91,160	81,240	92,872





MANPOWER ANALYSIS

POSITION	2023	2024	2025
MAYOR	1.0	1.0	1.0
COUNCIL MEMBERS	4.0	4.0	4.0
TOTAL	5.0	5.0	5.0



CODE COMPLIANCE

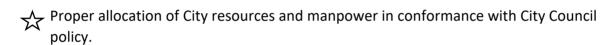
GOALS:

To provide enforcement of City Codes and efficiently and effectively implement and administer the policies, programs and services approved by the City Council.

PERSONAL SERVICES
OPERATING EXPENDITURES
CAPITAL OUTLAY

2023		2024		2024		2025
 ACTUAL		BUDGET		ESTIMATE		BUDGET
\$ 16,726	\$	22,282	\$	21,826	\$	23,321
7,692		12,527		8,665		11,065
 -		-		=		-
\$ 24,418	\$	34,809	\$	30,491	\$	34,386

OBJECTIVES:



٨							
77	Monitor	and end	ourage o	complian	ice with	City	Code.

Continue to communicate with citizens and employees.

RESULTS:

- Effective execution of City Council policy.
- □ Visible organization and enforcement.
- Informed citizenry.



CODE COMPLIANCE

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SERV	/ICES:				
001-529-120	REGULAR SALARIES & WAGES	9,945	13,145	12,805	13,804
001-529-210	FICA TAXES	684	1,005	950	1,056
001-529-220	RETIREMENT CONTRIBUTION	754	1,784	1,766	1,882
001-529-230	LIFE & HEALTH INSURANCE	5,054	5,953	5,910	6,264
001-529-240	WORKERS COMPENSATION	289	395	395	315
PERSONAL SER	RVICES TOTAL	16,726	22,282	21,826	23,321
OPERATING EXI	PENDITURES:				
001-529-311	ATTORNEY SERVICES	398	3,500	563	2,000
001-529-410	COMMUNICATION SERVICES	3,792	4,550	4,657	4,700
001-529-420	POSTAGE	-	200	50	200
001-529-450	INSURANCE	911	1,042	1,042	1,030
001-529-460	REPAIR & MAINTENANCE	1,230	1,230	1,230	1,230
001-529-462	R&M - EQUIPMENT	-	150	-	50
001-529-463	R&M - VEHICLES	112	250	25	250
001-529-490	OTHER CURRENT CHARGES	44	150	37	150
001-529-491	ADVERTISING	-	50	-	50
001-529-510	OFFICE SUPPLIES	391	250	191	250
001-529-520	OPERATING SUPPLIES	16	300	21	300
001-529-521	UNIFORMS	-	200	200	200
001-529-522	FUEL AND OIL	723	600	574	600
001-529-540	DUES & SUBSCRIPTIONS	75	55	75	55
OPERATING EX	(PENDITURES TOTAL	7,692	12,527	8,665	11,065
TOTAL CODE	COMPLIANCE	24,418	34,809	30,491	34,386



CODE COMPLIANCE

MANPOWER ANALYSIS

POSITION	2023	2024	2025
ASSISTANT TO THE CITY MANAGER (SPLIT W/CRA)	0.25	0.25	0.25
TOTAL	0.25	0.25	0.25



GENERAL GOVERNMENT SERVICES

GOALS:

To provide for non-department-specific general fund programs.

	2023			2024		2024		2025	
	ACTUAL		E	BUDGET	IDGET ES		В	UDGET	
OPERATING EXPENDITURES	\$	17,400	\$	=	\$	12,200	\$	34,000	
OTHER USES		378		759,945		383		500	
	\$	17,778	\$	759,945	\$	12,583	\$	34,500	

OBJECTIVES:

 \nearrow To provide funding for civic function support, aids to other governmental agencies.

To provide funding for election services.

RESULTS:

Funding needs of the Community.

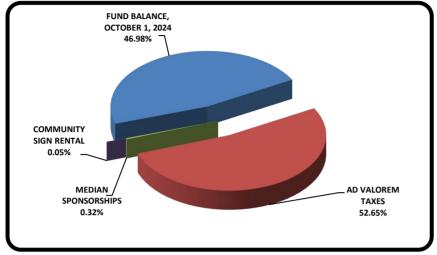


GENERAL GOVERNMENT SERVICES

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
OPERATING EX					
001-519-340	CONTRACTUAL SERVICES	5,800	300	-	300
001-519-342	ELECTION SERVICES	100	300	100	300
001-519-821	CIVIC FUNCTION SUPPORT	11,500	16,900	12,100	16,900
001-519-990	OTHER USES	378	2,445	383	500
001-581-910	INTERFUND TRANSFERS		740,000		16,500
TOTAL GENE	RAL GOVERNMENT SERVICES	17,778	759,945	12,583	34,500

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
001-519-821	CIVIC FUNCTION SUPPORT				
	EVENT SPONSORSHIP	-	5,400	600	5,400
	HISTORICAL SOCIETY	4,000	4,000	4,000	4,000
	CHAMBER COMM PARTNER TRUSTEE	3,000	3,000	3,000	3,000
	CHRISTMAS PARADE	2,500	1,500	1,500	1,500
	CHILI COOK-OFF & FESTIVAL	1,500	1,500	1,500	1,500
	PROJECT GRADUATION	-	500	500	500
	HIGH SCHOOL SCHOLARSHIP	-	500	500	500
	BREAKFAST FOR EDUCATORS	500	500	500	500
		11.500	16.900	12.100	16.900





FUND BALANCE, OCTOBER 1, 2024

TOTAL AVAILABLE RESOURCES

AD VALOREM TAXES MEDIAN SPONSORSHIPS COMMUNITY SIGN RENTAL

ı	BUDGET	PERCENT REVENUES
\$	873,018	46.98%
	978,478	52.65%
	5,875	0.32%
	1,000	0.05%
\$:	1,858,371	100.00%

	CRA PROGRAMS 4.30%	
OPERATING EXPENDITURES 44.84%	OTHER 2.8	2%
		FUND BALANCE, SEPT. 30, 2025 48.04%

SEPT. 30, 2025 48.04%		
J	DUDGET	PERCENT
	BUDGET	EXPENSES
OPERATING EXPENDITURES	\$ 833,201	44.84%
CRA PROGRAMS	80,000	4.30%
OTHER USES	52,440	2.82%
FUND BALANCE, SEPT. 30, 2025	892,730	48.04%
TOTAL USE OF RESOURCES	\$ 1,858,371	100.00%

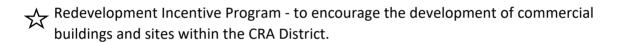


GOALS:

Redevelopment Incentive Program, Commercial Improvement Matching Grant Program, Streetscape Program, and Public Property Program.

		2023		2024		2024		2025
	ACTUAL		BUDGET		ESTIMATE		E	BUDGET
PERSONAL SERVICES	\$	57,508	\$	66,736	\$	65,206	\$	70,787
OPERATING EXPENDITURES		106,209		197,045		82,551		202,414
CAPITAL OUTLAY		-		640,000		169,890		640,000
OTHER USES		-		-		-		52,440
	\$	163,717	\$	903,781	\$	317,647	\$	965,641

OBJECTIVES:



- Commercial Improvement Matching Grant Program to provide an incentive to owners or tenants for rehabilitation of commercial property in the form of a matching grant.
- Streetscape Program to promote community events, outdoor activities, quality of life and economic prosperity by improving pedestrian access within the CRA. Improve Safety and traffic conditions within the CRA by calming and slowing traffic. Assist local businesses by improving parking conditions and drawing attention to the City's commercial areas.
- Public Property Program City to acquire property, maintain and/or improve within the CRA for other programs.

RESULTS:

Creation of an improved business environment for citizens within the community.



		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
FUND BALANCE	, OCTOBER 1	99,618	307,315	488,229	873,018
ADD REVENUE	S:				
104-311-100	AD VALOREM TAXES	550,227	743,079	755,600	978,478
104-361-200	COMMUNITY SIGN RENTAL	2,101	1,000	416	1,000
104-366-100	CRA MEDIAN SPONSORSHIP	-	5,875	3,100	5,875
TOTAL REVENU	JES	552,328	749,954	759,116	985,353
TOTAL AVAILA	BLE RESOURCES	651,946	1,057,269	1,247,345	1,858,371
DEDUCT EXPEN					
PERSONAL SER					
	REGULAR SALARIES & WAGES	37,271	39,435	38,415	41,413
104-559-210		2,351	3,017	2,526	4,003
104-559-220	RETIREMENT CONTRIBUTION	4,507	5,351	5,297	5,645
104-559-230	LIFE & HEALTH INSURANCE	12,611	17,858	17,748	18,791
104-559-240	WORKERS COMPENSATION	768	1,075	1,220	935
PERSONAL SE	RVICES TOTAL	57,508	66,736	65,206	70,787
OPERATING EX	PENDITURES:				
104-559-310	PROFESSIONAL SERVICES	-	10,000	-	10,000
104-559-311	ATTORNEY SERVICES	_	1,500	1,657	2,000
104-559-312	ENGINEERING SERVICES	_	5,000	-	5,000
104-559-320	AUDITING & ACCOUNTING	5,000	5,000	5,000	5,000
104-559-340	CONTRACTUAL SERVICES	30,600	45,000	37,950	45,000
104-559-400	TRAVEL AND PER DIEM	-	800	525	800
104-559-420	POSTAGE	1	50	20	50
104-559-450	INSURANCE - P&C	2,973	4,905	4,905	4,895
104-559-460	REPAIRS & MAINTENANCE	10,879	7,375	7,509	10,000
104-559-490	OTHER CURRENT CHARGES	154	100	-	100
104-559-491	LEGAL ADVERTISING	-	150	-	150
104-559-492	SPECIAL DISTRICT FEE	-	175	175	175
104-559-499	CRA PROGRAMS	39,963	80,000	8,698	80,000
104-559-510	OFFICE SUPPLIES	1,230	500	300	2,049
104-559-520	OPERATING SUPPLIES	4,739	350	812	1,000
104-559-540	DUES & SUBSCRIPTIONS	820	745	200	745
104-559-550	TRAINING	-	395	350	450
104-559-560	URBAN FORESTRY	9,850	35,000	14,450	35,000
OPERATING E	XPENDITURES TOTAL	106,209	197,045	82,551	202,414



	2023	2024	2024	2025
	ACTUAL	BUDGET	ESTIMATE	BUDGET
CAPITAL OUTLAY:				
104-559-610 LAND	-	300,000	-	300,000
104-559-630 INFRASTRUCTURE		340,000	169,890	340,000
CAPITAL OUTLAY TOTAL	-	640,000	169,890	640,000
104-559-910 ADMINISTRATIVE SERVICES		56,680	56,680	52,440
TOTAL EXPENDITURES	163,717	960,461	374,327	965,641
FUND BALANCE, SEPTEMBER 30	488,229	96,808	873,018	892,730



MANPOWER ANALYSIS

POSITION	2023	2024	2025
ASSISTANT TO THE CITY MANAGER (SPLIT W/CODE)	0.75	0.75	0.75
TOTAL	0.75	0.75	0.75
CAPITAL OUTLAY D	ETAILS		
104-559-610 Land			
Potential land acquisition			300,000
104-559-630 Infrastructure			
Street resurfacing			150,000
Street signs and other wayfinding signage			50,000
Lighting improvements			50,000
Bus shelters and benches			40,000
Parking			50,000
			\$ 340,000





FINANCE & ADMINISTRATION

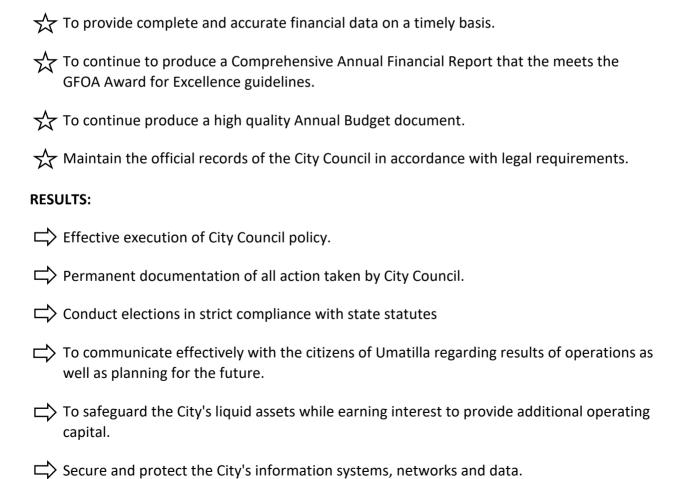
GOALS:

To efficiently and effectively implement and administer the policies, programs and services approved by the City Council. To provide administrative, city clerk and fiscal programs to meet all legal, professional and management requirements.

Proper allocation of City resources and manpower in conformance with City Council

	2023	2024	2024	2025	
	ACTUAL	BUDGET	ESTIMATE	BUDGET	
PERSONAL SERVICES	\$ 770,515	\$ 830,190	\$ 755,072	\$ 919,056	
OPERATING EXPENDITURES	231,232	253,175	253,030	272,800	
	\$ 1,001,747	\$ 1,083,365	\$ 1,008,102	\$ 1,191,856	

OBJECTIVES:





FINANCE & ADMINISTRATION

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SERV	VICES:				
001-513-120	REGULAR SALARIES & WAGES	520,435	543,090	491,460	593,054
001-513-140	OVERTIME	4,765	5,000	7,377	5,000
001-513-210	FICA TAXES	38,006	44,060	39,980	46,522
001-513-220	RETIREMENT CONTRIBUTION	89,511	111,030	97,755	118,772
001-513-221	OTHER RET CONTRIBUTION	20,188	22,645	21,677	24,558
001-513-230	LIFE & HEALTH INSURANCE	96,131	102,515	94,973	130,325
001-513-240	WORKERS COMPENSATION	1,479	1,850	1,850	825
PERSONAL SEF	RVICES TOTAL	770,515	830,190	755,072	919,056
OPERATING EXI	PENDITURES:				
001-513-310	PROFESSIONAL SERVICES	9,000	12,000	12,000	12,000
001-513-311	ATTORNEY SERVICES	18,367	10,000	12,058	10,000
001-513-320	ACCOUNTING & AUDITING	21,000	20,000	20,000	20,000
001-513-340	CONTRACTUAL SERVICES	28,367	71,810	69,800	72,770
001-513-400	TRAVEL AND PER DIEM	8,275	10,600	9,450	10,600
001-513-410	COMMUNICATION SERVICES	5,389	6,725	6,833	6,725
001-513-420	POSTAGE	254	1,500	1,350	1,500
001-513-430	UTILITY SERVICES	14,421	15,600	15,860	15,600
001-513-440	RENTALS & LEASES	2,356	6,800	6,820	6,800
001-513-450	INSURANCE	991	4,055	4,055	3,455
001-513-460	REPAIRS & MAINTENANCE	86,678	56,795	63,149	59,365
001-513-461	R&M - BUILDINGS	-	1,000	-	1,000
001-513-462	R&M - EQUIPMENT	-	500	500	500
001-513-463	R&M - VEHICLE	390	500	200	500
001-513-470	PRINTING & BINDING	582	600	1,040	600
001-513-490	OTHER CURRENT CHARGES	672	545	530	545
001-513-491	LEGAL ADVERTISING	528	1,360	1,055	1,360
001-513-510	OFFICE SUPPLIES	18,848	21,665	15,870	38,240
001-513-520	OPERATING SUPPLIES	3,909	3,500	3,070	3,500
001-513-522	FUEL & OIL	184	300	455	300
001-513-540	DUES & SUBSCRIPTIONS	3,837	2,570	2,531	2,570
001-513-550	TRAINING	7,184	4,750	6,404	4,870
OPERATING EX	(PENDITURES TOTAL	231,232	253,175	253,030	272,800
TOTAL FINAN	CE & ADMINSTRATION	1,001,747	1,083,365	1,008,102	1,191,856



FINANCE & ADMINISTRATION

2023	2024	2025
1.0	1.0	1.0
1.0	1.0	1.0
1.0	1.0	1.0
1.0	1.0	1.0
-	1.0	1.0
0.5	0.5	0.5
1.0	0.5	0.5
1.0	1.0	1.0
1.0	<u> </u>	
7.5	7.0	7.0
	1.0 1.0 1.0 1.0 - 0.5 1.0 1.0	1.0





LIBRARY

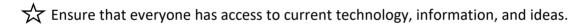
GOALS:

Foster a lifelong love of reading, learning and commitment to literacy. Offer books using all formats, technology, and resources that ensure free, reliable access to information and ideas. To provide programs that promote creativity and love of reading through the continuation of the summer reading program as well as adult and teen programs. To provide training, guidance, and instruction to help library users navigate the information environment. To provide a place for our community to collaborate and explore ideas.

PERSONAL SERVICES
OPERATING EXPENDITURES
CAPITAL OUTLAY

2023		2024		2024		2025
 ACTUAL		BUDGET		STIMATE	E	BUDGET
\$ 305,585	\$	290,165	\$	321,270	\$	299,580
67,055		69,594		74,781		69,672
 24,931		13,500		26,630		26,118
\$ 397,571	\$	373,259	\$	422,681	\$	395,370

Objectives:



Provide ample resources to meet community needs and interests.

Cooperate and partner with other county organizations to improve and deliver library service

RESULTS:



Promote community ownership of the library as a personal resource.

Improve user access to Library print and computer-based holdings in order to promote greater use of collections.



LIBRARY

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER					
001-571-120		222,950	213,800	229,248	223,294
001-571-210		16,688	16,355	17,468	17,082
001-571-220	RETIREMENT CONTRIBUTION	27,472	29,015	31,695	30,435
001-571-230	LIFE & HEALTH INSURANCE	37,897	30,625	41,605	28,459
001-571-240	WORKERS COMPENSATION	578	370	1,254	310
PERSONAL SE	RVICES TOTAL	305,585	290,165	321,270	299,580
OPERATING EX	(PENDITURES:				
001-571-311	ATTORNEY SERVICES	-	-	58	75
001-571-340	CONTRACTUAL SERVICES	1,566	1,875	1,750	1,500
001-571-400	TRAVEL AND PER DIEM	96	600	375	600
001-571-410	COMMUNICATION SERVICES	22,103	21,910	24,275	8,250
001-571-430	UTILITY SERVICES	16,482	11,400	12,860	23,460
001-571-440	RENTALS & LEASES	909	1,200	1,005	1,092
001-571-450	INSURANCE	12,186	21,574	22,090	21,660
001-571-460	REPAIR & MAINTENANCE	6,151	2,000	5,386	4,000
001-571-461	R&M - BUILDINGS	27	1,000	38	1,000
001-571-462	R&M - EQUIPMENT	190	300	260	300
001-571-470	PRINTING	430	1,350	478	1,350
001-571-510	OFFICE SUPPLIES	3,500	3,500	3,478	3,500
001-571-520	OPERATING SUPPLIES	3,059	2,500	2,416	2,500
001-571-540	DUES & SUBSCRIPTIONS	336	275	292	275
001-571-550	TRAINING	20	110	20	110
OPERATING E	XPENDITURES TOTAL	67,055	69,594	74,781	69,672
CAPITAL OUTLA	AY:				
001-571-640	MACHINERY & EQUIPMENT	13,239	_	13,240	16,918
001-571-660	BOOK COLLECTION	11,692	13,500	13,390	9,200
CAPITAL OUTLA		24,931	13,500	26,630	26,118
TOTAL LIBRA	RY	397,571	373,259	422,681	395,370





POSITION	2023	2024	2025
Library Director Librarians - Full Time Librarians - Part Time	1.0 4.0 2.0	1.0 4.0 2.0	1.0 4.0 2.0
TOTAL	7.0	7.0	7.0
CAPI	TAL OUTLAY		
001-571-660 - Library Materials Annual Allocation Endowment Allocation			\$ 6,500 2,700





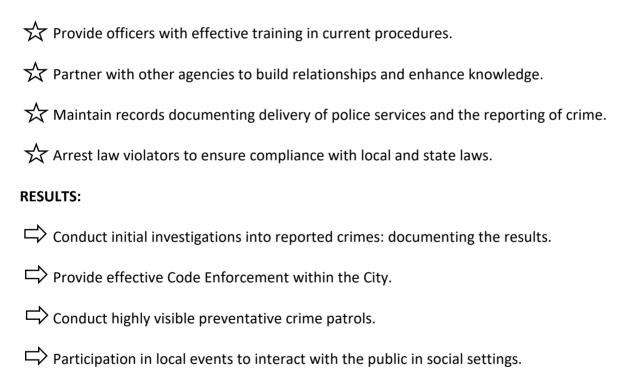
LAW ENFORCEMENT

GOALS:

Provide a high caliber police force capable of maintaining law and order through the enforcement of laws and city codes thus ensuring a safe environment for our citizens. To provide timely and professional response to calls for service.

	2023	2024	2024	2025
	ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SERVICES	\$ 839,308	\$ 1,031,895	\$ 1,031,385	\$ 1,115,775
OPERATING EXPENDITURES	147,803	161,908	146,947	204,474
	\$ 987,111	\$ 1,193,803	\$ 1,178,332	\$ 1,320,249

OBJECTIVES:





LAW ENFORCEMENT

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
001-521-120	REGULAR SALARIES & WAGES	558,282	692,210	635,311	769,751
001-521-125	INCENTIVE	9,346	11,550	9,923	11,550
001-521-140	OVERTIME	6,447	10,000	41,615	10,000
001-521-150	SPECIAL PAY	14,615	10,000	29,887	10,000
001-521-210	FICA TAXES	42,096	54,605	54,185	60,554
001-521-220	RETIREMENT CONTRIBUTION	64,844	30,995	78,973	34,485
001-521-230	LIFE & HEALTH INSURANCE	126,073	196,380	153,140	197,060
001-521-240	WORKERS COMPENSATION	17,605	26,155	28,351	22,375
PERSONAL SEF	RVICES TOTAL	839,308	1,031,895	1,031,385	1,115,775
OPERATING EX	PENDITURES:				
001-521-310	PROFESSIONAL SERVICES	1,239	3,630	939	3,630
001-521-311	ATTORNEY SERVICES	2,329	2,000	2,138	2,000
001-521-340	CONTRACTUAL SERVICES	6,265	20,870	5,301	28,295
001-521-400	TRAVEL & PER DIEM	1,179	150	336	400
001-521-410	COMMUNICATION SERVICES	10,703	10,965	12,992	13,000
001-521-420	POSTAGE	45	350	291	350
001-521-430	UTILITY SERVICES	5,428	7,000	4,917	7,000
001-521-440	RENTALS & LEASES	31,945	23,600	23,508	23,600
001-521-450	INSURANCE	12,217	20,596	20,596	19,825
001-521-451	INSURANCE - OTHER	4,268	100	100	100
001-521-460	REPAIRS & MAINTENANCE	7,572	6,250	8,121	11,039
001-521-461	R&M - BUILDINGS	-	500	-	2,000
001-521-462	R&M - EQUIPMENT	7,552	5,740	1,865	6,000
001-521-463	R&M - VEHICLES	7,633	8,000	7,373	8,000
001-521-470	PRINTING & BINDING	233	500	392	500
001-521-510	OFFICE SUPPLIES	6,488	2,025	2,831	13,340
001-521-520	OPERATING SUPPLIES	4,088	9,737	10,164	14,000
001-521-521	UNIFORMS	6,179	5,000	2,930	6,000
001-521-522	FUEL AND OIL	30,050	33,000	39,392	40,000
001-521-540	DUES & SUBSCRIPTIONS	1,855	1,895	1,661	1,895
001-521-550	TRAINING	535		1,100	3,500
OPERATING EX	(PENDITURES TOTAL	147,803	161,908	146,947	204,474
ΤΟΤΔΙ ΙΔΙΑ Ε	NFORCEMENT	987,111	1,193,803	1,178,332	1,320,249
IOIAL LAW L	IN CHOLIVILIA				1,320,273



LAW ENFORCEMENT

MANPOWER ANALYSIS

POSITION	2023	2024	2025
POLICE CHIEF	1.0	1.0	1.0
POLICE OFFICERS	8.0	8.0	9.0
POLICE OFFICERS (PT)	2.0	2.0	2.0
CROSSING GUARDS (PT)	2.0	2.0	2.0
ADMINISTRATIVE ASSISTANT	1.0	1.0	1.0
TOTAL	14.0	14.0	15.0

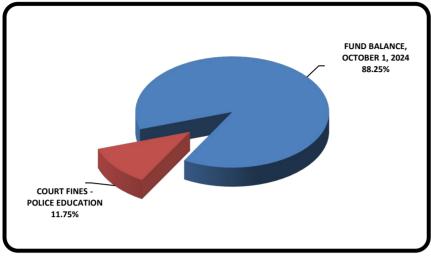
CAPITAL OUTLAY

Infrastructure Surtax Fund

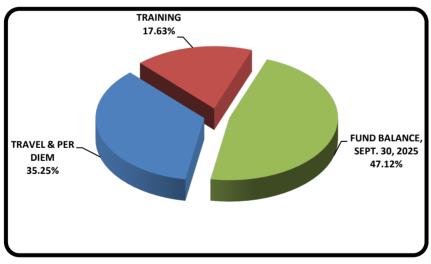
301-521-640 - Machinery and Equipment Police Vehicles (2)

\$ 104,310





	В	JDGET	PERCENT REVENUES
FUND BALANCE, OCTOBER 1, 2024 COURT FINES - POLICE EDUCATION	\$	3,755 500	88.25% 11.75%
TOTAL AVAILABLE RESOURCES	\$	4,255	100.00%



	В	UDGET	PERCENT EXPENSES
TRAVEL & PER DIEM	\$	1,500	35.25%
TRAINING		750	17.63%
FUND BALANCE, SEPT. 30, 2025		2,005	47.12%
TOTAL USE OF RESOURCES	\$	4,255	100.00%



POLICE EDUCATION FUND

GOALS:

To provide job specific state mandated training, and provide for individual and organizational development while reducing potential liabilities.

	2	023		2024	2	2024		2025
	AC	TUAL	E	BUDGET	ES1	IMATE	Е	BUDGET
OPERATING EXPENDITURES		472		2,250		1,088		2,250
	\$	472	\$	2,250	\$	1,088	\$	2,250

OBJECTIVES:

 \nearrow To complete the following core courses within the recommended time frames.

RESULTS:

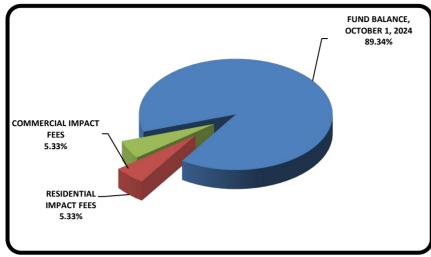
To ensure that police personnel are similarly trained and educated, providing a base from which they will each be able to identify specific training related direction and needs, during the course of their career.



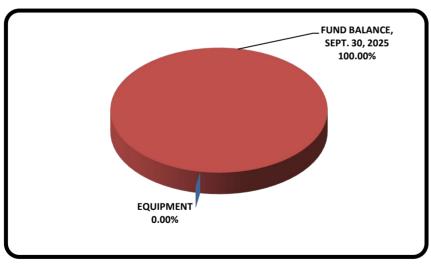
POLICE EDUCATION FUND

		2023 ACTUAL	2024 BUDGET	2024 ESTIMATE	2025 BUDGET
FUND BALANC	E, OCTOBER 1	4,814	4,559	4,539	3,755
ADD REVENUE	S:				
106-351-300	COURT FINES - POLICE ED	197	500	304	500
TOTAL REVENU	JES AVAILABLE	5,011	5,059	4,843	4,255
DEDUCT EXPEN	IDITURES:				
106-521-400 106-521-550	TRAVEL AND PER DIEM TRAINING	- 472	1,500 750	661 427	1,500 750
TOTAL EXPEND	OITURES	472	2,250	1,088	2,250
FUND BALANC	E, SEPTEMBER 30	4,539	2,809	3,755	2,005





	BUDGET	PERCENT REVENUES
FUND BALANCE, OCTOBER 1, 2024	\$ 167,616	89.34%
RESIDENTIAL IMPACT FEES	10,000	5.33%
COMMERCIAL IMPACT FEES	10,000	5.33%
TOTAL AVAILABLE RESOURCES	\$ 187,616	100.00%



	BUDGET	EXPENSES
EQUIPMENT	\$ -	0.00%
FUND BALANCE, SEPT. 30, 2025	187,616	100.00%
TOTAL USE OF RESOURCES	\$ 187,616	100.00%

PERCENT



POLICE IMPACT FEE FUND

GOALS:

To provide funding to ensure the police department is able to continue to meet the needs of all if it's citizens as the City grows. Increased growth requires increased demand on the department, the impact fees are used when additional capital is needed to expand the existing resources of the department.

	2	023	2	2024	2	024	2	2025
	AC	TUAL	BU	DGET	EST	IMATE	BU	DGET
CAPITAL OUTLAY		-		-		-		-
	\$	-	\$	-	\$	-	\$	_

OBJECTIVES:

 \nearrow To provide resources in order to maintain a consistent level of service for all citizens.

RESULTS:

To ensure the police functions are able to remaing stable as the City grows without using tax dollars.



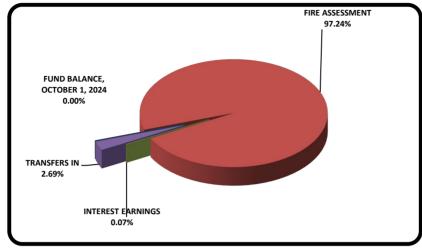
POLICE IMPACT FEE FUND

		2023 ACTUAL	2024 BUDGET	2024 ESTIMATE	2025 BUDGET	
FUND BALANCE	OCTORER 1	132,949	142,329	151,736	167,616	
		132,343	142,323	131,730	107,010	
ADD REVENUES	: -					
114-324-110	RESIDENTIAL IMPACT FEES	10,867	10,000	9,380	10,000	
114-324-120	COMMERCIAL IMPACT FEES	7,920	10,000	6,500	10,000	
TOTAL REVENU	ES AVAILABLE	151,736	162,329	167,616	187,616	
DEDUCT EXPENDITURES:						
114-521-640	EQUIPMENT					
TOTAL EXPEND	ITURES	-	-	-	-	
FUND BALANC	CE, SEPTEMBER 30	151,736	162,329	167,616	187,616	

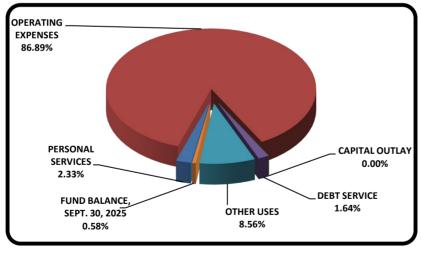




PERCENT



	BUDGET	REVENUES
FUND BALANCE, OCTOBER 1, 2024	\$ -	0.00%
FIRE ASSESSMENT	597,017	97.24%
INTEREST EARNINGS	450	0.07%
TRANSFERS IN	16,500	2.69%
TOTAL AVAILABLE RESOURCES	\$ 613,967	100.00%



	BUDGET	EXPENSES
PERSONAL SERVICES	\$ 14,305	2.33%
OPERATING EXPENSES	533,483	86.89%
CAPITAL OUTLAY	-	0.00%
DEBT SERVICE	10,078	1.64%
OTHER USES	52,570	8.56%
FUND BALANCE, SEPT. 30, 2025	3,531	0.58%
TOTAL USE OF RESOURCES	\$ 613,967	100.00%

PERCENT



FIRE ASSESSMENT FUND

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
FUND BALANCE	e, OCTOBER 1	44,544	12,752	10,468	-
ADD REVENUES):				
110-325-200	FIRE ASSESSMENT	392,989	571,880	595,222	597,017
110-331-100	FEDERAL GRANTS	-	-	30,657	-
110-361-100	INTEREST EARNINGS	-	450	-	450
110-364-000	SALE OF FIXED ASSETS	9,000	-	-	-
110-369-900	MISCELLANEOUS REVENUE	3,758	-	1,235	-
110-381-001	TRANSFER FROM GEN FUND				16,500
TOTAL REVENU	ES AVAILABLE	450,291	585,082	637,582	613,967
DEDUCT EXPEN	DITURES:				
	PERSONAL SERVICES	3,040	15,920	15,920	14,305
	OPERATING EXPENSES	407,737	491,709	526,960	533,483
	CAPITAL OUTLAY	3,968	2,500	66,219	-
	DEBT SERVICES	10,078	10,404	10,078	10,078
	OTHER USES	15,000	54,540	18,405	52,570
TOTAL EXPEND	ITURES	439,823	575,073	637,582	610,436
FUND BALANC	CE, SEPTEMBER 30	10,468	10,009		3,531



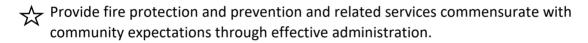
FIRE RESCUE DEPARTMENT

GOALS:

To provide comprehensive services for the protection of citizens from the damages of fire and medical emergencies and to provide prevention and education services that are responsive to the needs of the community.

		2023		2024		2024		2025
	/	ACTUAL	E	BUDGET	ES	STIMATE	E	BUDGET
PERSONAL SERVICES	\$	3,040	\$	15,920	\$	15,920	\$	14,305
OPERATING EXPENDITURES		407,737		491,709		526,960		533,483
CAPITAL OUTLAY		3,968		2,500		66,219		-
DEBT SERVICES		10,078		10,404		10,078		10,078
OTHER USES		15,000		54,540		18,405		52,570
	\$	439,823	\$	575,073	\$	637,582	\$	610,436

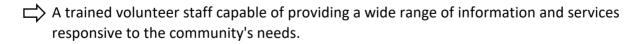
OBJECTIVES:



Increase postive contact with the businesses and keep up to date with any changes to the City so as to ensure the protection of our citizen's lives and property.

Mark Improve commercial pre-fire planning process and documentation.

RESULTS:



Encourage quality improvement through a continuous self assessment process.

Increase positive contact with the businesses and keep up to date with any changes to the interior of buildings.



FIRE RESCUE DEPARTMENT

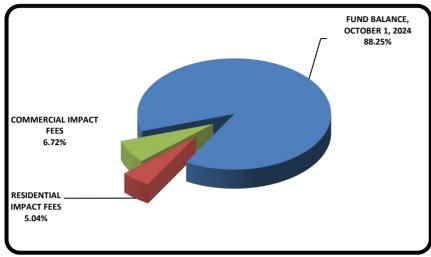
		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
110-522-240	WORKERS COMPENSATION	3,040	15,920	15,920	14,305
PERSONAL SEI	RVICES TOTAL	3,040	15,920	15,920	14,305
OPERATING EX	PENDITURES:				
110-522-310	PROFESSIONAL SERVICES	40,053	39,650	41,048	67,575
110-522-311	ATTORNEY SERVICES	622	650	621	650
110-522-340	CONTRACTUAL SERVICES	2,802	7,800	7,330	9,900
110-522-341	STIPEND FIREFIGHTERS	251,616	283,776	287,765	319,248
110-522-410	COMMUNICATION SERVICES	7,562	7,255	8,826	7,255
110-522-430	UTILITY SERVICES	6,130	5,800	5,161	6,100
110-522-450	INSURANCE	18,661	41,263	39,874	51,940
110-522-460	REPAIRS & MAINTENANCE	3,151	10,150	10,250	5,000
110-522-461	R&M - BUILDINGS	4,589	27,000	27,530	-
110-522-462	R&M - EQUIPMENT	5,115	10,000	3,222	10,000
110-522-463	R&M - VEHICLES	28,519	20,000	39,870	25,200
110-522-490	OTHER CURRENT CHARGES	363	200	200	200
110-522-510	OFFICE SUPPLIES	5,404	1,500	920	800
110-522-520	OPERATING SUPPLIES	18,931	8,900	14,640	8,900
110-522-521	UNIFORMS	2,370	10,200	25,895	3,000
110-522-522	FUEL AND OIL	9,915	12,000	10,065	12,000
110-522-540	DUES & SUBSCRIPTIONS	375	565	474	715
110-522-550	TRAINING	1,559	5,000	3,269	5,000
OPERATING EX	XPENDITURES TOTAL	407,737	491,709	526,960	533,483
	•••				
CAPITAL OUTLA		2.060	2.500	66.240	
	MACHINERY & EQUIPMENT	3,968	2,500	66,219	
CAPITAL OUTLA	AY IOIAL	3,968	2,500	66,219	-
DEBT SERVICES	:				
110-522-710	PRINCIPAL	8,526	8,814	8,814	9,107
110-522-720	INTEREST	1,552	1,590	1,264	971
DEBT SERVICES	TOTAL	10,078	10,404	10,078	10,078
110-522-910	ADMINISTRATIVE SERVICES	15,000	54,540	18,405	52,570
TOTAL FIRE R	ESCUE DEPARTMENT	439,823	575,073	637,582	610,436



FIRE RESCUE DEPARTMENT

POSITION	2023	2024	2025
CONTRACT FIRE CHIEF	1.0	1.0	1.0
STIPEND FIREFIGHTERS (FTE)	2.0	2.0	2.0
FIRE INSPECTOR (FTE)	1.0	1.0	1.0
TOTAL	4.0	4.0	4.0



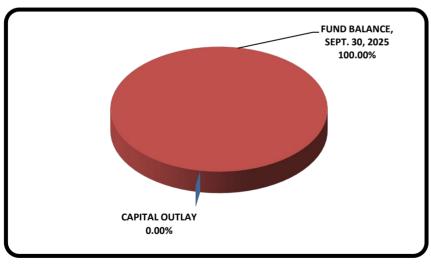


FUND BALANCE, OCTOBER 1, 2024

RESIDENTIAL IMPACT FEES COMMERCIAL IMPACT FEES

TOTAL AVAILABLE RESOURCES

J	BUDGET	PERCENT REVENUES
	\$ 131,395	88.25%
		5.04%
	7,500	0.0.75
	10,000	6.72%
	\$ 148,895	100.00%



	BUDGET	PERCENT EXPENSES
CAPITAL OUTLAY	\$ -	0.00%
FUND BALANCE, SEPT. 30, 2025	148,895	100.00%
TOTAL USE OF RESOURCES	\$ 148,895	100.00%



FIRE IMPACT FEE FUND

GOALS:

To provide funding to ensure the fire department is able to continue to meet the needs of all if it's citizens as the City grows. Increased growth requires increased demand on the department, the impact fees are used when additional capital is needed to expand the existing resources of the department.

	2023	2024	2024	2025
	ACTUAL	BUDGET	ESTIMATE	BUDGET
CAPITAL OUTLAY		-	-	-
	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$

OBJECTIVES:

 \nearrow To provide resources in order to maintain a consistent level of service for all citizens.

RESULTS:

To ensure fire protection services are able to remaing stable as the City grows without using tax dollars.



FIRE IMPACT FEE FUND

		2023 ACTUAL	2024 BUDGET	2024 ESTIMATE	2025 BUDGET
FUND BALANCE	, OCTOBER 1	103,507	111,599	118,323	131,395
ADD REVENUES	:				
112-324-110 112-324-120	RESIDENTIAL IMPACT FEES COMMERCIAL IMPACT FEES	7,136 7,680	7,500 10,000	8,092 4,980	7,500 10,000
TOTAL REVENU	ES AVAILABLE	118,323	129,099	131,395	148,895
DEDUCT EXPEN	DITURES:				
112-522-640 TOTAL EXPEND	EQUIPMENT ITURES		<u>-</u>		<u>-</u>
FUND BALANC	CE, SEPTEMBER 30	118,323	129,099	131,395	148,895



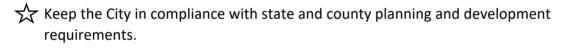
COMMUNITY DEVELOPMENT - PLANNING & PERMITTING

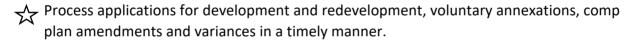
GOALS:

To promote the physical and economic development/redevelopment of property within the City in a manner consistent with adopted plans, regulations and policies. To provide the planning, organization, direction and supervisory services necessary to implement the functions managed under the jurisdiction of the program.

		2023		2024		2024		2025
	/	ACTUAL	E	BUDGET	E:	STIMATE	E	BUDGET
PERSONAL SERVICES	\$	83,542	\$	127,965	\$	96,497	\$	124,140
OPERATING EXPENDITURES		86,045		112,486		83,976		113,024
	\$	169,587	\$	240,451	\$	180,473	\$	237,164

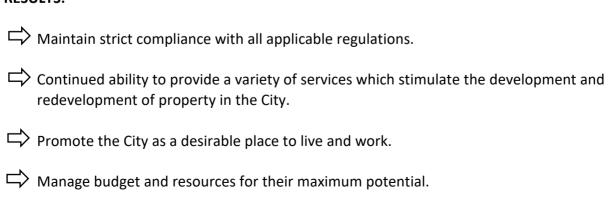
OBJECTIVES:





- Protect and preserve the City's natural environment.
- Aid and advise citizens, organizations and City staff in engineering and other matters requiring engineering expertise.

RESULTS:





COMMUNITY DEVELOPMENT - PLANNING & PERMITTING

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
DEDCOMA (550)	4050				
PERSONAL SER					
001-515-120	REGULAR SALARIES & WAGES	61,255	99,835	64,123	86,110
001-515-140	OVERTIME	196	1,500	274	1,000
001-515-210	FICA TAXES	4,463	7,750	4,720	6,665
001-515-220	RETIREMENT CONTRIBUTION	7,509	13,750	8,900	11,875
001-515-221	OTHER RET CONTRIBUTION	1,279	1,265	1,263	1,340
001-515-230	LIFE & HEALTH INSURANCE	8,579	3,690	16,799	17,030
001-515-240	WORKERS COMPENSATION	261	175	418	120
PERSONAL SEF	RVICES TOTAL	83,542	127,965	96,497	124,140
OPERATING EX	PENDITURES:				
001-515-310	PROFESSIONAL SERVICES	_	51,000	1,900	50,000
001-515-311	ATTORNEY SERVICES	23,187	16,000	42,488	16,000
001-515-313	COMMUNITY PLANNING	24,347	25,000	13,552	25,000
001-515-340	CONTRACTUAL SERVICES	3,154	1,500	-	1,500
001-515-400	TRAVEL & PER DIEM	1,774	1,000	215	500
001-515-420	POSTAGE	62	150	222	250
001-515-450	INSURANCE	991	2,666	2,602	2,555
001-515-460	REPAIR & MAINTENANCE	24,996	8,000	16,841	8,000
001-515-490	OTHER CURRENT CHARGES	655	100	151	100
001-515-491	LEGAL ADVERTISING	4,327	3,000	3,150	3,500
001-515-510	OFFICE SUPPLIES	1,339	1,800	1,555	3,349
001-515-520	OPERATING SUPPLIES	68	200	25	200
001-515-540	DUES & SUBSCRIPTIONS	30	420	30	420
001-515-550	TRAINING	1,115	1,650	1,245	1,650
OPERATING EX	(PENDITURES TOTAL	86,045	112,486	83,976	113,024
TOTAL DIAMA	IINIC 8 COMMUNITY DEVELOP	160 507	240 454	100 472	227 464
IOIAL PLANN	IING & COMMUNITY DEVELOP	169,587	240,451	180,473	237,164



COMMUNITY DEVELOPMENT - PLANNING & PERMITTING

POSITION	2023	2024	2025
PERMIT CLERK	1.0	1.0	1.0
PLANNING & ZONING CLERK	1.0	1.0	1.0
DEV & PUBLIC SVCS DIRECTOR (split with Utilities)	0.5	0.5	0.5
TOTAL	2.5	2.5	2.5



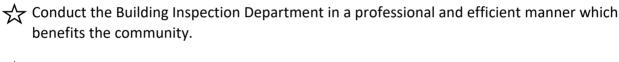
COMMUNITY DEVELOPMENT - BUILDING

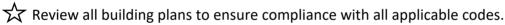
GOALS:

To organize the services necessary to implement the functions managed under the jurisdiction of the Building Division. To ensure that all construction within the City conforms to all applicable state and local codes and improve the image, reputation and attractiveness of the City to its current and potential residents.

		2023		2024		2024		2025
	Α	CTUAL	В	UDGET	ES	STIMATE	В	UDGET
PERSONAL SERVICES	\$	71,599	\$	68,965	\$	102,667	\$	72,865
OPERATING EXPENDITURES		4,219		6,942		12,908		9,515
	\$	75,818	\$	75,907	\$	115,575	\$	82,380

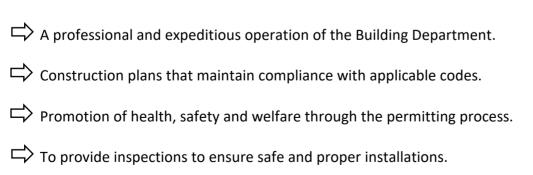
OBJECTIVES:





- Issue permits in the City where required by applicable codes.
- Provide comprehensive inspections and ensure proper construction practices are followed.

RESULTS:





COMMUNITY DEVELOPMENT - BUILDING

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
DEDCOMAL CER	N/IOFG				
PERSONAL SER					
001-524-120	REGULAR SALARIES & WAGES	58,750	55,640	83,147	58,978
001-524-210	FICA TAXES	4,464	4,260	6,483	4,512
001-524-220	PENSION CONTRIBUTION	7,209	7,550	11,502	8,040
001-524-240	WORKERS COMPENSATION	1,176	1,515	1,535	1,335
PERSONAL SE	RVICES TOTAL	71,599	68,965	102,667	72,865
OPERATING EX	PENDITURES:				
001-524-410	COMMUNICATIONS	1,203	1,500	1,275	1,500
001-524-450	INSURANCE	875	1,447	1,447	1,375
001-524-463	REPAIR & MAINT-VEHICLES	-	400	1,208	1,500
001-524-510	OFFICE SUPPLIES	916	500	6,656	1,500
001-524-520	OPERATING SUPPLIES	140	500	96	500
001-524-522	FUEL & OIL	1,085	1,000	1,036	1,500
001-524-540	DUES & SUBSCRIPTIONS	-	1,145	1,190	1,190
001-524-550	TRAINING		450		450
OPERATING E	XPENDITURES TOTAL	4,219	6,942	12,908	9,515
TOTAL BUILD	ING DEPARTMENT	75,818	75,907	115,575	82,380



COMMUNITY DEVELOPMENT - BUILDING

POSITION	2023	2024	2025
BUILDING INSPECTOR - PT	0.5	0.5	0.5
TOTAL	0.5	0.5	0.5



PUBLIC WORKS - CEMETERY

GOALS:

To provide quality service to the public in making final resting place arrangements along with the highest standards of maintenance possible for existing and future cemetery facilities and preservation of all burial and historical records.

		2023		2024		2024		2025
	Α	CTUAL	В	UDGET	ES	TIMATE	В	UDGET
PERSONAL SERVICES	\$	66,872	\$	56,340	\$	73,070	\$	77,345
OPERATING EXPENDITURES		4,929		6,865		6,232		7,860
	\$	71,801	\$	63,205	\$	79,302	\$	85,205

OBJECTIVES:

$\stackrel{\wedge}{\sim}$	Provide attractive	and safe ground	ls which individuals	and families can visit.
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Maintain official records of the cemetery in accordance with legal requirements.

RESULTS:

Grounds that are suitable for paying respects to loved ones.

Continued records retention/retreival system for accessibility of data for staff and public inquiries.



PUBLIC WORKS - CEMETERY

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
001-539-120	REGULAR SALARIES & WAGES	31,215	33,385	32,754	35,053
001-539-120	OVERTIME	264	500	263	500
001-539-210	FICA TAXES	2,009	2,595	2,080	2,720
001-539-220	RETIREMENT CONTRIBUTION	3,880	4,600	4,528	4,846
001-539-230	LIFE & HEALTH INSURANCE	27,694	12,775	30,836	32,196
001-539-240	WORKERS COMPENSATION	1,810	2,485	2,609	2,030
PERSONAL SE	RVICES TOTAL	66,872	56,340	73,070	77,345
OPERATING EX	PENDITURES:				
001-539-311	ATTORNEY SERVICES	143	500	144	500
001-539-430	UTILITY SERVICES	790	1,100	1,105	1,100
001-539-450	INSURANCE	27	40	40	35
001-539-460	REPAIRS & MAINTENANCE	1,250	2,000	779	2,000
001-539-462	R&M - EQUIPMENT	204	200	-	200
001-539-463	R&M - VEHICLES	107	250	412	250
001-539-520	OPERATING SUPPLIES	663	1,000	2,087	2,000
001-539-521	UNIFORMS	427	475	375	475
001-539-522	FUEL AND OIL	1,318	1,300	1,290	1,300
OPERATING E	XPENDITURES TOTAL	4,929	6,865	6,232	7,860
TOTAL CEME	TERY	71,801	63,205	79,302	85,205



PUBLIC WORKS - CEMETERY

POSITION	2023	2024	2025
MAINTENANCE SPECIALIST	1.0	1.0	1.0
TOTAL	1.0	1.0	1.0



PUBLIC WORKS - ROADS & STREETS

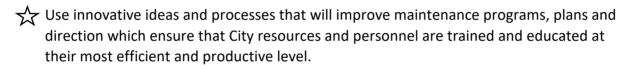
GOALS:

To maintain the City's streets, sidewalks, stormwater systems and rights of way efficiently within the allotted financial and labor resources. To provide management and administration for all Public Works operations including Water & Wastewater, Sanitation, Cemetery, Parks & Recreation, Stormwater and public facilities.

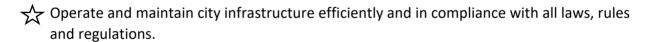
PERSONAL SERVICES
OPERATING EXPENDITURES
CAPITAL OUTLAY

		2023		2024		2024	2025	
_	1	ACTUAL	E	BUDGET	ESTIMATE		BUDGET	
	\$	308,903	\$	347,860	\$	285,974	\$	374,011
		215,746		257,433		202,504		259,835
_		10,269		-		11,000		-
	\$	534,918	\$	605,293	\$	499,478	\$	633,846

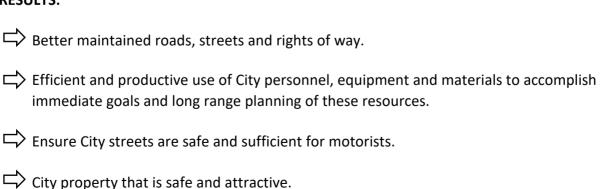
OBJECTIVES:







RESULTS:





PUBLIC WORKS - ROADS & STREETS

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
001-541-120	REGULAR SALARIES & WAGES	197,746	217,825	181,478	226,193
001-541-140	OVERTIME	5,307	2,500	5,419	2,500
001-541-210	FICA TAXES	14,480	16,855	13,242	17,495
001-541-220	RETIREMENT CONTRIBUTION	25,175	29,900	24,861	31,171
001-541-230	LIFE & HEALTH INSURANCE	64,261	78,550	57,956	78,982
001-541-240	WORKERS COMPENSATION	1,934	2,230	3,018	17,670
PERSONAL SE	RVICES TOTAL	308,903	347,860	285,974	374,011
OPERATING EX	PENDITURES:				
001-541-310	PROFESSIONAL SERVICES	162	-	-	-
	ATTORNEY SERVICES	143	1,000	305	1,000
001-541-340	CONTRACTUAL SERVICES	207	10,970	247	10,970
001-541-400	TRAVEL AND PER DIEM	819	480	435	480
001-541-410	COMMUNICATION SERVICES	902	2,390	852	2,390
001-541-420	POSTAGE	1	50	4	50
001-541-430	UTILITY SERVICES	85,227	78,400	77,462	78,400
001-541-440	RENTALS & LEASES	1,056	1,050	1,502	1,050
001-541-450	INSURANCE	8,534	15,123	14,759	14,025
001-541-460	REPAIRS & MAINTENANCE	9,997	40,500	10,960	40,500
001-541-462	R&M - EQUIPMENT	30,536	21,500	20,525	21,500
001-541-463	R&M - VEHICLES	24,033	15,150	18,042	18,150
001-541-490	OTHER CURRENT CHARGES	102	-	271	-
001-541-510	OFFICE SUPPLIES	270	1,500	65	2,000
001-541-520	OPERATING SUPPLIES	11,943	12,000	11,830	12,000
001-541-521	UNIFORMS	3,094	2,750	2,617	2,750
001-541-522	FUEL AND OIL	23,380	22,000	21,936	22,000
001-541-530	ROAD MATERIALS	650	5,000	-	5,000
001-541-540	DUES & SUBSCRIPTIONS	1,365	200	1,367	200
001-541-550	TRAINING	675	2,370	675	2,370
001-541-560	URBAN FORESTRY	12,650	25,000	18,650	25,000
OPERATING E	XPENDITURES TOTAL	215,746	257,433	202,504	259,835
CAPITAL OUTL					
	MACHINERY & EQUIPMENT	10,269		11,000	-
CAPITAL OUTL	AY TOTAL	10,269	-	11,000	-
TOTAL ROAD	S & STREETS	534,918	605,293	499,478	633,846



PUBLIC WORKS - ROADS & STREETS

POSITION	2023	2024	2025
PUBLIC WORKS MAINTENANCE WORKER	6.0	6.0	6.0
TOTAL	6.0	6.0	6.0



PUBLIC WORKS - PARKS & RECREATION

GOALS:

To promote the public welfare by providing opportunities for wholesome and affordable recreation, and offer the citizens active/passive leisure activities that are essential to their well-being.

	2023		2024		2024		2025
	 ACTUAL	E	BUDGET	ES	STIMATE	E	BUDGET
PERSONAL SERVICES	\$ 161,920	\$	257,390	\$	206,315	\$	223,397
OPERATING EXPENDITURES	 108,440		118,330		120,593		120,839
	\$ 270,360	\$	375,720	\$	326,908	\$	344,236

OBJECTIVES:

Provide an environment that encourages educational, recreational and cultural opportunities through cost efficient programming and facilities.

RESULTS:

- To provide programs, resources and facilities which are relevant, attractive and affordably accessible to the public.
- To update all existing facilities in the parks.



PUBLIC WORKS - PARKS & RECREATION

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER					
001-572-120		109,554	161,545	137,996	142,830
001-572-140		3,194	1,500	2,907	3,000
001-572-210	FICA TAXES	8,175	12,475	10,360	10,697
001-572-220	RETIREMENT CONTRIBUTION	11,410	23,735	16,320	20,632
001-572-230	LIFE & HEALTH INSURANCE	24,921	51,550	31,713	41,763
001-572-240	WORKERS COMPENSATION	4,666	6,585	7,019	4,475
PERSONAL SE	RVICES TOTAL	161,920	257,390	206,315	223,397
OPERATING EX	PENDITURES:				
001-572-311	ATTORNEY SERVICES	-	500	-	500
001-572-340	CONTRACTUAL SERVICES	9,364	7,060	17,387	7,060
001-572-400	TRAVEL AND PER DIEM	-	135	-	135
001-572-410	COMMUNICATION SERVICES	5,443	2,015	6,776	2,015
001-572-420	POSTAGE	75	-	-	-
001-572-430	UTILITY SERVICES	31,874	27,500	19,232	27,500
001-572-440	RENTALS & LEASES	1,056	500	1,056	500
001-572-450	INSURANCE	6,435	10,840	10,579	10,800
001-572-460	REPAIRS & MAINTENANCE	17,634	14,500	14,875	14,500
001-572-461	R&M - BUILDINGS	790	2,930	765	2,930
001-572-462	R&M - EQUIPMENT	6,065	9,000	8,600	9,000
001-572-463	R&M - VEHICLES	2,832	3,100	2,600	3,100
001-572-490	OTHER CURRENT CHARGES	1,068	350	383	350
001-572-491	ADVERTISING	-	400	-	400
001-572-510	OFFICE SUPPLIES	1,533	1,500	1,455	3,049
001-572-520	OPERATING SUPPLIES	19,713	35,300	33,640	35,300
001-572-521	UNIFORMS	1,094	1,000	830	1,000
001-572-522	FUEL AND OIL	1,835	1,000	1,850	2,000
001-572-540	DUES & SUBSCRIPTIONS	89	200	200	200
001-572-550	TRAINING	1,540	500	365	500
OPERATING E	XPENDITURES TOTAL	108,440	118,330	120,593	120,839
TOTAL PARKS	S & RECREATION	270,360	375,720	326,908	344,236



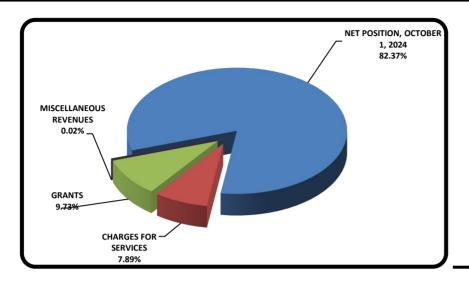
PUBLIC WORKS - PARKS & RECREATION

MANPOWER ANALYSIS

POSITION	2023	2024	2025
PUBLIC WORKS DIRECTOR (split with Utilities)	0.5	0.5	0.5
PARKS MAINTENANCE WORKERS	2.0	2.0	2.0
LIFEGUARDS (PT) (SEASONAL)	1.0	1.0	1.0
TOTAL	3.5	3.5	3.5



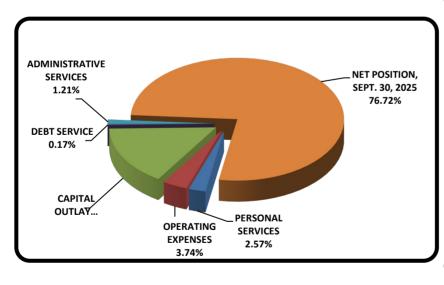




	PERCENT
BUDGET	REVENUES

NET POSITION, OCTOBER 1, 2024	\$ 21,412,329	82.37%
CHARGES FOR SERVICES	2,050,000	7.89%
GRANTS	2,529,808	9.73%
MISCELLANEOUS REVENUES	4,000	0.02%

TOTAL AVAILABLE RESOURCES



	PERCENT
BUDGET	EXPENSES

	4	
NET POSITION, SEPT. 30, 2025	19,943,439	76.72%
ADMINISTRATIVE SERVICES	314,460	1.21%
DEBT SERVICE	44,177	0.17%
CAPITAL OUTLAY	4,055,666	15.60%
OPERATING EXPENSES	971,170	3.74%
PERSONAL SERVICES	\$ 667,225	2.57%

TOTAL USE OF RESOURCES



GOALS:

To provide the planning, organization, coordination and supervisory services which are necessary to implement and control the functional programs which are the responsibility of the Water & Sewer Department of Public Works.

	2023	2024	2024	2025
	ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SERVICES	\$ 642,806	\$ 646,695	\$ 574,052	\$ 667,225
OPERATING EXPENSES	1,539,418	759,183	975,509	971,170
CAPITAL OUTLAY	1,305,901	165,000	1,250,617	4,055,666
DEBT SERVICE	5,350	65,386	50,941	44,177
TRANSFERS	350,000	302,090	302,090	314,460
	\$ 3,843,475	\$ 1,938,354	\$ 3,153,209	\$ 6,052,698

OBJECTIVES:

ベス	Provide prop	per maintena	nce of the w	ater and se	wer systems.

- Inspect, test, certify and document backflow devices annually in accordance with F.A.C.
- Design and plan grant and legislative funded major capital projects for existing water and sewer infrastructure improvements and repairs, secure funding and manage implementation of projects.
- Continue to install water and wastewater infrastructure in the commercial and industrial areas of the City as well as develop expansion planning.

RESULTS:

- Ensure the health, safety and welfare of the public.
- Ensure continuation of water and sewer utility services to the public.
- Ensure water quality through the installation and maintenance of backflow prevention devices.



	2023	2024	2024	2025
_	ACTUAL	BUDGET	ESTIMATE	BUDGET
NET POSITION, OCTOBER 1	20,780,618	20,248,382	21,492,886	21,412,329
ADD REVENUES FROM OPERATIONS:				
CHARGES FOR SERVICES:				
401-343-310 WATER SALES	836,007	900,000	893,754	930,000
401-343-320 WATER CONNECTIONS	8,529	15,000	12,110	20,000
401-343-330 NEW METER SALES	6,297	20,000	16,647	25,000
401-343-360 RECONNECT CHARGES	4,000	10,000	7,560	10,000
401-343-370 PENALTIES	66,674	45,000	150,369	150,000
401-343-500 SEWER CHARGES	769,161	850,000	840,696	875,000
401-343-600 W&S-LAKEVIEW TERRACE	300	30,000	38,183	40,000
TOTAL	1,690,968	1,870,000	1,959,319	2,050,000
MISCELLANEOUS REVENUES:				
401-361-100 INTEREST EARNED	606	500	100	500
401-369-900 NSF CHARGES	995	1,500	-	-
401-369-920 MISCELLANEOUS REVENUES	116	3,500	4,236	3,500
	1,717	5,500	4,336	4,000
TOTAL OPERATING REVENUES	1,692,685	1,875,500	1,963,655	2,054,000
WATER OPERATING EXPENSES	1,567,736	879,011	1,773,430	952,493
SEWER OPERATING EXPENSES	876,284	691,867	1,026,748	785,902
ADMINISTRATIVE TRANSFERS	350,000	302,090	302,090	314,460
TOTAL OPERATING EXPENSES	2,794,020	1,872,968	3,102,268	2,052,855
NET OPERATING INCOME (LOSS)	(1,101,335)	2,532	(1,138,613)	1,145
NET OF ERATING INCOME (1033)	(1,101,333)	2,332	(1,138,013)	1,143
NON-OPERATING REVENUE (EXPENSES):				
DEBT SERVICE	(5,350)	(65,386)	(50,941)	(44,177)
IMPACT FEE REVENUE	81,119	-	38,240	-
GRANTS	1,044,105	165,000	1,070,757	(1,425,858)
GAIN ON SALE OF FIXED ASSETS	693,729			-
CHANGE IN UNRESTRICTED NET POSITION	712,268	102,146	(80,557)	(1,468,890)
NET POSITION, SEPTEMBER 30	21,492,886	20,350,528	21,412,329	19,943,439



RECAP OF GRANTS AND LEGISLATIVE APPROPRIATION ACTIVITY - WATER & SEWER						
		2023	2024	2024	2025	
		ACTUAL	BUDGET	ESTIMATE	BUDGET	
GRANT REVENU	JES RECEIVED/BUDGETED	_				
401-334-220	FEDERAL GRANTS	433,786	-	-	482,500	
401-334-360	LEG APPROPRIATION-SEWER	-	165,000	-	-	
401-334-362	GRANT	-	-	549,482	-	
401-334-363	SJRWMD GRANT	-	-	-	874,130	
401-334-364	FDEP SRF	610,319		521,275	1,173,178	
		1,044,105	165,000	1,070,757	2,529,808	
GRANT EXPEN	DITURES/BUDGETED					
401-533-630	WATER INFRASTRUCTURE	299,728	115,000	778,061	1,655,678	
401-535-630	SEWER INFRASTRUCTURE	738,983	50,000	285,356	874,130	
		1,044,105	165,000	1,070,757	2,529,808	
	NET GRANT ACTIVITY	-	-	-	-	
TOTAL WATER	& SEWER ACTIVITY					
TOTAL RESOUR	CES - WATER	935,952	945,000	1,479,553	985,000	
TOTAL RESOUR	CES - SEWER	3,117,314	1,015,000	1,361,971	2,922,308	
TOTAL RESOUR	CES - OTHER	21,283,095	20,328,882	21,685,774	22,088,829	
TOTAL RESOUR	RCES	25,336,361	22,288,882	24,527,298	25,996,137	
TOTAL EXPEND	ITURES - WATER	2,005,508	895,529	1,789,948	2,624,303	
	ITURES - SEWER	1,487,967	740,735	1,022,931	3,113,935	
TOTAL ADMINISTRATION		350,000	302,090	302,090	314,460	
TOTAL USES		3,843,475	1,938,354	3,114,969	6,052,698	
	NET ACTIVITY	21,492,886	20,350,528	21,412,329	19,943,439	



WATER DIVIS	WATER DIVISION						
		2023	2024	2024	2025		
		ACTUAL	BUDGET	ESTIMATE	BUDGET		
	_	_					
PERSONAL SER	VICES:						
401-533-120	REGULAR SALARIES & WAGES	263,356	308,145	296,708	324,470		
401-533-140	OVERTIME	18,853	10,000	11,332	12,000		
401-533-210	FICA TAXES	20,768	24,340	22,499	25,740		
401-533-220	RETIREMENT CONTRIBUTION	90,913	43,175	42,172	45,860		
401-533-221	OTHER RET CONTRIBUTION	2,567	2,530	2,525	2,680		
401-533-230	LIFE & HEALTH INSURANCE	65,577	71,260	88,311	90,785		
401-533-240	WORKERS COMPENSATION	7,937	10,150	11,387	7,410		
PERSONAL SE	RVICES TOTAL	469,971	469,600	474,934	508,945		
OPERATING EX		47.607	45.000	10.511	45.000		
401-533-310	PROFESSIONAL SERVICES	17,627	15,000	18,511	15,000		
401-533-311	ATTORNEY SERVICES	213	500	731	500		
401-533-320	ACCOUNTING & AUDITING	8,000	8,000	8,000	8,000		
401-533-340	CONTRACTUAL SERVICES	20,894	29,400	50,219	29,400		
401-533-400	TRAVEL AND PER DIEM	459	960	750	960		
401-533-410	COMMUNICATION SERVICES	9,780	10,250	12,810	10,250		
401-533-420	POSTAGE	1,514	5,200	5,125	5,200		
401-533-430	UTILITY SERVICES	38,981	29,630	35,713	29,630		
401-533-431	CONSUMPTIVE USE PERMIT	-	-	-	75,000		
401-533-440	RENTALS & LEASES	6,081	500	-	500		
401-533-450	INSURANCE	38,234	44,911	44,910	45,300		
401-533-460	REPAIRS & MAINTENANCE	126,855	45,000	51,150	67,450		
401-533-462	R&M - EQUIPMENT	16,085	30,000	17,069	25,000		
401-533-463	R&M - VEHICLES	11,850	8,000	5,690	8,000		
401-533-470	PRINTING	7,979	2,300	7,698	7,700		
401-533-490	OTHER CURRENT CHARGES	4,732	4,000	2,671	3,000		
401-533-491	ADVERTISING	363	600	406	400		
401-533-510	OFFICE SUPPLIES	1,833	1,000	1,250	4,098		
401-533-520	OPERATING SUPPLIES	132,199	42,000	64,505	42,000		
401-533-521	UNIFORMS	2,041	1,850	1,875	1,850		
401-533-522	FUEL AND OIL	9,273	11,000	9,740	10,000		
401-533-540	DUES & SUBSCRIPTIONS	1,194	670	794	670		
401-533-550	TRAINING	1,445	3,640	958	3,640		
401-533-590	DEPRECIATION	558,254			-		
TOTAL OPERA	ATING EXPENSES	1,015,886	294,411	340,575	393,548		



WATER DIVIS	ION				
		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
CAPITAL OUTL	AY:	_	_		
401-533-620	BUILDINGS	-	65,000	99,480	-
401-533-630	INFRASTRUCTURE	374,181	50,000	778,061	1,705,678
401-533-640	MACHINERY & EQUIPMENT	136,090	-	73,040	-
401-533-680	INTANGIBLE ASSETS	5,394		7,340	
TOTAL CAPITAL OUTLAY		515,665	115,000	957,921	1,705,678
DEBT SERVICE:					
401-533-710	PRINCIPAL	-	14,234	14,234	13,678
401-533-720	INTEREST	3,986	2,284	2,284	2,454
TOTAL DEBT S	ERVICE	3,986	16,518	16,518	16,132
401-533-910	ADMINISTRATIVE SERVICES	175,000	164,170	164,170	173,220
TOTAL WATER	DIVISION	2,180,508	1,059,699	1,954,118	2,797,523



SEWER DIVIS	ION				
		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
401-535-120	REGULAR SALARIES & WAGES	110,516	112,810	61,977	103,445
401-535-140	OVERTIME	4,620	5,000	5,250	5,000
401-535-210	FICA TAXES	8,833	9,010	4,816	8,300
401-535-220	RETIREMENT CONTRIBUTION	13,969	15,990	8,725	14,785
401-535-230	LIFE & HEALTH INSURANCE	32,729	31,325	15,390	24,655
401-535-240	WORKERS COMPENSATION	2,168	2,960	2,960	2,095
PERSONAL SE	RVICES TOTAL	172,835	177,095	99,118	158,280
OPERATING EX	/DFNSFS·				
401-535-310		20,401	_	_	_
	ATTORNEY SERVICES	260	2,500	560	2,500
401-535-312		7,676	-	88,770	-
	ACCOUNTING & AUDITING	8,000	8,000	7,500	8,000
401-535-340		68,082	3,600	7,911	5,040
401-535-360		154,214	281,342	345,720	354,760
401-535-400	TRAVEL AND PER DIEM		270	100	270
401-535-410	COMMUNICATION SERVICES	13,765	10,895	11,335	17,220
401-535-420	POSTAGE	1,544	4,300	4,009	4,300
401-535-430	UTILITY SERVICES	52,802	28,650	33,133	40,490
401-535-440	RENTALS & LEASES	1,012	500	275	500
401-535-450	INSURANCE	29,032	46,735	46,735	46,390
401-535-460	REPAIRS & MAINTENANCE	17,068	15,000	10,171	15,000
401-535-463	R&M - BUILDINGS	-	2,500	-	2,500
401-535-462	R&M - EQUIPMENT	28,482	27,000	24,638	39,972
401-535-463	R&M - VEHICLES	21,528	7,500	14,498	7,500
401-535-470	PRINTING	6,846	2,000	7,698	7,700
401-535-490	OTHER CURRENT CHARGES	2,042	2,000	675	2,000
401-535-510	OFFICE SUPPLIES	1,126	1,000	1,516	2,500
401-535-520	OPERATING SUPPLIES	61,034	8,500	5,451	8,500
401-535-521	UNIFORMS	1,186	1,400	620	1,400
401-535-522	FUEL AND OIL	25,676	10,000	23,219	10,000
401-535-540	DUES & SUBSCRIPTIONS	450	290	150	290
401-535-550	TRAINING	1,306	790	250	790
TOTAL OPERA	ATING EXPENSES	523,532	464,772	634,934	577,622



SEWER DIVIS	ON				
		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
CAPITAL OUTL	AY:				
401-535-630	INFRASTRUCTURE	738,983	50,000	285,356	2,349,988
401-535-640	MACHINERY & EQUIPMENT	45,859	-	-	-
401-535-680	INTANGIBLE ASSETS	5,394		7,340	
TOTAL CAPITA	L OUTLAY	790,236	50,000	292,696	2,349,988
DEBT SERVICE:					
401-535-710	PRINCIPAL	-	47,572	20,401	-
401-535-720	INTEREST	1,364	1,296	-	-
401-535-730	OTHER DEBT SERVICE COSTS			14,022	28,045
TOTAL DEBT S	ERVICE	1,364	48,868	34,423	28,045
401-535-910	ADMINISTRATIVE SERVICES	175,000	137,920	137,920	141,240
TOTAL SEWER	DIVISION	1,662,967	878,655	1,199,091	3,255,175



MANPOWER ANALYSIS

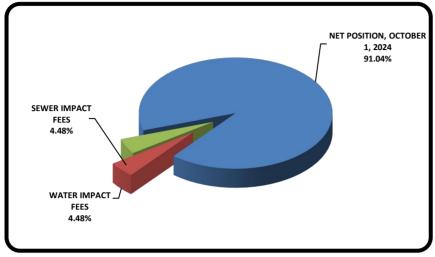
POSITION	2023	2024	2025
			_
UTILITIES SUPERVISOR	1.00	1.00	1.00
WATER SUPERVISOR	1.00	1.00	1.00
PLANT OPERATOR - WATER	1.00	1.00	1.00
UTILITIES MAINTENANCE WORKER	2.00	2.00	2.00
SEWER OPERATOR	1.00	1.00	1.00
DEV & PUBLIC SVCS DIR (split with Dev & San)	0.25	0.25	0.25
PUBLIC WORKS DIRECTOR (split with Parks)	0.50	0.50	0.50
CUSTOMER SERVICE SUPV (split with Finance)	0.50	0.50	0.50
ACCOUNT CLERK I (split with Finance)*	-	0.50	0.50
UTILITIES ACCOUNT CLERK*		1.00	1.00
*previously fully funded in Finance			
TOTAL	7.25	8.75	8.75

Capital Outlay

Water	
401-533-630 Infrastructure	
Grant administration for Lake Fern water line	\$ 50,000
Golden Gem Dr water main	482,500
SR 19 water line	1,173,178
Sewer	
401-535-630 Infrastructure	
Engineering costs for shovel ready projects	\$ 50,000
Central Ave lift station and force main	2,299,988



WATER & SEWER IMPACT FEE FUND

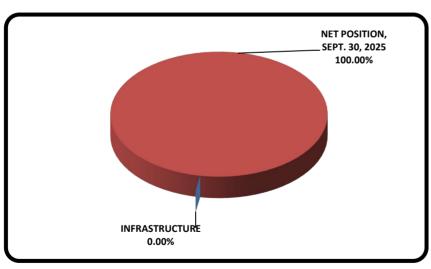


NET POSITION, OCTOBER 1, 2024

TOTAL AVAILABLE RESOURCES

WATER IMPACT FEES SEWER IMPACT FEES

BUDGET	PERCENT REVENUES
\$ 711,080	91.04%
35,000	4.48%
35,000	4.48%
ć 701 000	100.00%
\$ 781,080	100.00%



	BUDGET	PERCENT EXPENSES
INFRASTRUCTURE NET POSITION, SEPT. 30, 2025	\$ - 781,080	0.00% 100.00%
TOTAL USE OF RESOURCES	\$ 781,080	100.00%



WATER & SEWER IMPACT FEE FUND

GOALS:

To provide funding to ensure the utilities department is able to continue to meet the needs of all if it's citizens as the City grows. Increased growth requires increased demand on the department, the impact fees are used when additional capital is needed to expand the existing resources of the department.

		2023		2024		2024	2025
	A	CTUAL	E	BUDGET	ES	TIMATE	BUDGET
CAPITAL OUTLAY		35,475		-		35,124	-
	\$	35,475	\$	-	\$	35,124	\$ _

OBJECTIVES:

 \nearrow To provide resources in order to maintain a consistent level of service for all citizens.

RESULTS:

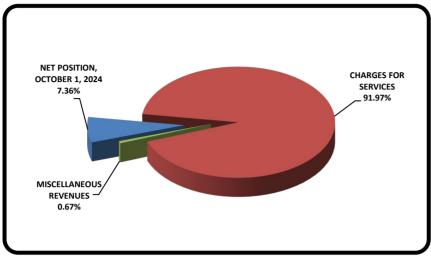
To ensure there is sufficient water and sewer infrastructure in place for new growth in order to not use existing customer user fees for expansion.



WATER & SEWER IMPACT FEE FUND

		2023 ACTUAL	2024 BUDGET	2024 ESTIMATE	2025 BUDGET
FUND BALANCE	, OCTOBER 1	626,845	773,053	672,489	711,080
ADD REVENUES	:				
411-343-350	WATER IMPACT FEES	41,318	35,000	35,320	35,000
411-343-530	SEWER IMPACT FEES	39,801	35,000	38,395	35,000
TOTAL REVENU	ES AVAILABLE	707,964	843,053	746,204	781,080
DEDUCT EXPENSES:					
411-535-630	SEWER INFRASTRUCTURE	35,475		35,124	
TOTAL EXPENSE	ES	35,475	-	35,124	-
FUND BALANC	CE, SEPTEMBER 30	672,489	843,053	711,080	781,080



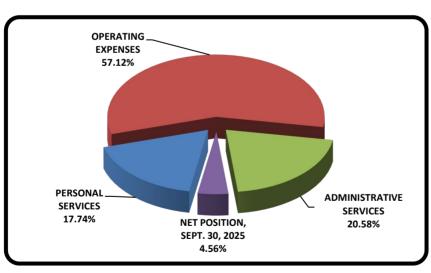


NET POSITION, OCTOBER 1, 2024

TOTAL AVAILABLE RESOURCES

CHARGES FOR SERVICES
MISCELLANEOUS REVENUES

J	BUDGET	PERCENT REVENUES
	\$ 66,430	7.36%
	829,710	91.97%
	 6,000	0.67%
	\$ 902,140	100.00%



20.58%	J	BUDGET	PERCENT EXPENSES
	\$	160,073	17.74%
ES		515,274	57.12%
RVICES		185,620	20.58%
. 30, 2025		41,173	4.56%
URCES	\$	902,140	100.00%
	20.58% ES RVICES . 30, 2025	\$ \$ \$ RVICES . 30, 2025	BUDGET \$ 160,073 ES 515,274 RVICES 185,620 . 30, 2025 41,173



PUBLIC WORKS - SANITATION FUND

GOALS:

To provide reliable quality garbage and recycling service to the residents of the City at a reasonable price.

	2023	2024	2024	2025	
	ACTUAL	BUDGET	ESTIMATE	BUDGET	
PERSONAL SERVICES	\$ 113,235	\$ 138,755	\$ 115,867	\$ 160,073	
OPERATING EXPENSES	430,692	490,475	602,805	515,274	
TRANSFERS	250,000	202,070	202,070	185,620	
	\$ 793,927	\$ 831,300	\$ 920,742	\$ 860,967	

OBJECTIVES:

Marrove service while reducing costs.

RESULTS:

ightharpoonup Customer satisfaction and a clean city.



PUBLIC WORKS - SANITATION FUND

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
NET POSITION,	OCTOBER 1	144,424	116,681	165,403	66,430
ADD REVENUES	5 :				
402-343-400	GARBAGE REVENUE	808,946	773,600	790,198	829,710
402-369-920	MISCELLANEOUS REVENUES	5,960		31,571	6,000
TOTAL REVENU	ES AVAILABLE	814,906	890,281	987,172	902,140
DEDUCT EXPEN	SES:				
PERSONAL SER	RVICES:				
402-534-120	REGULAR SALARIES & WAGES	64,991	97,500	75,723	102,132
402-534-140	OVERTIME	523	600	596	600
402-534-210	FICA TAXES	4,615	7,505	5,728	7,859
402-534-220	RETIREMENT CONTRIBUTION	22,633	13,230	10,501	13,921
402-534-221	OTHER RET CONTRIBUTION	1,386	1,265	1,490	1,340
402-534-230	LIFE & HEALTH INSURANCE	17,893	16,000	18,922	29,696
402-534-240	WORKERS COMPENSATION	1,194	2,655	2,907	4,525
PERSONAL SE	RVICES TOTAL	113,235	138,755	115,867	160,073
OPERATING EX	(PENSES:				
	ATTORNEY SERVICES	_	500	_	500
402-534-344		412,862	465,000	584,892	488,250
	COMMUNICATION SERVICES	110	200	135	200
	FREIGHT & POSTAGE	1,500	7,750	5,800	7,750
402-534-460	REPAIR & MAINTENANCE	-	2,000	500	2,000
402-534-463	R&M - VEHICLES	307	4,500	480	4,500
402-534-470	PRINTING	7,413	5,000	7,698	5,000
402-534-490	OTHER CURRENT CHARGES	5,121	2,000	-	2,000
402-534-491	LEGAL ADVERTISING	964	1,000	964	1,000
402-534-510	OFFICE SUPPLIES	-	-	-	1,549
402-534-520	OPERATING SUPPLIES	2,000	2,000	2,000	2,000
402-534-521	UNIFORMS	415	275	336	275
402-534-522	FUEL AND OIL	-	250	-	250
TOTAL OPERA	ATING EXPENSES:	430,692	490,475	602,805	515,274
402-534-910	ADMINISTRATIVE SERVICES	250,000	202,070	202,070	185,620
TOTAL EXPENSI	ES	793,927	831,300	920,742	860,967
NET POSITION,	SEPTEMBER 30	165,403	58,981	66,430	41,173 Page 81
					rage 81



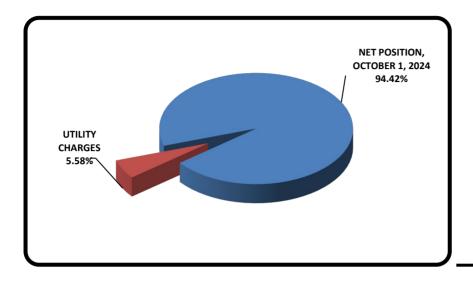
PUBLIC WORKS - SANITATION

MANPOWER ANALYSIS

POSITION	2023	2024	2025
DEV & PS DIRECTOR (split with Dev & Water)	0.25	0.25	0.25
ADMINISTRATIVE ASSISTANT	-	1.00	1.00
MAINTENANCE TECHNICIAN	1.00	1.00	1.00
TOTAL	1.25	2.25	2.25



PUBLIC WORKS - STORMWATER FUND



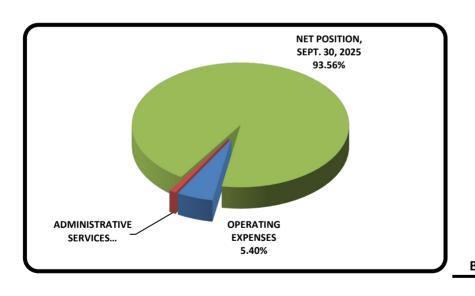
PERCENT BUDGET REVENUES

NET POSITION, OCTOBER 1, 2024 **UTILITY CHARGES**

\$ 2,354,473 94.42% 139,060 5.58%

TOTAL AVAILABLE RESOURCES

100.00% \$2,493,533



PERCENT BUDGET EXPENSES

OPERATING EXPENSES ADMINISTRATIVE SERVICES NET POSITION, SEPT. 30, 2025

134,655 25,850 1.04% 2,333,028 93.56%

TOTAL USE OF RESOURCES

\$2,493,533 100.00%

5.40%



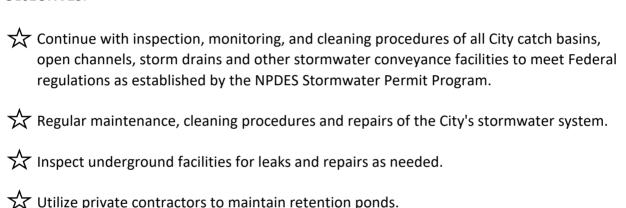
PUBLIC WORKS - STORMWATER FUND

GOALS: To provide for the health, safety and welfare of residents by regular maintenance programs to insure the proper functioning of drainage systems and facilities.

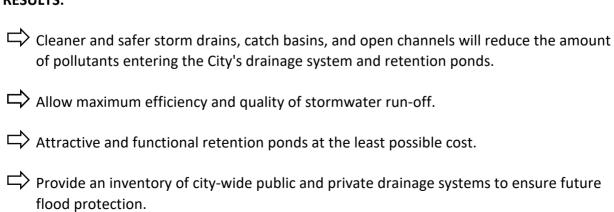
Obtain grant and loan funding to improve drainage systems located in low or impaired areas of the City.

	2	023		2024		2024		2025
	AC	TUAL	В	BUDGET	ES	STIMATE	E	BUDGET
OPERATING EXPENSES	1	37,559		57,299		16,435		96,299
DEBT SERVICE		6,221		38,400		38,355		38,356
TRANSFERS		-		52,570		56,980		25,850
	\$ 1	43,780	\$	148,269	\$	111,770	\$	160,505

OBJECTIVES:



RESULTS:



Continue the development of a city wide drainage infrastructure map.

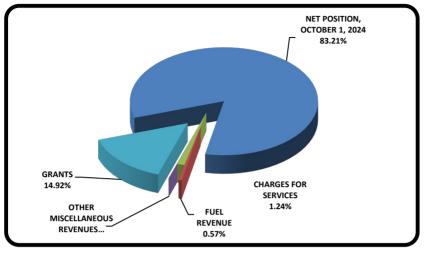


PUBLIC WORKS - STORMWATER FUND

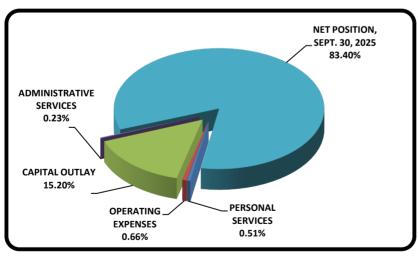
		2023 ACTUAL	2024 BUDGET	2024 ESTIMATE	2025 BUDGET
NET POSITION,	OCTOBER 1	2,274,013	2,348,723	2,274,013	2,354,473
ADD REVENUES	:				
404-343-700	STORMWATER UTILITY CHGS	139,862	139,060	135,250	139,060
404-369-920	MISCELLANEOUS REVENUE	204			_
TOTAL REVENU	ES AVAILABLE	140,066	139,060	135,250	139,060
DEDUCT EXPEN	SES:				
404-538-310	PROFESSIONAL SERVICES	2,750	-	-	39,000
404-538-311	ATTORNEY SERVICES	430	500	-	500
404-538-312	ENGINEERING FEES	-	15,000	-	15,000
404-538-340	CONTRACTUAL SERVICES	11,750	15,500	4,500	15,500
404-538-400	TRAVEL & PER DIEM	-	980	-	980
404-538-420	POSTAGE	-	50	-	50
404-538-460	REPAIR & MAINTENANCE	16,861	15,000	10,985	15,000
404-538-490	OTHER CURRENT CHARGES	(637)	8,344	-	8,344
404-538-491	ADVERTISING	-	450	450	450
404-538-540	DUES & SUBSCRIPTIONS	-	500	500	500
404-538-550	TRAINING	219	975	-	975
404-538-590	DEPRECIATION	106,186	-	-	-
404-538-710	PRINCIPAL - SRF LOAN	-	33,000	32,550	32,988
404-538-720	INTEREST - SRF LOAN	6,221	5,400	5,805	5,368
TOTAL OPERA	ATING EXPENSES:	143,780	95,699	54,790	134,655
404-538-910	ADMINISTRATIVE SERVICES		52,570	56,980	25,850
TOTAL EXPENSE	ES .	143,780	148,269	111,770	160,505
NET POSITION,	SEPTEMBER 30	2,270,299	2,392,084	2,354,473	2,333,028







CHARGES FOR SERVICES 1.24% REVENUE 0.57%	BUDGET	PERCENT REVENUES
NET POSITION, OCTOBER 1, 2024	\$ 12,925,684	83.21%
FUEL REVENUE	88,000	0.57%
CHARGES FOR SERVICES	193,050	1.24%
OTHER MISCELLANEOUS REVENUES	10,000	0.06%
GRANTS	2,317,265	14.92%
TOTAL AVAILABLE RESOURCES	\$ 15,533,999	100.00%



BUDGET	PERCENT EXPENSES
\$ 79,589	0.51%
102,815	0.66%
2,361,291	15.20%
35,010	0.23%
12,955,294	83.40%
\$ 15,533,999	100.00%
	\$ 79,589 102,815 2,361,291 35,010 12,955,294



AIRPORT FUND

GOALS: To develop a first class local airport serving Umatilla and surrounding area.

	2023		2024 202		2024	2025
	ACTUAL		BUDGET	E:	STIMATE	BUDGET
PERSONAL SERVICES	\$ 33,452	2 \$	27,590	\$	40,460	\$ 79,589
OPERATING EXPENSES	515,698	3	102,592		147,287	102,815
CAPITAL OUTLAY	2,461,74	1	-		715,629	2,361,291
TRANSFERS			27,980		27,980	35,010
	\$ 3,010,894	1 \$	158,162	\$	931,356	\$ 2,578,705

OBJECTIVES:



Keep airport hangars leased at maximum capacity.

Maintain airport property and provide services and fuel.

RESULTS:

Continue to be an impressive small local airport facility.



AIRPORT FUND

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
NET POSITION,	OCTOBER 1	10,175,833	10,769,108	12,234,457	12,925,684
ADD REVENUES					
403-344-100	OFF SITE ACCESS FEES	2,250	2,250	1,900	2,250
403-344-101	FUEL REVENUES	74,475	30,000	80,700	88,000
403-344-200	TIE DOWN FEES	4,015	2,885	3,700	3,500
403-344-300		12,000	12,000	12,000	12,000
403-344-400		108,081	110,000	106,850	150,000
403-344-450		16,841	9,178	34,930	25,300
	OTHER MISC REVENUES	25,259	3,600	21,880	10,000
403-364-000		7,111	5,000	21,000	10,000
TOTAL REVENU		250,032	169,913	261,960	291,050
TOTAL KLVLIVO	LOAVAILABLE	230,032	105,513	201,300	231,030
DEDUCT EXPEN	SES:				
403-542-100	PERSONAL SERVICES	33,452	27,590	40,460	79,589
403-542-300	OPERATING EXPENSES	515,698	102,592	147,287	102,815
	ADMIN TRANSFERS	-	27,980	27,980	35,010
TOTAL EXPENSE		549,150	158,162	215,727	217,414
NET OPERATING	GINCOME	(299,118)	11,751	46,233	73,636
NON-OPERATIN	IG INCOME:				
403-389-200		289,533	_	321,800	_
	FDOT GRANT	2,068,209	_	1,038,823	2,317,265
403 303 301	TDOT GIVINT	2,357,742		1,360,623	2,317,265
		, ,			
NON-OPERATIN	IG EXPENSES:				
403-542-600	CAPITAL PROJECTS	2,461,744	-	715,629	2,361,291
NET POSITION,	SEPTEMBER 30	12,234,457	10,780,859	12,925,684	12,955,294
			20,. 30,033		,555,254



AIRPORT FUND

		2023	2024	2024	2025
		ACTUAL	BUDGET	ESTIMATE	BUDGET
PERSONAL SER	VICES:				
403-542-120	REGULAR SALARIES & WAGES	22,121	22,260	32,729	47,183
403-524-210	FICA TAXES	1,597	1,700	2,534	3,610
403-542-220	RETIREMENT CONTRIBUTION	9,271	3,020	4,504	6,431
403-542-230	LIFE & HEALTH INSURANCE	-	-	-	21,300
403-542-240	WORKERS COMPENSATION	463	610	693	1,065
PERSONAL SE	RVICES TOTAL	33,452	27,590	40,460	79,589
OPERATING EX	(PENSES:				
403-542-311	ATTORNEY SERVICES	2,662	6,000	6,119	6,000
403-542-340	CONTRACTUAL SERVICES	11,094	10,975	10,060	10,975
403-542-400	TRAVEL & PER DIEM	2,635	600	1,488	600
403-542-410	COMMUNICATION SERVICES	3,193	3,650	8,994	3,650
403-542-420	POSTAGE	20	50	30	50
403-542-430	UTILITY SERVICES	19,881	24,000	19,958	24,000
403-542-450	INSURANCE	20,815	28,032	28,032	28,255
403-542-460	REPAIRS & MAINTENANCE	9,942	15,000	26,089	15,000
403-542-461	R&M - BUILDINGS	1,315	2,500	14,960	2,500
403-542-462	R&M - EQUIPMENT	17,524	2,100	7,067	2,100
403-542-463	R&M - VEHICLES	703	1,250	590	1,250
403-542-480	PROMOTIONAL ACTIVITIES	-	700	55	700
403-542-490	OTHER CURRENT CHARGES	362	500	45	500
403-542-510	OFFICE SUPPLIES	1,189	1,500	6,705	1,500
403-542-520	OPERATING SUPPLIES	1,541	2,600	6,155	2,600
403-542-522	FUEL AND OIL	12,669	2,000	10,000	2,000
403-542-540	DUES AND SUBSCRIPTIONS	430	635	380	635
403-542-550	TRAINING	560	500	560	500
403-542-590	DEPRECIATION	409,163			
TOTAL OPERA	TING EXPENSES	515,698	102,592	147,287	102,815
CAPITAL OUTLA					
403-542-620	BUILDINGS	2,283,394	-	650,600	2,201,291
403-542-630	INFRASTRUCTURE	178,350	-	65,029	160,000
TOTAL CAPITA	L OUTLAY	2,461,744	-	715,629	2,361,291
403-542-910	ADMINISTRATIVE SERVICES		27,980	27,980	35,010
TOTAL EXPENS	ES	3,010,894	158,162	931,356	2,578,705



160,000

AIRPORT FUND

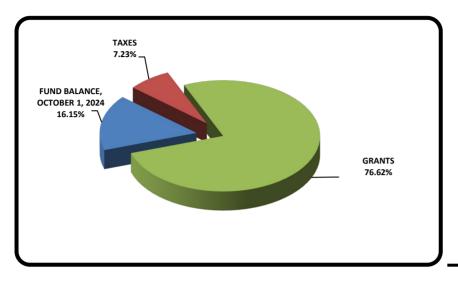
Beacon Rehab

MANPOWER ANALYSIS

POSITION	2023	2024	2025
AIRPORT TECH	0.5	0.5	1.0
TOTAL	0.5	0.5	1.0
Airport			
403-542-620 Buildings			
T-Hangars		\$	2,201,291
403-542-630 Infrastructure			







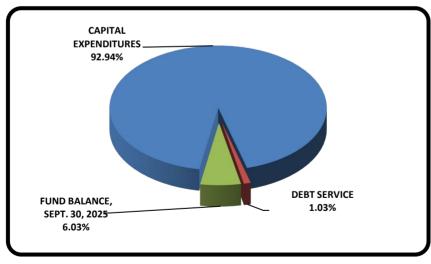
	PERCENT
BUDGET	REVENUES

 FUND BALANCE, OCTOBER 1, 2024
 \$ 1,027,277
 16.15%

 TAXES
 459,887
 7.23%

 GRANTS
 4,873,788
 76.62%

TOTAL AVAILABLE RESOURCES \$6,360,952 100.00%



PERCENT		
EXPENSES		
92.94%		
1.03%		
6.03%		

TOTAL USE OF RESOURCES

FUND BALANCE, SEPT. 30, 2025

CAPITAL EXPENDITURES

DEBT SERVICE

\$6,360,952 100.00%



CAPITAL PROJECTS FUND

		2023 ACTUAL	2024 BUDGET	2024 ESTIMATE	2025 BUDGET
		ACTUAL	DODGET	LOTHVIATE	DODGET
FUND BALANCE, OCTOBER 1		659,755	953,885	953,885	1,027,277
ADD REVENUES	S:				
301-312-600	INFRASTRUCTURE SURTAX	468,118	482,809	408,928	459,887
301-331-200	FEDERAL GRANTS	-	36,508	36,508	-
301-331-210	FEDERAL-ARPA	208,205	-	-	-
301-334-390	FRDAP GRANTS	100,000	-	-	-
301-334-400	STATE GRANTS	-	-	-	4,873,788
301-361-100	INTEREST EARNED	-	50	-	-
301-381-001	INTERFUND TRANSFERS		740,000	-	
TOTAL REVENU	ES AVAILABLE	1,436,078	2,213,252	1,399,321	6,360,952
DEDUCT EXPEN	DITURES:				
301-XXX-600	CAPITAL PROJECTS	417,027	1,563,075	306,827	5,911,863
301-519-700	DEBT SERVICE	65,166	65,507	65,217	65,504
TOTAL EXPENDITURES		482,193	1,628,582	372,044	5,977,367
FUND BALANCE, SEPTEMBER 30		953,885	584,670	1,027,277	383,585



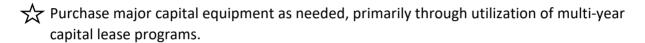
CAPITAL PROJECTS FUND

GOALS:

Optimum utilization of Infrastructure Surtax funding in compliance with specific purposes as required and in accordance with Interlocal Agreement.

	2023	2024	2024	2025
	ACTUAL	BUDGET	ESTIMATE	BUDGET
CAPITAL OUTLAY	417,027	1,563,075	306,827	5,911,863
DEBT SERVICE	65,166	65,507	65,217	65,504
	\$ 482,193	\$ 1,628,582	\$ 372,044	\$ 5,977,367

OBJECTIVES:



Provide for major Capital Projects as may be undertaken.

RESULTS:

Major equipment purchases are financed over 3-5 year programs with debt service paid from Infrastructure Surtax Revenues.



CAPITAL PROJECTS FUND

2023	2024	2024	2025
ACTUAL	BUDGET	ESTIMATE	BUDGET
NI 26,814	-	-	-
N.T. 00.067	101010		404.040
NI 89,267	104,310	-	104,310
·	1,458,765	452	5,692,553
NT 112,466	-	-	65,000
·	-	-	-
NT <u>68,429</u>			50,000
417,027	1,563,075	452	5,911,863
PAI 7.567	7.822	7.822	8,083
·		-	50,057
•		-	862
			6,502
65,166	65,507	65,217	65,504
482,193	1,628,582	65,669	5,977,367
APITAL OUTLAY DETA	ILS		
rom 2024)			104,310
er \$719k from 2024)			5,592,553
Paving on Rose St and Cassady St			100,000
,			65,000
			50,000
			,
			5,911,863
	ACTUAL NT 26,814 NT 89,267 118,051 112,466 NT 2,000 NT 68,429 417,027 AL 7,567 47,092 AT 47,092 AT 1,376 9,131 65,166 482,193 APITAL OUTLAY DETA From 2024) er \$719k from 2024)	ACTUAL BUDGET NT 26,814 - NT 89,267 104,310 118,051 1,458,765 NT 112,466 - NT 2,000 - NT 68,429 - 417,027 1,563,075 AL 7,567 7,822 47,092 48,551 ST 1,376 1,411 9,131 7,723 65,166 65,507 482,193 1,628,582 APITAL OUTLAY DETAILS From 2024) er \$719k from 2024)	ACTUAL BUDGET ESTIMATE NT 26,814 NT 89,267 104,310 - 118,051 1,458,765 452 NT 112,466 NT 68,429 417,027 1,563,075 452 AL 7,567 7,822 7,822 47,092 48,551 48,551 ST 1,376 1,411 1,122 9,131 7,723 7,722 65,166 65,507 65,217 482,193 1,628,582 65,669 CAPITAL OUTLAY DETAILS From 2024) er \$719k from 2024)